

REGULAR MEETING OF THE BOARD OF DIRECTORS MONDAY, NOVEMBER 1, 2021 10:00 A.M. (Virtual Meeting)

Telecon:

www.ierca.org/calendar

<u>+1 415-856-9169</u> United States, San Francisco (Toll)

Conference ID: 851 668 671#

TELECONFERENCE ACCESSIBILITY FOR THE GENERAL PUBLIC:

In all efforts to prevent the spread of COVID-19, until further notice, the Inland Empire Regional Composting Authority will be holding all Board meetings by teleconferencing.

The meeting will be accessible at: (415) 856-9169 / Conf Code: 851 668 671#

This meeting is being conducted virtually by video and audio conferencing. There will be no public location available to attend the meeting; however, the public may participate and provide public comment during the meeting by calling into the number provided here. The public may also view the meeting live through the Agency's website. Alternatively, you may email your public comments to the Recording Secretary at afernandez@ieua.org no later than 24 hours prior to the scheduled meeting time. Your comments will then be read into the record during the meeting.

CALL TO ORDER OF THE INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY BOARD OF DIRECTORS MEETING

FLAG SALUTE

PUBLIC COMMENT

Members of the public may address the Board on any item that is within the jurisdiction of the Board; however, no action may be taken on any item not appearing on the agenda unless the action is otherwise authorized by Subdivision (b) of Section 54954.2 of the Government Code. Those persons wishing to address the Board on any matter, whether or not it appears on the agenda, are requested to complete and submit to the Board Secretary a "Request to Speak" form which are available on the table in the Board Room. Comments will be limited to five minutes per speaker. Thank you.

ADDITIONS TO THE AGENDA

In accordance with Section 54954.2 of the Government Code (Brown Act), additions to the agenda require two-thirds vote of the legislative body, or, if less than two-thirds of the members are present, a unanimous vote of those members present, that there is a need to take immediate action and that the need for action came to the attention of the local agency subsequent to the agenda being posted.

INTRODUCTIONS

INTRODUCTION OF ADRIANNE FERNANDEZ AS THE NEW ADMINISTRATIVE ASSISTANT II

RECOGNITION OF CHRISTINA VALENCIA FOR 10 YEARS OF SERVICE WITH INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY

1. ACTION ITEMS

A. ADOPTION OF RESOLUTION NO. 2021-11-1

A Resolution of the Board of Directors of the Inland Empire Regional Composting Authority, making certain findings and determinations regarding special rules for conducting meetings through teleconference.

B. DESIGNATION OF IERCA ACTING TREASURER

It is recommended that the Board of Directors approve Javier Chagoyen-Lazaro, Manager of Finance and Accounting for the Inland Empire Utilities Agency, as the IERCA Acting Treasurer.

C. WHEEL LOADER PURCHASE

It is recommended that the Board of Directors:

- 1. Approve the purchase of one L-566 wheel loader for approximately \$450,000 including taxes, delivery and warranty;
- 2. Approve a budget amendment for \$450,000; and,
- 3. Authorize the IEUA Manager of Contracts and Procurement to finalize and execute the agreement.

2. CONSENT CALENDAR

A. MINUTES

The Board will be asked to approve the minutes from the August 2, 2021 regular meeting.

B. INVESTMENT AND DISBURSEMENT REPORT

It is recommended that the Board of Directors approve for the months of July 2021 –September 2021:

1. Total disbursements the araount of \$1,156,083.13.

2. There were no new investments during July 1, 2021 – September 30, 2021.

3. <u>INFORMATION ITEMS</u>

- A. PROJECT MANAGER'S REPORT
- B. TREASURER'S REPORT OF FINANCIAL AFFAIRS FOR THE QUARTER ENDED SEPTEMBER 30, 2021
- C. ASSET MANAGEMENT UPDATE

4. DIRECTOR COMMENTS

Next regular meeting is scheduled for Monday, February 7, 2022 at 10:00 a.m.

5. ADJOURN

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Recording Secretary (909-993-1744), 48 hours prior to the scheduled meeting so that the Authority can make reasonable arrangements.

Declaration of Posting

I, Adrianne Fernandez, Recording Secretary to the Inland Empire Regional Composting Authority, hereby certify that a copy of this agenda has been posted by 5:30 p.m. at the County Sanitation Districts of Los Angeles 1955 Workman Mill Road, Whittier, CA and at the IERCA's Administrative Building, 12645 Sixth Street, Rancho Cucamonga, CA and at the IEUA's main office, 6075 Kimball Ave., Chino, CA on Thursday, October 28, 2021.

Adrianne Fernandez
Adrianne Fernandez, Recording Secretary

ACTION ITEM 1A



Date: November 1, 2021

To: Honorable Board of Directors

From: Jeff Ziegenbein

Project Manager

Subject: Adopt Resolution No. 2021-11-1, Making Certain Findings and

Determinations Regarding Special Rules for Conducting Meetings

through Teleconference

RECOMMENDATION

It is recommended that the Board of Directors adopt Resolution No. 2021-11-1, Making Certain Findings and Determinations Regarding Special Rules for Conducting Meetings through Teleconference.

BACKGROUND

On March 4, 2020, Governor Newsom declared a state of emergency pursuant to Government Code 8625 due to the COVID-19 pandemic and recommended, together with local officials, measures for social distancing to assist in abating the spread of COVID-19; and on March 17, 2020, the Governor issued Executive Order N-29-20 which, among other things, suspended certain Brown Act rules governing the use of teleconferencing of local agency board meetings. Executive Order N-29-20 will expire on September 30, 2021. In response to the ongoing COVID-19 pandemic, the California legislature has enacted, and the Governor has signed into law, AB 361 amending portions of Government Code 54953, allowing for the continued use of teleconferencing for local agency board meetings while suspending the conditions and restrictions of Government Code 54953(b)(3) if the legislative body of the local agency makes certain findings. Staff is recommending that the Board of Directors make the findings and determinations necessary and Adopt Resolution No. 2021-11-1 to continue to conduct meetings through teleconference.

PRIOR BOARD ACTION

None.

IMPACT ON BUDGET

None.

Attachment 1 - Resolution No. 2021-11-1

RESOLUTION NO. 2021-11-1

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY, MAKING CERTAIN FINDINGS AND DETERMINATIONS REGARDING SPECIAL RULES FOR CONDUCTING MEETINGS THROUGH TELECONFERENCE

WHEREAS, Inland Empire Regional Composting Authority ("IERCA") is a joint powers authority formed on February 27, 2002 as a separate public agency from its Members; and

WHEREAS, all meetings of the Board of Directors of IERCA are conducted in open and public settings in compliance with the Ralph M. Brown Act (Brown Act) so that any member of the public may attend, participate and watch the Authority's Board of Directors conduct their business; and

WHEREAS, on March 4, 2020, the Governor declared a state of emergency pursuant to Government Code 8625 due to the COVID-19 pandemic and has recommended, together with local officials, measures for social distancing to assist in abating the spread of COVID-19; and

WHEREAS, on March 17, 2020, the Governor issued Executive Order N-29-20 which, among other things, suspended certain Brown Act rules governing the use of teleconferencing of local agency board meetings; and

WHEREAS, Executive Order N-29-20 expired on September 30, 2021; and

WHEREAS, the California legislature has enacted, and the Governor has signed into law, AB 361 amending portions of Government Code 54953, allowing for the continued use of teleconferencing for local agency board meetings while suspending the conditions and restrictions of Government Code 54953(b)(3) if the legislative body of the local agency makes certain findings;

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of the Inland Empire Regional Composting Authority hereby make the following findings and determinations:

Resolution No. 2021-11-1 Findings and Determinations Regarding Teleconference Meetings Page 2 of 3

SECTION 1. The Governor has proclaimed a state of emergency on March 4, 2020 which continues.

SECTION 2. The Governor and local officials have promoted the use of social distancing as a method to abate the spread of COVID-19 within the community. The Board of Directors finds that conducting in person meetings of the IERCA Board of Directors would be inimical to social distancing and would present imminent risks to the health or safety of the attendees and conducting meetings by teleconference would diminish that risk.

SECTION 3. The Board of Directors will continue to conduct Board meetings by teleconference in compliance with Government Code 54953(e) until such time as the Governor has terminated the state of emergency and the risk to health and safety of meeting attendees is sufficiently diminished or as otherwise required by law. Notice of meetings and posted agendas will contain information which allows members of the public to access the meeting and address the Board of Directors and offer public comment including an opportunity for all persons to attend via a call-in option or an internet-based service option.

SECTION 4. This Resolution shall take effect immediately upon its adoption and shall be effective for 30 days or until such time as the Board of Directors adopts a subsequent resolution in accordance with Government Code 54953(e)(3) to extend the time during which meetings of the Board of Directors may be conducted by teleconference without compliance with Government Code 54953(3)(b).

Resolution No. 2021-11-1 Findings and Determinations Regarding Teleconference Meetings Page 3 of 3

ADOPTED this 1st day of November 2021,

	Jon Blickenstaff Chairperson of the Inland Empire Regional Composting Authority
ATTEST:	
Paul Hofer	
Vice Chairperson	

Resolution No. 2021-11-1 Findings and Determinations Regarding Teleconference Meetings Page 4 of 3 STATE OF CALIFORNIA COUNTY OF SAN BERNARDINO) I, Jon Blickenstaff, Board Chairperson of the Inland Empire Regional Composting Authority, DO HEREBY CERTIFY that the foregoing Resolution being No. 2021-X-X, was adopted at a regular meeting on November 1, 2021, of said Authority by the following vote: AYES: NOES: ABSTAIN: ABSENT: Jon Blickenstaff

Chairperson

ACTION 1B



Date: November 1, 2021

To: Honorable Board of Directors

From: Jeffrey Ziegenbein

Project Manager

Mike Sullivan

Assistant Project Manager

Subject: Designation of IERCA Acting Treasurer

RECOMMENDATION

It is recommended that the Board of Directors approve Javier Chagoyen-Lazaro, Manager of Finance and Accounting for the Inland Empire Utilities Agency (IEUA), as the IERCA Acting Treasurer.

BACKGROUND

The IERCA Board designated Ms. Christina Valencia as Treasurer to the IERCA on December 10, 2012. After nearly ten years of dedicated service for the IERCA and over 22 years of service for the IEUA, Ms. Valencia announced her plans to retire at the end of 2021. Mr. Chagoyen-Lazaro has worked closely with the IERCF project for several years and is highly qualified to assume the position of Acting Treasurer upon Board approval. It is anticipated that the IEUA will determine how to fill Ms. Valencia's position in early 2022 and recommend a permanent treasurer for the IERCA soon after. The IERCA Treasurer signs contracts, change orders, and bank documents and other financial matters for the IERCA.

PRIOR BOARD ACTION

On December 10, 2012, the Board approved the designation of Ms. Christina Valencia as Treasurer for the IERCA.

IMPACT ON BUDGET

There is no impact on FY2012/13 budget.

ACTION ITEM 1C



Date: November 1, 2021

To: Honorable Board of Directors

From: Jeff Ziegenbein

Project Manager

Mike Sullivan

Assistant Project Manager

Subject: Wheel Loader Purchase and budget amendment

RECOMMENDATION

It is recommended that the Board of Directors:

- 1. Approve the purchase of one Liebherr L-566 wheel loader for approximately \$450,000 including taxes, delivery, warranty;
- 2. Approve a budget amendment for \$450,000; and,
- 3. Authorize the IEUA Manager of Contracts and Procurement to finalize and execute the agreement.

BACKGROUND

On May 3, 2021 the IERCA Board approved staff's recommendation to purchase one Liebherr L-566 wheel loader. Staff made the recommendation after discovering Liebherr's proprietary emission technology and waste package, making the loader uniquely suitable for the IERCF environment. The information was learned through a Request for Information (RFI) issued in 2020. Staff reported to the Board that after the technology was verified at the IERCF they would likely request additional Liebherr's to replace an aging fleet as well as to remain compliant with California fleet regulations.

In August 2021, staff initiated a rental of a Liebherr L-566 to maintain production while repairs were being made to some existing loaders at the IERCF. During the several weeks of operation, staff was able to verify that the loader's features and design is compatible with the IERCF's environment. Specifically, there were no interruptions from the loader's emission system, and the waste package makes operation and maintenance of the loader much more efficient than the alternatives. Further, staff was able to document a 50% fuel consumption reduction.

Wheel Loader Purchase November 1, 2021 Page 2

Due to supply chain issues and increased downtime of the existing fleet, staff learned that there is increased uncertainty about the availability of rental loaders and new loaders can take as long as 18 months to be delivered. The Liebherr dealer informed staff that the current rental is available for sale with a rental/purchase option where 80% of the rent may be applied to the purchase price. IERCA has spent \$33,000 in rental fees so far resulting in a \$26,400 credit. In addition, this unit is slightly used with approximately 250 hours reducing the cost to IERCA to \$450,000 including tax, delivery and warranty. This unit also does not need a bucket since IERCA already has one resulting in a total cost of approximately \$100,000 less than the previous Liebherr purchase.

The IERCF requires seven loaders to perform daily production and facility maintenance. Two of those units operate in the active composting and screening areas which have the harshest environment and toughest duty loads on the wheel loader fleet.

Staff recommends purchasing the second Liebherr L-566 to enable new, reliable, energy efficient, compliant and operationally compatible machines to be placed into those areas. Staff can then remove the loader rental, and slowly evaluate additional loader requirements over the next few years.

PRIOR BOARD ACTION

The Board approved the purchase of one Liebherr L-566 for approximately \$540,000 and a budget amendment of \$40,000 May 3, 2021.

The Board approved a budget of \$500,000 for wheel loader replacement on May 4, 2020.

IMPACT ON BUDGET

Funds for the purchase of one new loader will require approval of additional funds in the amount of \$450,000.

CONSENT ZA ITEM

MINUTES OF A REGULAR MEETING OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY (IERCA) AUGUST 2, 2021 10:00 A.M.

DIRECTORS PRESENT via video/teleconference:

Jon Blickenstaff, Chairperson Shivaji Deshmukh, Director Margaret Finlay, Director Robert Ferrante, Director Jasmin A. Hall, Director Marco Tule, Alternate Director

DIRECTORS ABSENT:

Paul Hofer, Vice Chairperson

OTHERS PRESENT via video/teleconference:

Jeff Ziegenbein, Project Manager, IERCA
Christina Valencia, Treasurer, IERCA
Michael Sullivan, Assistant Project Manager, IERCA
Marty Cihigoyenetche, General Counsel
Christiana Daisy, Executive Manager of Engineering/AGM, IEUA
James Spears, Associate Engineer, IEUA
Javier Chagoyen-Lazaro, Manager of Finance and Accounting, IEUA
Kenneth Monfore, Asset Management, IEUA
Matt Bao, Supervising Engineer, LACSD
Bonnie Marseilles, Recording Secretary, IERCA

A regular meeting of the Board of Directors of the IERCA was held at the Inland Empire Utilities Agency Headquarters building located at 6075 Kimball Ave, Chino CA, on the above date.

Chairperson Blickenstaff called the meeting to order at 10:01 a.m. and he led the pledge of allegiance to the flag. A quorum was present.

PUBLIC COMMENT

There we no public comments.

ADDITIONS TO THE AGENDA

There we no changes/additions/deletions to the agenda.

INTRODUCTIONS

Chairperson Blickenstaff recognized Recording Secretary Bonnie Marseilles for her service to IERCA.

CONSENT CALENDAR

Upon motion by Director Finlay, seconded by Director Hall, the motion carried unanimously

M2020-11-1

The Board:

Approved the Consent Calendar.

- 1. Minutes from the May 3, 2021, regular meeting of the Board of Directors.
- 2. The Investment and Disbursement Report as submitted.

With the following roll call vote:

Ayes: Blickenstaff, Tule, Deshmukh, Ferrante, Hall, Finlay

Noes: None Absent: None Abstain: None

PROJECT MANAGER'S REPORT

Mr. Ziegenbein summarized the facility's throughput levels, current staffing recruitments, acknowledged the celebration of 3 million cubic yards in sales as of June 2021, provided a status update on the Compost Project which is anticipated to resume late summer of 2021. Mr. Ziegenbein additionally discussed results from the annual warehouse inventory audit that reflected 99.98% accuracy. He closed by advising on the closure of the facility and tours canceled due to the COVID-19 Pandemic.

TREASURER'S REPORT OF FINANCIAL AFFAIRS FOR THE QUARTER ENDED JUNE 30, 2020

Ms. Valencia, IERCA Treasurer, presented the quarterly report ending June 30, 2021 with total cash, investments and restricted deposits equaled \$3,133,841 reflecting a decrease of \$131,344 in comparison to the March balance of \$3,265,185. She explained the decrease was mainly due to a higher spending of operating and administrative expenses. Interest earnings on the Authority's investment portfolio totaled \$1,914 for the fourth quarter ending June 30, 2021.

ASSET MANAGEMENT INTRODUCTION

Kenneth Monfore, IEUA Manager of Asset Management, presented an introduction of IEUA's Asset Management Program. He advised that IERCF is currently in the process of establishing its Asset Management journey and provided an overview of maintenance strategies with emphasis on predictive maintenance and condition assessment. In closing, Mr. Monfore spoke of building and maintaining a culture of continual improvement. Chairperson Blickenstaff requested Asset Management Updates be a standing item on future board meeting agendas.

INFORMATION ITEM ONLY; NO ACTION TAKEN

DIRECTORS' COMMENTS

Director Ferrante – Appreciated the Asset Management report and staff's commitment to reliability.

Director Finlay – Suggested that staff may want to review "The Toyota Way" book.

Chairperson Blickenstaff – Congratulated IERCF on the celebration for the 3 million cubic yards in sales and its efforts in onboarding new staff. Appreciated the Asset Management presentation.

With no further business, Chairperson Blickenstaff adjourned the meeting at 10:51 a.m.

Bonnie Marseilles, Recording Secretary APPROVED:

CONSENT 2B ITEM



Date: November 1, 2021

To: Honorable Board of Directors

From: Christina Valencia

Treasurer

Subject: Investment and Disbursement Report

RECOMMENDATION

It is recommended that the Board of Directors approve for the months of July 2021 - September 2021:

- 1. Total disbursements in the amount of \$1,156,083.13.
- 2. There were no new investments during July 1, 2021 September 30, 2021.

BACKGROUND

The July – September 2021 disbursement activity includes check numbers 8732-8756 in the amount of \$49,037.65 and ACH and Wire Transfer payments of \$1,107,045.48 for vendor payments. A detailed listing of the check register and electronic disbursements (ACH/Wire) is attached.

Payment Type	Checks	Transactions	Total Amount
	From - To		
Check	8732-8756	24	\$ 49,037.65
ACH		49	\$ 1,103,496.48
Wire Transfer		1	\$ 3,549.00
TOTAL		74	\$ 1,156,083.13

PRIOR BOARD ACTION

None.

Investment and Disbursement Report November 1, 2021 Page 2 of 2

IMPACT ON BUDGET

The total cash and position of the Authority is reduced by the amount of authorized disbursements.

Regional Compositing Auth Rancho Cucamonga, CA Company code 2000

CAB Dishursements - July-September 2021

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Check number from to	Payment	Punt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void
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008733	220001281	2200012816 07/01/2021	OS)	1,298.88	BURRIEC WASTE INDUSTRIES INC FONTANA CA	07/01/2021
008734	2200012812	2 07/01/2021	GS S	4,280.00	4,280.00 FOWER SYSTEMS SERVICES INC CHINO CA	07/12/2021
008735	220001281	2200012814 07/01/2021		295.00	595.00 RIVERSIDE COUNTY RIVERSIDE CA	07/08/2021
008736	2200012815	5 07/01/2021	8	5,239.21	SOUTHERN CONTRACTING COMPANY SAN MARCOS CA	07/01/2021
008737	220001283	2200012834 07/15/2021		4,011.91	4,011.91 APPLIED INVISIRIAL TECHNOLOGIEPASADEMA CA	07/19/2021
008738	220001283	2200012835 07/15/2021	asa	324.67	324.67 CASHIER SACRAMENTO CA	07/26/2021
008739	220001283	2200012837 07/15/2021	GSD	403.49	403.49 CUCAMONGA VALLEY WATER DISTRICIOS ANGELES CA	07/20/2021
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008742	220001285	2200012859 07/29/2021	OSD O	750.00	750.00 COMPOSITING COUNCIL RESEARCH RALEIGH NC	08/16/2021
008743	220001286	2200012862 07/29/2021	CISD	1,363.84	1,363.84 BURRIEC WASTE INDUSTRIES INC FONTANA CA	08/04/2021
008744	220001287	2200012877 08/12/2021	<u> </u>	4,451.71	4,451.71 $ $ U S BANK ST IOUIS MO	08/18/2021
008745	220001287	2200012878 08/12/2021	CSD CSD	402.40	402.40 CUCAMONGA VALLEY WATER DISTRICTOS ANGELES CA	08/11/2021
008746	220001289	2200012890 08/26/2021	CISS	5,096.96	5,096.96 AEROTEK INC ATLANTA GA	08/31/2021
008747	220001288	2200012887 08/26/2021		848.69	848.69 APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	08/30/2021
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Check Register CBB Disbursements - July-September 2021

Amount paid (FC) Recipient/void reason code

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49,037.65

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ACH ACH	PETE'S ROAD SERVICE	e Hooks,Bucket Center Punch HOME DEPOT CREDIT SEE	073914	222.11 222.95
ACH ACH	Spring Links, Picture Spring Links, Square, Spring Links, Square, SOUTHWEST ALARM SERVICE PETE'S ROAD SERVICE	Hooks,Bucket Center Punch HOME DEPOT CREDIT SEE VICE Modual,Batteries	7023081 RVICES \$ 073914	222.95 - 445.06 1,951.35
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	GRAINGER INC Fixed Area Oxygen Mo	onitor GRAINGER INC	9920656643	1,765.90 1,765.90
	BERNÉLL HYDRAULICS Compact Regulator,Wo	orm Clamp BERNELL HYDRAULICS	0395884-IN \$	58.44 58.44
	KONICA MINOLTA BUSI 5/1/21-5/31/21 Main 5/13/21-5/29/21 Main	tenance Agreement ntenance Agreement	9007798054	410.08 7.94
	CHAMPION FIRE SYSTEM Fire Alarm Repair	KONICA MINOLTA BUSINI MS INC CHAMPION FIRE SYSTEM	59100	595.00 595.00
ACH	DAVID WHEELER'S PES' 6/21 Pest Control	r control i	55653	250.00 250.00
	DOWNS ENERGY 2,682.80 Gals Red D		0280977-IN \$	7,555.78 7,555.78
ACH	EGGLETON TRUCKING II 6/2021 Compost Haul 6/2021 Compost Haul	NC ing ing	2342 2343	260.37 180.18
ACH	PRIORITY BUILDING S: 5/2021 Janitorial S		76431	1,228.71

Report For 07	: ZFIR TREASURER /01/2021 ~ 09/30/2023	Inland Empire Region L Treasurer Report	al Composting	Page 2 Date 10/07/2021
Check	Payee / Description			Amount
ACH	MODULAR BUILDING COM 6/21 Trailer/Step/Ra	amp Rental	209094	608.14
		MODULAR BUILDING CON	CEPTS INC \$	608.14
ACH	AMAZON BUSINESS Impact Wrench, Impact	Retaining Ring Clip		
		AMAZON BUSINESS	\$	70.01
ACH	JJ ROOFING RCA Roof Repair		17445	6,980.00
		JJ ROOFING	\$	6,980.00
ACH	AMTEC Rascon, Y W/E 6/20/23	L 40 Hours	67253	1,200.00
		AMTEC	\$	1,200.00
ACH	IBS INLAND VALLEY 2 Batteries		150027905	433.57
		IBS INLAND VALLEY	\$	433.57
ACH	INDUSTRIAL SUPPLY CO Carriage Bolts Nuts, Bolts, Screws)	4840 4843	112.06 100.25
		INDUSTRIAL SUPPLY CO	\$	212.31
ACH	EGGLETON TRUCKING II 6/2021 Compost Haul: 6/2021 Compost Haul: 6/2021 Compost Haul: 6/2021 Compost Haul:	ing ing ing	2356 2353 2354 2355	285.12 260.37 180.18 260.37
		EGGLETON TRUCKING IN	rC \$	986.04
ACH	VIRAMONTES EXPRESS : 6/2021 Compost Haul		122557	495.00
		VIRAMONTES EXPRESS I	NC \$	495.00
ACH	AMTEC Rascon,Y W/E 6/27/2	1 40 Hours	67315	1,200.00
		AMTEC	\$	1,200.00
ACH	LIBERTY LANDSCAPING Repair Broken Mainl		99095	387.53
		LIBERTY LANDSCAPING	INC \$	387.53
ACH	BERNELL HYDRAULICS 8MBx8MJ-90		0407677-IN	25.22
		BERNELL HYDRAULICS	\$	25.22

	: ZFIR TREASURER /01/2021 ~ 09/30/2021	Inland Empire Regiona I Treasurer Report	al Composting	Page 3 Date 10/07/2021
Check	Payee / Description			Amount
ACH	RDO EQUIPMENT COMPAN Filter Element	NY RDO EQUIPMENT COMPAN	P2254135 Y \$	177.51 177.51
ACH	RADAR ENVIRONMENTAL 6/10/2021 Hazardous		1370 INC \$	50.00 50.00
ACH	INLAND EMPIRE UTILIT 5/21 NRW Charges	TIES AGENCY INLAND EMPIRE UTILIT	90029252 IES AGENCY\$	3,030.78 3,030.78
ACH	6/21-6/22 Commercial	SERVICES WE l Property Ins Renewa l Property Ins Renewa l Property Ins Renewa AON RISK INSURANCE SI	8700000579355 8700000579229	85,181.25
ACH	RDO EQUIPMENT COMPANAL Alternator Filters Plus 50 15/W40 Oil	NY RDO EQUIPMENT COMPAN	P2347535 P2347435 P2347935	554.43 304.14 1,066.42 1,924.99
ACH	ALTA FOODCRAFT RCA-Coffee,Cleaner	ALTA FOODCRAFT	12122097	102.91 102.91
ACH	DAVID WHEELER'S PEST 6/2021 Pest Control	I CONTROL I DAVID WHEELER'S PEST	55498 CONTROL I\$	31.00 31.00
ACH	VIRAMONTES EXPRESS : 6/2021 Compost Haul:		122760 NC \$	1,799.60 1,799.60
ACH	REOTEMP INSTRUMENTS Special Boards-Compa	CORP atible w/IEUA Receive REOTEMP INSTRUMENTS		16,350.04
ACH	TRICO CORPORATION 5/2021 Oil Analysis 5/2021 Oil Analysis 5/2021 Oil Analysis 5/2021 Oil Analysis		P59297 P59296 P59293 P59292	128.00 883.00 100.00 32.00
ACH	Inland Empire Utili May 2021 O&M Charge	TRICO CORPORATION ties Agency s-IEUA Interco Billin	\$ SAP0521-RCAO&	30,941.64

Check	Payee / Description			Amo
	May 2021 L&B Charges-	IEUA Interco Billin	SAP0521-RCAL&	296,824.8
	_	nland Empire Utiliti		327,766.
		III.OII.O III.PIII.O OOIIII.OI	11901107+	
ACH	DOWNS ENERGY 3000.00 Gals Red Dyed	Diesel Fuel	0281904-IN	7,709.
	D	OWNS ENERGY	\$	7,709.
ACH	DOWNS ENERGY 2,335.40 Gals Red Dye 2,019.00 Gals Red Dye	d Diesel Fuel d Diesel Fuel	0283097-IN 0282690-IN	6,613. 5,828.
	D	OWNS ENERGY	\$	12,442.
ACH	COUNTY SANITATION DIS 4/2021 Construction I 5/2021 Construction I	nspection, Health, Sa	31790 32009	293.4 825.
	C	OUNTY SANITATION DIS	TRICTS OF\$	1,118.
ACH	RDO EQUIPMENT COMPANY Troubleshoot Fuel Inj	ection Pump	W7299135	11,942.
	R	DO EQUIPMENT COMPANY	\$	11,942.
ACH	SOLAR STAR CALIFORNIA 6/2021 Solar 12811 Si		E02M0612-4629	19,494.
	S	OLAR STAR CALIFORNIA	A VI LLC \$	19,494.
ACH	EGGLETON TRUCKING INC 07/13-07/15 Compost H 6/29/21 Compost Hauli 6/29/21 Compost Hauli 6/28/21 Compost Hauli 6/28/21 Compost Hauli 7/6/21,7/7/21 Compost 7/7/21,7/8/21 Compost 7/8/21 Compost Haulin	Mauling-Rancho Cucam Ing-Escondido Ing-Fontana Ing-Riverside Ing-Winchester I Hauling-Carlsbad I Hauling-Escondido	2471 2401 2402 2403 2404 2415 2416 2417	867. 436. 364. 364. 288. 2,880. 1,440. 572.
	E	EGGLETON TRUCKING INC	C \$	7,211.
ACH	HOME DEPOT CREDIT SER Husky Bag, Husky Acc S		4083958	149.
	H	HOME DEPOT CREDIT SER	RVICES \$	149.
ACH	BERNELL HYDRAULICS Reusable Swivels, Hose Spiral Hose, Crimp, Swi Parflex 6000 PSI, Parf Inv-Dual Gauges, Tubul PTC MNPT Brass Cylinder Repairs	vel Seal Lok, O-Ring Elex MPT	0407843-IN 0408190-IN 0407672-IN 0411393-IN 0412630-IN 0408191-IN	118. 690. 318. 505. 154. 207.

Report For 07	: ZFIR TREASURER Inland Empire Regiona /01/2021 ~ 09/30/2021 Treasurer Report	al Composting	Page 5 Date 10/07/2021
Check	Payee / Description		Amount
	3,089.90 Gals Red Dyed Diesel Fuel Electric Pump w/Nozzle-110 V Diesel Exhaust Fluid 55G	0284222-IN 0284842-IN 0283840-IN	9,178.95 374.17 192.60
	DOWNS ENERGY	\$	9,745.72
ACH	R & S INDUSTRIAL FIELD SERVICE Install Dutchman on Conveyor-Scrn BC 27	3227	3,490.00
	R & S INDUSTRIAL FIE	LD SERVICE\$	3,490.00
ACH	GRAINGER INC Hand Ratchet, Screw Extractor Set Data Logger Pressure/Temp	9961306579 9961306587	163.39 762.22
	GRAINGER INC	\$	925.61
ACH	INDUSTRIAL SUPPLY CO Inv-Hex Jam Nuts Inv-Hex Hed Cap Screws, Hex Nuts, Flat Was Inv-Carrage Bolts Inv-Hex Hed Cap Screws, Jam Nuts, Flat Was	5188	126.71 156.89 64.11 191.26
	INDUSTRIAL SUPPLY CO	\$	538.97
ACH	PALM AUTO DETAIL INC 6/21 Carwash Svcs f/Agency Fleet Vehicle 8/21 Carwash Svcs f/Agency Fleet Vehicle 9/21 Carwash Svcs f/Agency Fleet Vehicle 7/21 Carwash Svcs f/Agency Fleet Vehicle	21889-1 21989-1	815.00 680.00 790.55 680.00
	PALM AUTO DETAIL INC	\$	2,965.55
ACH	RDO EQUIPMENT COMPANY VQUI 0622-Rpr/Rplc Bll Crnk w/Pn,Cylndr, VQUI 0623-Ldr 744J-Pwr Trn Dgnstcs Rprs Ldr 1402-Rplc Slnds-Plt&Rd Cntrl Plus 50 15/W40 Oil Link VQUI 1402-Wiper Arm Air Filter Pin B320 8/31/21 Isolator Level Gauge V47H10	W7262835 W7409935 W7342335 P2980335 P2775335 P2506035 P2603335 P2878435 P3277635 P3163035	18,793.24 421.80 8,619.35 1,226.39 2,441.51 231.16 44.40 392.91 192.75 87.81
	RDO EQUIPMENT COMPAN	Y \$	32,451.32
ACH	FRONTIER PERFORMANCE LUBRICANT Grease/Lubricants-Silver 70 NLGI #1	LBA1380154	2,963.73
	FRONTIER PERFORMANCE	LUBRICANT\$	2,963.73
ACH	RADAR ENVIRONMENTAL INC 7/6/2021 Hazardous Waste Disposal	1378	802.00
	RADAR ENVIRONMENTAL	INC \$	802.00

	Report: ZFIR TREASURER Inland Empire Regional For 07/01/2021 ~ 09/30/2021 Treasurer Report	l Composting	Page Date	6 10/07/2021
Check Payee / Description Amount	Check Payee / Description			Amount

Grand Total Payment Amount: \$ 1,103,496.48

Report For 07	: ZFIR_TREASURER Inland Empire Regional Composting /01/2021 ~ 09/30/2021 Treasurer Report	Page 1 Date 10/07/2021
Check	Payee / Description	Amount
Wire	STATE BOARD OF EQUALIZATION 4/1/21-4/30/21 State Sales/Use Tax-2nd Q 101-112048 6/	3,549.00
	STATE BOARD OF EQUALIZATION \$	3,549.00

Grand Total Payment Amount: \$ 3,549.00

INFORMATION ITEM 3A



Date: November 1, 2021

To: Honorable Board of Directors

From: Jeff Ziegenbein

Project Manager

Mike Sullivan

Assistant Project Manager

Subject: Project Manager's Report

RECOMMENDATION

This is an information item for the Board to receive and file.

BACKGROUND

Operations

The Inland Empire Regional Composting Facility (IERCF) continued to maintain maximum throughput levels processing up to 650 wet tons of biosolids and up to 300 wet tons of amendments daily, Monday through Friday each week.

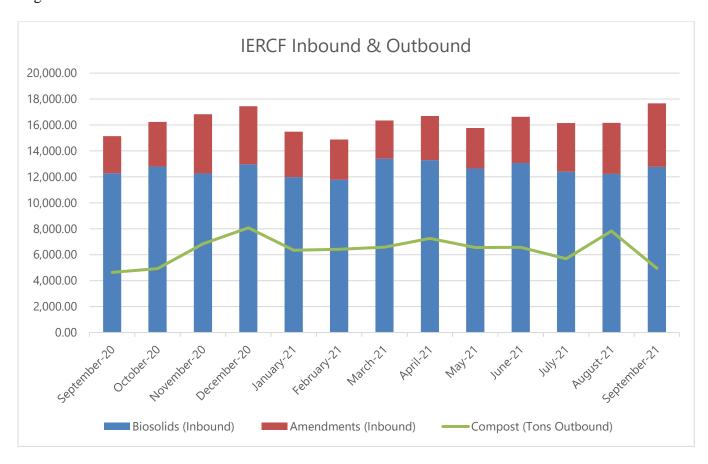
Since the last update, the IERCF staff has:

- o Maintained compost sales volumes that match or exceed production volumes.
- o Maintained a 100% compliance record with permit regulations
- o Continued a strong safety record of over 800 days with no recorded lost time incidents

Table 1 lists materials processed for the current fiscal year (Q1) 2021/22, July 1-Sept 30, 2021, the same period in the previous fiscal year (Q1) 2020/2021, and since start-up in April 2007 through September 30, 2021.

Table 1: Process summary

	FY 2021/22	FY 2020/21	2007-2021
Biosolids Processed (wet tons)	37,937	36,034	1,947,501
Amendments Processed (wet tons)	12,581	9,021	744,237
Compost Sold (cubic yards)	18,455	16,709	3,051,588



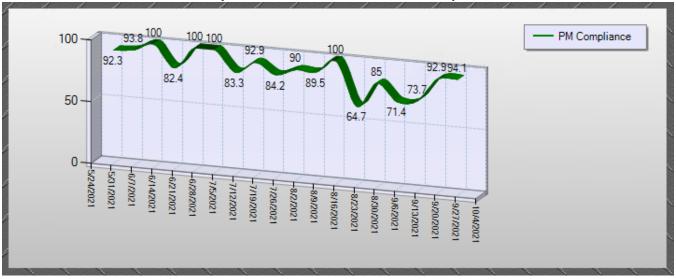
COVID-19

As the State continues to see declines in new COVID-19 cases and an increase in vaccinations, many of the modified work arrangements have been discontinued. All Agency staff, including IERCF, have returned to normal work schedules and have returned to their normal working locations. Agency safety staff will continue to monitor State and local guidelines related to the pandemic to ensure safe practices. Staff are encouraged to wear facemasks and to limit close contact when possible.

Maintenance

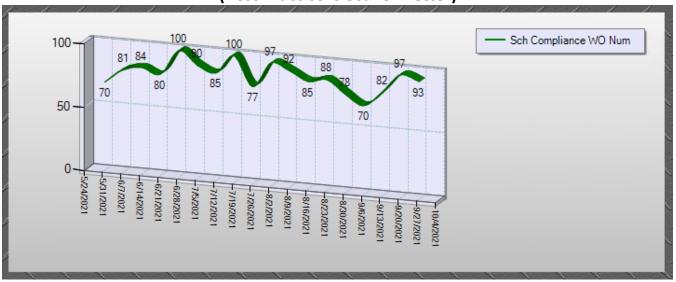
The maintenance team continues to strive for continuous improvement and reliability-centered maintenance strategies. One key element is to track maintenance activities and to share the report with the team. The following are reports generated with our maintenance scheduling software called PaSTA. Daily operations/maintenance coordination meetings allow the entire team to review completed work, and to prioritize work to be completed in the future.

PM Compliance for 2021 3rd Quarter (Best Practice is 95% or Better)



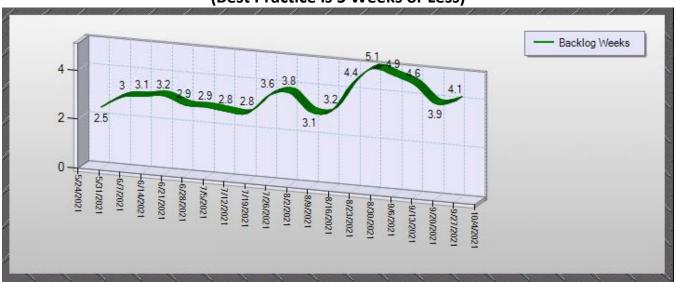
PM compliance measures how successful the staff has been in completing preventive maintenance tasks and, in doing so, opens the door to building better processes, optimizing our maintenance schedule, reducing downtime, and using resources more efficiently

Scheduled Compliance for 2021 3rd Quarter (Best Practice is 80% or Better)



Schedule compliance is a maintenance metric used for determining productivity and the effectiveness of scheduled maintenance processes. Schedule compliance measures the percentage of work orders completed on or before the due date over a given period

Backlog in Weeks for 2021 3rd Quarter (Best Practice is 5 Weeks or Less)



The maintenance backlog is a time indicator that represents all the maintenance work required that has not yet been completed. Measured in weeks, the maintenance backlog quantifies the time needed to perform pending maintenance actions

Screen Cloth Replacement/Upgrade

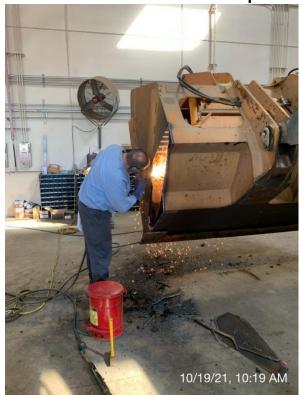


Screen cloth failure due to manufacturer design error



Repaired screen cloth with IERCA designed improvements

Wheel Loader 625 Bucket Repair



Staff fabricating a bucket sidewall

Project Manager's Report November 1, 2021 Page 6 of 8

Recruitment

IERCF has 3 remaining vacancies to fill. One Office Assistant, one Compost Operator and one Compost Worker. Candidates have been selected for all positions and they are in various stages of preemployment processing. It is expected that all 3 positions will be onboarded by the end of this calendar year.

Outreach

Table 3: Summary of IERCA outreach activities:

ITEM	NUMBER
IERCF Tours (groups/people)	30
Garden in Every School	0
Site visitors (contractors)	97

Compost Research

The compost research project developed with the Chino Basin Water Conservation District (CBWCD) is still on hold due to restrictions from the COVID-19 pandemic. Staff and CBWCD continue to check in to see when the project will be able to resume and the two groups work together to provide compost and water conservation messaging to the community. It is anticipated that the project can start up in late summer of this year

IERCF Outreach and Tours

On October 4th IERCF had a group of 30 college students attend an hour-long presentation at our facility to learn about the composting process. After the presentation the students were taken through the facility in groups of 6 for a hands-on experience. A formal Q&A session with the students concluded the tours where many of the attendees actively engaged with our staff in conversation.

Sales and Marketing Report

Compost sales have remained strong heading into the winter months. There are approximately 100 customers purchasing SoilPro throughout the year and there is currently 4,000 cubic yards in inventory. Revenue is up significantly compared to the same period last year. Retail sales have remained high and large ongoing projects continue to move inventory out of the facility. Some sales will transition to agriculture over the winter.





91 Freeway Cal Trans Project

Image of a Sod Farm incorporating compost to fields

Staff members are also working closely with the Association of Compost Producers (ACP) in preparation of the implementation of Senate Bill 1383 (SB1383). SB1383 requires organics to be diverted from landfills and jurisdictions to procure compost based on their populations. ACP has developed guidelines to help jurisdictions define appropriate compost products as well as use instructions.

Table 4: Summary of monthly sales and revenue

MONTH	TOTAL YARDS 2021/2022 TOTAL YARDS 2020/2021		TOTAL REVENUE 2021/2022	TOTAL REVENUE 2020/2021	
July	16,258.57	18,632.15	\$42,455.28	\$36,324.43	
August	22,280.02	15,829.68	\$75,111.89	\$33,361.10	
September	14,154.06	13,272.68	\$41,401.88	\$29,355.73	
TOTAL	52,692.65	218,000.55	\$158,969.05	\$415,828.87	
AVERAGE	17,564.22	18,166.71	\$52,989.68	\$34,652.41	

The following tables summarize the Authority's aging reports and sales write off history.

Table 5

1 40	10 3										
	Monthly Accounts Receivable Ageing Report of IERCA (Sales only to third parties) as of 3/31/2021										
	Description Current 1-30 Days 31-60 days 61-90 days 91-120 days Total										
1	Amount \$	79,705.61	17,860.10	10,307.44	8,163.62	8,387.79	36,957.42	161,381.98			
2	# of Invoices	61	19	10	14	10	32	146			
3	# of Customers	41	18	10	13	10	11	103			

Project Manager's Report November 1, 2021 Page 8 of 8

Table 6

	Quarterly Accounts Receivable Ageing Report of IERCA (Sales only to third parties)							
Sr.	Description	From FY 2007/08	FY 2020/2021	Tatal				
#	Description	to FY 2019/20	(July - March)	Total				
1	Sales	6,988,067.58	426,158.20	7,414,225.78				
2	Write off	35,727.52	-	35,727.52				
3	Percentage of Write Off Sales	0.5113%		0.41819%				

PRIOR BOARD ACTION

None.

IMPACT ON BUDGET

None.

INFORMATION ITEM 3B



Date: November 1, 2021

To: Honorable Board of Directors

From: Christina Valencia

Treasurer

W

Subject: Treasurer's Report of Financial Affairs for the Quarter Ended

September 30, 2021

RECOMMENDATION

The Treasurer's Report of Financial Affairs for the quarter ended September 30, 2021 is an informational item for the Board's review.

BACKGROUND

In accordance with State Code, Section 53646(b) (1), and the Authority's Investment Policy (Resolution No. 2021-5-3), a periodic investment report shall be submitted to members of the Board for review. This report includes in part, the investment types, investment institutions, maturity dates, investment amount, current market value, and rate of interest/earnings yield.

The Treasurer's Report of Financial Affairs for the quarter ended September 30, 2021 is hereby submitted in a format consistent with State requirements. As shown in the table below, September's total cash, investments, and restricted deposits equaled \$4,207,624 showing an increase of \$1,073,783 when compared to the June balance of \$3,133,841. The increase was mainly due to lower cash outflows for operating and administrative expenses.

The Authority's investment portfolio average rate of return in September 2021⁽¹⁾ was 0.136 percent compared to the June 2021 yield of 0.184 percent, primarily due to the decrease in the Sweep account interest rate from 0.15 percent to 0.10 percent. As we begin to emerge from the COVID-19 pandemic, the interest rate environment remains relatively low. Interest earnings for the quarter ended September 30, 2021 were \$563.

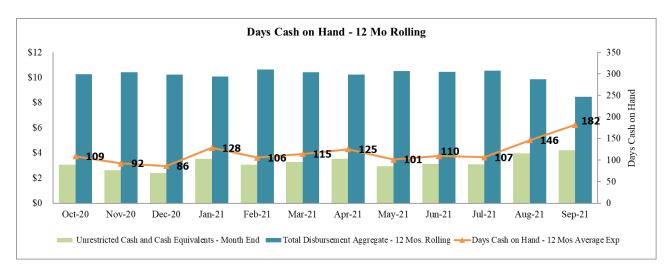
	June	September	Changes from Prior Quarter
Total Cash, Investments, Restricted Deposits	\$3,133,841	\$4,207,624	\$1,073,783
Investment Portfolio Average Rate of Return	0.184%	0.136%	(0.048%)

⁽¹⁾ Interest rate for the LA County Pooled Investment as of August 2021

Cash on hand (COH) for the month ended September 30, 2021 was 182 days compared to the June 30, 2021 COH of 110 days, due to higher cash balance and lower average monthly disbursements.

November 1, 2021 Page 2 of 2

The COH is a financial ratio used to measure cash readily available to pay expenses. Average days of cash on hand is calculated using the monthly ending balance of unrestricted cash and cash equivalents divided by disbursements associated with operating and capital expense as recorded in the Authority's cash flow.



PRIOR BOARD ACTION

None.

IMPACT ON BUDGET

The interest earned on the Authority's investment portfolio increases the Authority's reserves.

Attachment: Treasurer's Report of Financial Affairs for quarter ended September 30, 2021.

TREASURER'S REPORT OF FINANCIAL AFFAIRS

For the Quarter Ended September 30, 2021



All investment transactions have been executed in accordance with the criteria stated in the Authority's Investment Policy (Resolution No. 2021-5-3), adopted by the Inland Empire Regional Composting Authority's Board of Directors during its regular meeting held on May 3, 2021. The funds anticipated to be available during the next six-month period are expected to be sufficient to meet all foreseen expenditures during the period.

* A Joint Powers Authority

Quarter Ended September 30, 2021

<u>Unrestricted Accounts</u>	September	June
Cash, Bank Deposits, and Bank Investment Accounts	\$595,702	\$603,377
<u>Investments</u>		
Citizens Business Bank (CBB) Repurchase (Sweep)	\$2,331,032	\$1,250,834
LA County Pooled Investment	\$274,996	\$274,556
Local Agency Investment Fund (LAIF)	\$1,005,894	\$1,005,074
Total Investments	\$3,611,922	\$2,530,464
Total Unrestricted Cash and Investments Available to the Authority	\$4,207,624	\$3,133,841
Total Unrestricted Cash and Investments	\$4,207,624	\$3,133,841
Net Change from previous Quarter	\$1,073,783	

Quarter Ended September 30, 2021

Unrestricted Accounts

Cash, Bank Deposits, and Bank Investment Accounts For the Quarter Ended September 30, 2021	
Demand (Checking) Accounts	\$595,702
Subtotal Demand Deposits	\$595,702
Total Cash and Bank Investment Accounts	\$595,702
<u>Investments</u>	
Citizens Business Bank (CBB) Repurchase (Sweep)	\$2,331,032
Local Agency Investment Fund (LAIF)	\$1,005,894
LA County Pooled Investment	\$274,996
	\$3,611,922
Total Investments	\$3,611,922
Total Cash, Investments and Restricted Deposits as of September 30, 2021	\$4,207,624
Total Unrestricted Cash and Investments as of 9/30/2021	\$4,207,624
Less: Total Unrestricted Cash and Investments as of 6/30/2021	\$3,133,841
Total Quarterly Increase (Decrease)	\$1,073,783

Quarter Ended September 30, 2021

	Par	Principal	September	%	Market
Investments	Amount	Amount	Amortization	Yield	Value
For the Quarter Ended September 30, 2021					
Cash, Bank Deposits, and Bank Investment Accounts					
Citizens Business Bank	Φερε 702	\$505.702	Φ505 7 02	DT/A	Φ505 7 02
Checking Account Subtotal CBB	\$595,702 \$595,702	\$595,702 \$595,702	\$595,702 \$595,702	N/A N/A	\$595,702 \$595,702
Total Unrestricted Accounts	\$595,702	\$595,702	\$595,702		\$595,702
<u>Investments</u>					
Citizens Business Bank Sweep ⁽¹⁾	\$2,331,032	\$2,331,032	\$2,331,032	0.100%	\$2,331,032
LA County Pooled Investment ⁽²⁾	\$274,996	\$274,996	\$274,996	0.480%	\$274,996
Local Agency Investment Fund ⁽²⁾	\$1,005,894	\$1,005,894	\$1,005,894	0.206%	\$1,005,894
Subtotal Investments	\$3,611,922	\$3,611,922	\$3,611,922	0.158%	\$3,611,922
Total Investments	\$3,611,922	\$3,611,922	\$3,611,922		\$3,611,922
Total Unrestricted Cash and Investments as of September 30, 2021	\$4,207,624	\$4,207,624	\$4,207,624		\$4,207,624

⁽¹⁾ Citizens Business Bank Sweep rate dropped from 0.15% to 0.10% on July 26, 2021.

⁽²⁾ Interest Rate information from LA County Pooled Investment is as of August 2021.

Quarter Ended September 30, 2021

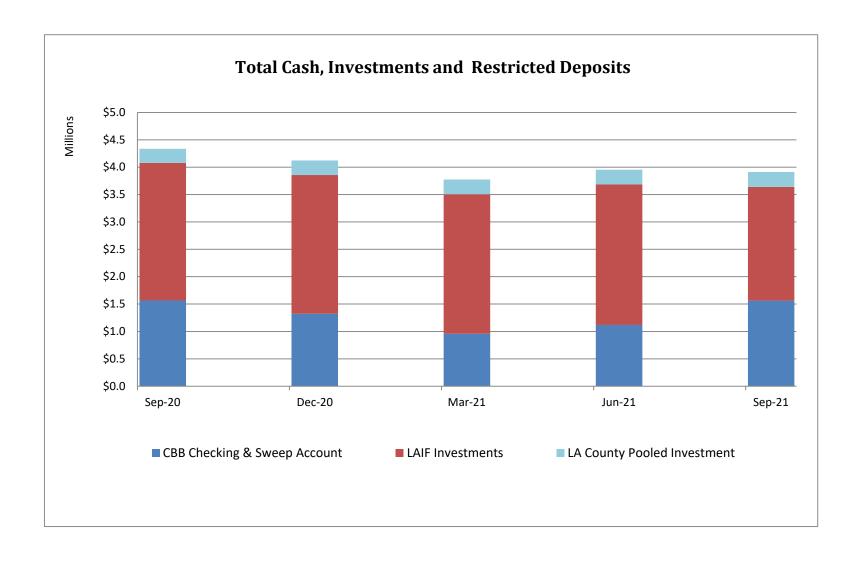
Unrestricted Accounts		
Cash, Bank Deposits, and Bank Investment Accounts	Amount Invested	Yield
Fo Citizens Business Bank - Sweep Account ⁽¹⁾	\$2,331,032	0.100%
LA County Pooled Investment ⁽²⁾	\$274,996	0.480%
Local Agency Investment Fund ⁽²⁾	\$1,005,894	0.206%
	\$3,611,922	0.158%
Bank Accounts		
Citizens Business Bank -Demand Account	\$595,702	N/A
	\$595,702	
Total Portfolio	\$4,207,624	
Investment Portfolio Rate of Return		0.136%
Restricted/Transitory/Other Demand Accounts	Amount Invested	Yield
Total Other Accounts	\$0	0.000%
Total Authority Directed Deposits	\$4,207,624	

⁽¹⁾ Citizens Business Bank Sweep rate dropped from 0.15% to 0.10% on July 26, 2021.

⁽²⁾ Interest Rate information from LA County Pooled Investment is as of August 2021.

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY <u>Cash Position</u>

Quarter Ended June 30, 2021



INFORMATION ITEM 3C





IERCF's journey to reliability – Asset Management

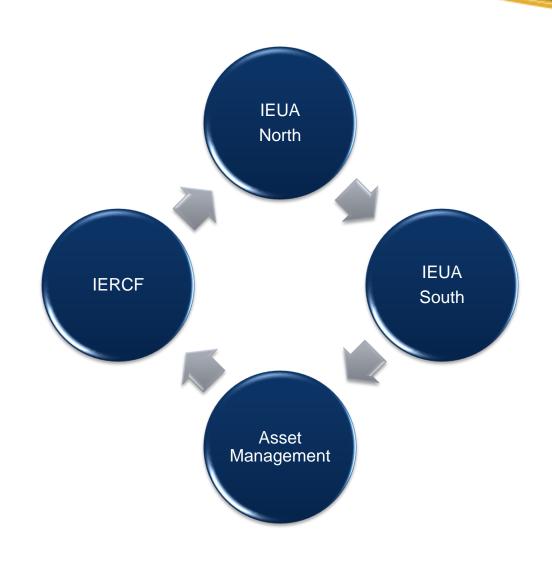
- Training (Certified Reliability Leader, Vibration, Lube)
- Teaching (Biocycle article) https://www.biocycle.net/biocycle-live-compost-facility-maintenance/



Teamwork

Inland Empire Utilities Agency
A MUNICIPAL WATER DISTRICT

- IEUA's support of program
 - Create AM Manager and staff
 - —AM policy statement
 - —CRL training to executive and support staff
- IERCF's involvement
 - AM tour
 - Principle of engineering away problems
 - Used CMMS to id bad actors
 - Screen
 - Loaders
 - Corroded catwalks







Scheduling Software



- Started search in 2017
- Request for Information to learn about technology and options
- Request for Proposal 2020
 - —Product demos
 - Ease of use
 - SAP compatible
 - —Reference check
 - —Best Value



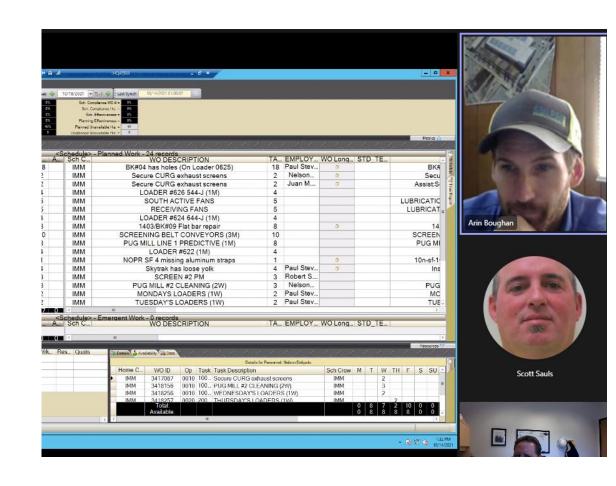
7 Agency SMEs unanimously selected PaSTA

		RFP (55%) Experience/Approach (20%) Availability & Ease of Conductin				of Conducting Business (25%)				
#	Scheduling Softwar	reference agencies. Doe the best value	submit sufficient s of comparable is the costing provide in regards to meeting needs of the agency.	on simile Agencys de a solid un provides u approach	ser shows releva ar projects & Kn emand & service derstanding of th mique tools, met hes to ensuring the for the implement project.	owledge of areas. Shows he project & hods & other he quality &		luration. (How w	ct, Project duration and post go live ell they can adhere to our timeline and ccific requests).	Total Points
			References & Feedback	Cost Value & Warranty	Software is User Friendly	Software provides advanced KPI Reporting	Software meets the specific needs of your department	Can vendor meet our Project timelines	Does vendor provide sufficient training & support	Can vendor support custom changes to meet specific needs.
1	Viziya	8	180	17.75	21.5	36	33	54	42	392.25
2	Pasta	13	242	31.5	32	59.5	34	63	62.5	537.5
3	Prometheus	11	159	30	30	61.5	35	68	62.5	457

Scheduling Software



- Pilot at IERCF with PaSTA in Feb 2021
 - Agency south maintenance September
 - Agency north maintenance November
- Benefits:
 - Backlog easier to manage
 - Scheduling drag and drop versus export into Excel
 - Key Performance Indicators (KPIs)
 - Auto-generated reports







KPIs and Reports

decision making



