

REGULAR MEETING OF THE BOARD OF DIRECTORS MONDAY, MAY 01, 2023 10:00 A.M.

INLAND EMPIRE REGIONAL COMPOSTING FACILITY 12645 6TH STREET RANCHO CUCAMONGA, CA 91739

www.ierca.org

The public may participate by attending the meeting and may provide public comment by submitting via email to the Recording Secretary at afernandez@ieua.org no later than 24 hours prior to the scheduled meeting time. Comments will be distributed to the Board of Directors.

CALL TO ORDER OF THE INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY BOARD OF DIRECTORS MEETING

FLAG SALUTE

PUBLIC COMMENT

Members of the public may address the Board on any item that is within the jurisdiction of the Board; however, no action may be taken on any item not appearing on the agenda unless the action is otherwise authorized by Subdivision (b) of Section 54954.2 of the Government Code. Those persons wishing to address the Board on any matter, whether or not it appears on the agenda, are requested to complete and submit to the Board Secretary a "Request to Speak" form which are available on the table in the Board Room. Comments will be limited to five minutes per speaker. Thank you.

ADDITIONS TO THE AGENDA

In accordance with Section 54954.2 of the Government Code (Brown Act), additions to the agenda require two-thirds vote of the legislative body, or, if less than two-thirds of the members are present, a unanimous vote of those members present, that there is a need to take immediate action and that the need for action came to the attention of the local agency subsequent to the agenda being posted.

INTRODUCTIONS

NONE

1. CONSENT CALENDAR

A. MINUTES

The Board will be asked to approve the minutes from the February 06, 2023, regular meeting.

B. INVESTMENT AND DISBURSEMENT REPORT

It is recommended that the Board of Directors approve for the months of January 2023 - March 2023:

1. Total disbursements in the amount of \$1,468,327.33 during January 1, 2023 - March 31, 2023.

There were no new investments during this period.

2. ACTION ITEMS

A. ADOPTION OF BUDGET FOR FISCAL YEAR 2023/24

It is recommended that the Board of Directors;

- 1. Adopt the Inland Empire Regional Composting Authority (IERCA) budget for fiscal year 2023/24;
- 2. Increase the tipping fee from \$59 to \$62.50 per wet ton; and
- 3. Approve a capital call of \$1.5 million to be shared equally by the Inland Empire Utilities Agency (IEUA) and Los Angeles County Sanitation Districts (LACSD) to support capital improvement project costs and meet the minimum reserve balance, as needed.

B. ANNUAL MANAGEMENT PLAN

It is recommended that the Board of Directors approve the Fiscal Year 2023/24 Annual Management Plan.

C. ADOPTION OF THE INVESTMENT POLICY FOR FY 2022/23

It is recommended that the Board of Directors adopt Resolution No. 2023-05-1, approving the Authority's Investment Policy for FY 2023/24.

D. ANNUAL COMPREHENSIVE FINANCIAL REPORT

It is recommended that the Board of Directors:

1. Approve the Inland Empire Regional Composting Authority (IERCA/Authority) Annual Financial Report for the Fiscal Year ended June 30, 2022, as presented; and

2. Direct staff to distribute the report, as appropriate, to the various federal, state, and local agencies, financial institutions, and other interested parties.

E. COMPLIANCE TESTING AND BUDGET AMENDMENT

It is recommended that the Board of Directors:

- 1. Authorize the Project Manager expend up to \$300,000 to verify compliance with biofilter source test requirements; and,
- 2. Amend the IERCA Fiscal Year 2023 Budget by \$300,000; and,
- 3. Authorize the Project Manager to finalize and execute the agreement.

3. INFORMATION ITEMS

A. PROJECT MANAGER'S REPORT

B. TREASURER'S REPORT OF FINANCIAL AFFAIRS FOR THE QUARTER ENDED MARCH 31, 2023

4. <u>DIRECTOR COMMENTS</u>

Next regular meeting is scheduled for Monday, August 07, 2023, at 10:00 a.m.

5. ADJOURN

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Recording Secretary (909-993-1744), 48 hours prior to the scheduled meeting so that the Authority can make reasonable arrangements.

Declaration of Posting

I, Adrianne Fernandez, Recording Secretary to the Inland Empire Regional Composting Authority, hereby certify that a copy of this agenda has been posted by 5:30 p.m. at the Los Angeles County Sanitation District 1955 Workman Mill Road, Whittier, CA and at the IERCA's Administrative Building, 12645 Sixth Street, Rancho Cucamonga, CA and at the IEUA's main office, 6075 Kimball Ave., Chino, CA on Wednesday, April 26, 2023.

Adrianne Fernandez, Recording Secretary

CONSENT CALENDAR ITEM

REGULAR MEETING OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY (IERCA) FEBRUARY 06, 2023 10:00 A.M.

DIRECTORS PRESENT via video/teleconference:

Jon Blickenstaff, Chairperson Shivaji Deshmukh, Director Robert Ferrante, Director Margaret Finlay, Director Jasmin A. Hall, Director Paul Hofer, Vice Chairperson

STAFF PRESENT or via video/teleconference

Jeff Ziegenbein, Project Manager, IERCA
Mike Sullivan, Assistant Project Manager, IERCA
Adrianne Fernandez, Recording Secretary, IERCA
Martin Cihigoyenetche, General Counsel
Arin Boughan, Acting Manager, IERCA
Javier Chagoyen Lazaro, Treasurer, IERCA
Randy Lee, Acting Director of Finance, IEUA
Denise Garzaro, Board Secretary, Office Manager, IEUA
Christiana Daisy, Deputy General Manager, IEUA
Kristine Day, Assistant General Manager, IEUA
Marcus Coulombe, Compost Sales Coordinator, IERCA
Teresa Velarde, Manager of Internal Audit, IEUA

A regular meeting of the Board of Directors of the IERCA was held at the Inland Empire Regional Composting Authority building located at 12645 6th St. Rancho Cucamonga, California and via video/teleconference on the above date.

Chairperson Blickenstaff, called the meeting to order at 10:00 a.m. and he led the pledge of allegiance to the flag. Recording Secretary, Adrianne Fernandez, took a roll call and established a quorum was present.

PUBLIC COMMENT

There we no public comments.

ADDITIONS TO THE AGENDA

None

INTRODUCTIONS

Jeff Ziegenbein introduced new hires Raymond Matus and Aaron Hernandez, Compost Workers at IERCF and acknowledged Nelson Delgado on his promotion to Senior Compost Operations and Maintenance Technician.

PUBLIC HEARING

A. PUBLIC HEARING AND ADOPTION OF RESOLUTION NO. 2023-02-01,
ADOPTING AMENDMENTS TO THE INLAND EMPIRE REGIONAL
COMPOSTING AUTHORITY CONFLICT OF INTEREST CODE

Martin Cihigoyenetche, General Counsel, provided an explanation of the amendments made to the IERCA Conflict of Interest Code.

Moved by Director Deshmukh, seconded by Director Finlay, the motion carried unanimously. The Board of Directors approved the Consent Calendar Items by the following vote:

Ayes: Blickenstaff, Deshmukh, Ferrante, Hall, Finlay, Hofer

Noes: None Absent: None Abstain: None

CONSENT CALENDAR

A. <u>ADOPTION OF RESOLUTION NO. 2023-02-02</u>

Martin Cihigoyenetche, General Counsel, provided an explanation of the COVID-19 executive order that had expired pertaining to virtual meetings and the implementation of AB361 Amending the Brown Act, allowing the continuance of teleconference meetings for up to 30 days at a time with the Adoption of a Resolution.

B. <u>MINUTES</u>

The Board approved the minutes from the November 6, 2022, regular meeting.

C. <u>INVESTMENT AND DISBURSEMENT REPORT</u>

The Board of Directors approved the months of October 2022 - December 2022:

1. Total disbursements in the amount of \$3,859,533.71.

No new investments during this period.

Moved by Director Finlay, seconded by Director Hall, the motion carried unanimously. The Board of Directors approved the Consent Calendar Items by the following vote:

Ayes: Blickenstaff, Deshmukh, Ferrante, Hall, Finlay, Hofer

Noes: None Absent: None Abstain: None

ACTION ITEMS

A. <u>ELECTION OF OFFICERS</u>

Martin Cihigoyenetche, General Counsel, gave instructions on the election process. The Board of Directors had a brief discussion, resulting in the reelection of the current Chairman and Vice Chairperson. Jon Blickenstaff was nominated as Board Chairman. Paul Hofer was nominated as Vice Chairperson.

Moved by Director Finlay, seconded by Director Hall, the motion carried unanimously. The Board of Directors approved the Consent Calendar Items by the following vote:

Ayes: Blickenstaff, Deshmukh, Ferrante, Hall, Finlay, Hofer

Noes: None Absent: None Abstain: None

INFORMATION ITEMS

A. PROJECT MANAGER'S REPORT

Jeff Ziegenbein briefed the Board on the IERCF's average biosolids rate and revenue and gave a KPI's overview. He advised the Board there would be an update at the next meeting regarding SCAQMD NOV status.

INFORMATION ITEM ONLY; NO ACTION TAKEN

B. TREASURER'S REPORT OF FINANCIAL AFFAIRS FOR THE QUARTER ENDED DECEMBER 31, 2022

Javier Chagoyen-Lazaro, IERCA Treasurer, presented the quarterly report ending December 31, 2022, with total cash, investments and restricted deposits equaled \$4,343,164 reflecting a decrease of \$1,047,206 in comparison to the September balance of \$5,400,370. He explained the decrease was primarily due higher operational disbursements.

INFORMATION ITEM ONLY; NO ACTION TAKEN

DIRECTORS' COMMENTS

None.

With no further business, Chairperson Blickenstaff adjourned the meeting at 10:38 a.m.

Adrianne Fernandez, Recording Secretary **APPROVED:**

CONSENT CALENDAR ITEM



Date: May 1, 2023

To: Honorable Board of Directors

From: Javier Chagoyen-Lazaro

Treasurer

Investment and Disbursement Report

RECOMMENDATION

Subject:

It is recommended that the Board of Directors approve for the months of January 2023 – March 2023:

1. Total disbursements in the amount of \$1,468,327.33 during January 1, 2023 – March 31, 2023.

There were no new investments during this period.

BACKGROUND

The January - March 2023 disbursement activity includes check numbers 8959-9000 in the amount of \$166,329.10 and ACH and Wire Transfer payments of \$1,301,998.23 for vendor payments and investment. A detailed listing of the check register and electronic disbursements (ACH/Wire) is attached.

Payment Type	Checks	Transactions	Total Amount
	From – To		
Check	8959 - 9000	42	\$ 166,329.10
ACH		149	\$ 1,299,877.23
Wire Transfer		1	\$ 2,121.00
TOTAL		192	\$ 1,468,327.33

PRIOR BOARD ACTION

None.

IMPACT ON BUDGET

The total cash and position of the Authority is reduced by the amount of authorized disbursements and investment.

Inland Empire Utilities Agency

Sanitation Districts of Los Angeles County

Regional Composting Auth Rancho Cucamonga, CA Company code 2000

Check Register CBB Disbursement Account -Oct'22-Dec'22

CITIZENS BUSINESS BANK

User: Page:

01/06/2023 / 12:05:07 CCAMPBEL

1

ONTARIO CA 917610000

CBB Bank Key 122234149 Acct number CHECK 231157042

Check

Bank

theck number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void
008904	2200013783	10/06/2022	USD	16,602.05	A & R TARPAULINS INC FONIANA CA	10/14/2022
008905		10/06/2022		8,073.10	APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	10/11/2022
008906	2200013784	10/06/2022	USD	557.32	CINTAS CORPORATION- LOC#150 PHOENIX AZ	10/14/2022
008907		10/06/2022		1,894.06	MIKE'S WELDING ENTERPRISES INCFONTANA CA	10/18/2022
008908	2200013810	10/11/2022	USD	1,609.11	APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	10/17/2022
008909	2200013813	10/11/2022	USD	1,962.42	BURRIEC WASTE INDUSTRIES INC FONTANA CA	10/18/2022
008910	2200013812	10/11/2022	USD	1,403.95	CINTAS CORPORATION- LOC#150 PHOENIX AZ	10/21/2022
008911	2200013811	10/11/2022	USD		CUITING EDGE SUPPLY CO COLITON CA	10/14/2022
008912	2200013838	10/18/2022	USD	15,176.11	APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	10/21/2022
008913	2200013840	10/18/2022	USD		CINIAS FIRST AID & SAFETY LOCCINCINNATI OH	10/27/2022
008914		10/18/2022			POWER SYSTEMS SERVICES INC CHINO CA	10/31/2022
008915		10/18/2022			U S BANK ST LOUIS MO	10/25/2022
008916		10/20/2022			APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	10/25/2022
008917		10/20/2022			MIKE'S WELDING ENTERPRISES INCFONTANA CA	10/25/2022
008918		10/27/2022			APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	11/01/2022
008919		10/27/2022			CINTAS CORPORATION- LOC#150 PHOENIX AZ	11/03/2022
008920		10/27/2022			CITY OF RANCHO CUCAMONGA RANCHO CUCAMONGA CA	11/15/2022
008921		10/27/2022			U S BANK ST LOUIS MO	11/04/2022
008922		10/27/2022			VERIZON WIRELESS DALLAS TX	11/04/2022
008923		11/03/2022			APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	11/07/2022
008924	2200013913	11/03/2022	USD		CINTAS CORPORATION- LOC#150 PHOENIX AZ	11/10/2022
008925		11/03/2022			CINIAS FIRST AID & SAFETY LOCCINCINNATI OH	11/15/2022
008926		11/03/2022			CUITING EDGE SUPPLY CO COLITON CA	11/08/2022
008927		11/08/2022			APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	11/14/2022
008928		11/08/2022			CINIAS CORPORATION- LOC#150 PHOENIX AZ	11/18/2022
008929		11/10/2022			APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	11/14/2022
008930	2200013953	11/17/2022	USD		APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	11/21/2022
008931		11/17/2022			BROFIL CLEAN AIR SOLUTIONS SPRUCE GROVE AB	11/21/2022
008932		11/17/2022		•	INLAND BOBCAT INC RIVERSIDE CA	12/05/2022
008933		11/17/2022			PACIFIC SOUTHWEST INDUSTRIES LAKE ELSINGRE CA	11/22/2022
008934		11/22/2022			APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	11/28/2022
008935	2200013972				BURRIEC WASTE INDUSTRIES INC FONTANA CA	11/29/2022
008936		11/22/2022		617.48	CINIAS CORPORATION- LOC#150 PHOENIX AZ	12/05/2022
008937		11/22/2022		352.62	CUCAMONGA VALLEY WATER DISTRICLOS ANGELES CA	12/06/2022
008938	2200013997				APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	12/05/2022
008939	2200013998			•	CINTAS CORPORATION- LOC#150 PHOENIX AZ	12/05/2022
008940	2200013999				PARKHOUSE TIRE SERVICE INC BELL CARDENS CA	12/06/2022
008941	2200013996				REM LOCK & KEY ONTARIO CA	12/07/2022
008942	2200014021				APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	12/12/2022
008943	2200014022			509 52	CINIAS CORPORATION- LOC#150 PHOENIX AZ	12/12/2022
008944	2200014043				A & R TARPAULINS INC FONTANA CA	12/19/2022
008945	2200014040				APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	12/19/2022
008946	2200014045	12/15/2022	USD		BROFIL CLEAN AIR SOLUTIONS SPRUCE GROVE AB	12/19/2022
008947	2200014047				BURRIEC WASTE INDUSTRIES INC FONTANA CA	12/21/2022

Regional Composting Auth Rancho Cucamonga, CA Company code 2000

Check Register CHB Disbursement Account -Oct'22-Dec'22

01/06/2023 / 12:05:07 User:

CCAMPEEL

2

Page:

Bank	CEB	CITIZENS BUS	INESS E	ANK		ONTARIO CA	917610000
Bank Key Acct number	122234149 CHECK	231157042					
Check							_
Check number from to	Payment	Print date	Crcy	Amount paid (FC)	Recipient/void reason code		Enca./vo:
008948	2200014	044 12/15/2022	2 USD	622.95	CINIAS CORPORATION- LOC#150 PHOENIX AZ		01/04/202
008949	2200014	042 12/15/202	2 USD	577.17	CINIAS FIRST AID & SAFETY LOCKINCINNATI OH		01/04/20
008950	2200014	046 12/15/2022	2 USD	374.99	CUCAMONGA VALLEY WATER DISTRICTOS ANGELES CA		12/22/202
008951		041 12/15/202		174.03	NALMANN HOBBS MATERIAL HANDLINFASADENA CA		12/20/202
008952	2200014	068 12/22/202	2 USD	3,360.80	A & R TARPAULINS INC FONTANA CA		
008953	2200014	067 12/22/202	2 USD	4,707.74	APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA		12/27/202
008954	2200014	069 12/22/202	2 USID	617.25	CINIAS CORPORATION- LOC#150 PHOENIX AZ		01/04/202
008955	2200014	084 12/29/202	2 USD	617.25	CINIAS CORPORATION- LOC#150 PHOENIX AZ		
008956	2200014	082 12/29/202	2 USID	4,738.94	KAMAN INDUSTRIAL TECHNOLOGIES LOS ANGELES CA		01/03/202
008957	2200014	085 12/29/202	2 USD	7,456.88	VALLEY SPLICING INC NORCO CA		0
008958	2200014	083 12/29/202	2 USD	1,190.79	VERIZON WIRELESS DALLAS TX		
Payment method Check			USD	224,607.10			

Total of all entries

Check Register CBB Disbursement Account -Oct'22-Dec'22

User:

01/06/2023 / 12:05:07

CCAMPBEL 3

Page:

Check number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void
**			USD	224,607.10		

Report For 10	: ZFIR TREASURER Inland Empire Regions $/01/20\overline{2}2$ \sim $12/31/2022$ Treasurer Report	al Composting	Page Date	01/06/2023
Check	Payee / Description			Amoun
ACH	HAAKER EQUIPMENT COMPANY Floorsweeper	M1A02I		98,989.16
	HAAKER EQUIPMENT COM	PANY \$		98,989.16
ACH	HOME DEPOT CREDIT SERVICES Hose, Buckets, Connectors, Wrench Set, Dynaf Conduit, Squeegees, Rakes, Gloves, Elbows Cabinet E Deposit Frees Rubber Straps, Box Cover, Extension Cords,	4610794 1258007 1903277 1258462		366.43 278.47 382.50 350.00 656.70 137.63
	HOME DEPOT CREDIT SEI	RVICES \$		2,171.73
ACH	WAXIE SANITARY SUPPLY Kitchen Towels	81196405		91.72
	WAXIE SANITARY SUPPLY	¥ \$		91.72
ACH	GRAINGER INC HPS Blubs	9454727729		155.03
	GRAINGER INC	\$		155.03
ACH	DELL MARKETING L P Computer, Laptop, Monitor, Base, Soundbar Dell Latitude, Dell Thunderbolt Dock	10610704764 10607328225		2,621.82 1,957.80
	DELL MARKETING L P	\$		4,579.62
ACH	KONICA MINOLTA BUSINESS SOLUTI 11/13/21-12/12/21 Maintenance Agreement- 5/13/22-5/29/22 Maintenance Agreement-C4 4/13/22-5/12/22 Maintenance Agreement-C4 4/1/22-4/5/22 Maintenance Agreement-C452 3/13/22-4/12/22 Maintenance Agreement-C4 2/1/22-4/5/22 Maintenance Agreement-C452 2/1/22-2/28/22 Maintenance Agreement-C452 2/13/22-3/12/22 Maintenance Agreement-C4 1/13/22-2/12/22 Maintenance Agreement-C4 1/13/21-12/31/21 Maintenance Agreement-C4 1/1/22-1/31/22 Maintenance Agreement-C4512/13/21-1/12/22	9008658573 9008593225 9008568027 9008526424 9008515360 9008423029 9008451101 9008384895 9008292373 9008358317		17.27 9.57 5.32 3.35 5.55 202.30 8.02 5.19 93.20 70.30 8.00
	KONICA MINOLTA BUSIN	ESS SOLUTI\$		448.60
ACH	PALM AUTO DETAIL INC 9/22 Carwash Svcs f/Agency Fleet Vehicle	22989-1		601.40
	PALM AUTO DETAIL INC	\$		601.40
ACH	REOTEMP INSTRUMENTS CORP USB Wireless Interface	0348209-IN		457.50
	REOTEMP INSTRUMENTS	CORP \$		457.50

Report For 10,	: ZFIR TREASURER /01/2022 ~ 12/31/2022	Inland Empire Regiona ? Treasurer Report	al Composting	Page Date	2 01/06/2023
Check	Payee / Description				Amount
	RA22001-Ret Rls 1-Fi	inal	RA22001-RET R		2,676.00
		MIKE BUBALO CONSTRUCT	TION CO IN\$		2,676.00
ACH	Fuel Cap Hose Clamp, Tube, Hydi	olt, Nut dges, Plow Bolt, Nut-I caulic ystem, Refrigerant Hos	P7919535 P8575635 W8515135 P8577035 P7838635		821.40 821.40- 68.62 709.33 3,890.64 121.44 30.35
7 017	31 H3 H00DCD3 HH	THO EQUITMENT CONTRACT			
ACH	ALTA FOODCRAFT Coffee, Hot Cocoa, St:	irrers,Pot Cleaner	12245503		150.92
		ALTA FOODCRAFT	\$		150.92
ACH	DAVID WHEELER'S PESS 9/12/22-Refill Rat I 9/22 Quarterly Spide	Boxes er Treatment	63478 63312		928.00
		DAVID WHEELER'S PEST	CONTROL 15		1,118.00
ACH	TRICO CORPORATION 7/22/22 Oil Analysis 8/22/22 Oil Analysis 8/22/22 Oil Analysis 8/22/22 Oil Analysis 8/22/22 Oil Analysis	3 3 5	P63551 P63552 P63557 P63555 P63556		35.00 105.00 70.00 210.00 378.00
		TRICO CORPORATION	\$		798.00
ACH	BEJAC CORPORATION Air Filters	BEJAC CORPORATION	C12179 \$		492.80 492.80
7.071	EGGLETON TRUCKING I		۳		
ACH	9/21/22 Compost Hau		4566 4565		15,577.38 9,586.08
		EGGLETON TRUCKING IN	C \$		25,163.46
ACH	PRIORITY BUILDING S 7/22 RCA Janitorial		84268		1,204.31
		PRIORITY BUILDING SE	RVICES LLC\$		1,204.31
ACH	VIRAMONTES EXPRESS 9/7/22-9/14/22 Comp		127087		5,328.54
		VIRAMONTES EXPRESS I	NC \$		5,328.54
ACH	MODULAR BUILDING CO 9/22 Trailer/Step/R		213752		921.26

Report For 10	: ZFIR TREASURER /01/2022 ~ 12/31/202	Inland Empire Regiona 2 Treasurer Report	al Composting	Page Date	3 01/06/2023
Check	Payee / Description				Amount
		MODULAR BUILDING CONG	CEPTS INC \$		921.26
ACH	FRONTIER PERFORMANC Silver 70 NLGI #1 G		LBA1915655		3,594.20
		FRONTIER PERFORMANCE	LUBRICANT\$		3,594.20
ACH	INLAND EMPIRE WINDU Nipples,Bush Imp Couplings	STRIAL CO	042204 01 042351 01		1,457.04
		INLAND EMPIRE WINDUS	TRIAL CO \$		1,570.31
ACH	8/22-8/26/22 575.25	Wood Bio Filter Media Cyds Wood Bio Filter Cyds Wood Bio Filter	13767 13782		2,282.94 12,655.50 7,700.00
		AGRICULTURAL SOIL PRO	ODUCTS LLC\$		22,638.44
ACH	HOLLADAY AG SERVICE 9/21/22 46 Loads Sp		477		9,082.48
		HOLLADAY AG SERVICES	INC \$		9,082.48
ACH	HAAKER EQUIPMENT CO 9/6/22-9/19/22 Swee 8/9/22-9/5/22 Sweep	per Rental	INV. E1A0DI INV. E1A0BR		3,735.50 4,417.75
		HAAKER EQUIPMENT COM	PANY \$		8,153.25
ACH	HARRINGTON INDUSTRI Couplings	AL PLASTICS	012M0479		41.71
		HARRINGTON INDUSTRIA	L PLASTICS\$		41.71
ACH	SOUTHWEST ALARM SER 9/22 Rpr Alarm Serv		078526		1,133.12
		SOUTHWEST ALARM SERV	ICE \$		1,133.12
ACH	11/1/21-11/30/21 Ma 10/13/21-11/12/21 M	NESS SOLUTI Itenance Agreement-C45 Intenance Agreement-C Jaintenance Agreement- Jaintenance Agreement-	9008223318 9008183095		138.35 101.65 23.20 203.30
		KONICA MINOLTA BUSIN	ESS SOLUTI\$		466.50
ACH	RDO EQUIPMENT COMPA	WY.	P8702635		3,057.77
		RDO EQUIPMENT COMPAN	у \$		3,057.77
ACH	VIRAMONTES EXPRESS 9/19/22-9/24/22 Com		127201		14,677.50
		VIRAMONTES EXPRESS I	NC \$		14,677.50

.

	/01/2022 ~ 12/31/2022 Treasurer Report		Date	
Check	Payee / Description			Amour
ACH	MODULAR BUILDING CONCEPTS INC 10/22 Trailer/Step/Ramp Rental 214049			921.26
	MODULAR BUILDING CONCEPTS I	NC \$		921.26
ACH	RADAR ENVIRONMENTAL INC 9/22 Monthly Site Survey, Waste Disposal 1797			679.35
	RADAR ENVIRONMENTAL INC	\$		679.35
ACH	AGRICULTURAL SOIL PRODUCTS LLC			
	Bio Filter Media 13847 9/20-9/23/22 635.85 Cyds Bio Filter Medi 13829 Bio Filter Media 13807			14,081.32 14,010.70 13,369.84
	AGRICULTURAL SOIL PRODUCTS	LLC\$		41,461.86
ACH	HOLLADAY AG SERVICES INC 9/27/22 70 Loads Spreading Services 482			13,389.28
	HOLLADAY AG SERVICES INC	\$		13,389.2
ACH	PARAGON SPRAY FOAM INC Install Spray Foam Insulation 322			13,522.7
	PARAGON SPRAY FOAM INC	\$		13,522.7
ACH	SOLAR STAR CALIFORNIA VI LLC 6/2022 Solar 12811 Sixth St E02M06	12-5051		26,388.7
	SOLAR STAR CALIFORNIA VI LI	ıC \$		26,388.7
ACH	GRAINGER INC Multi-Gas Detector 946407	3387		1,484.9
	GRAINGER INC	\$		1,484.9
ACH	DOWNS ENERGY 1,828.20 Gals Red Dyed Diesel Fuel 305512 1,828.20 Gals Red Dyed Diesel Fuel-See C 030551	R-IN 2-IN		8,277.3 8,590.9
	DOWNS ENERGY	\$		16,868.2
ACH	EGGLETON TRUCKING INC 9/30/22 Compost Hauling-Domenigoni 4600			16,775.6
	EGGLETON TRUCKING INC	\$		16,775.6
ACH	PRIORITY BUILDING SERVICES LLC 9/22 RCA Janitorial Services 85111			1,346.2
	PRIORITY BUILDING SERVICES	LLC\$		1,346.2
ACH	VIRAMONTES EXPRESS INC 9/23/22-9/28/22 Compost Hauling 127260)		7,513.3
	VIRAMONTES EXPRESS INC	\$		7,513.3

Report For 10	: ZFIR TREASURER /01/2022 ~ 12/31/202	Inland Empire Regiona 2 Treasurer Report	al Composting	Page Date	5 01/06/2023
Check	Payee / Description				Amount
	Stapler,Dry-Erase W	hiteboard,Glass Cubic	3519550617		485.72
		STAPLES CONTRACT & CO	OMMERCIAL \$		485.72
ACH	SOLAR STAR CALIFORN 8/2022 Solar 12811 7/2022 Solar 12811	Sixth St	E02M0612-5871 E02M0612-5744		25,226.74 26,392.86
		SOLAR STAR CALIFORNIA	A VI LLC \$		51,619.60
ACH	INLAND EMPIRE UTILI 8/22 NRW Charges 7/21-6/22 NRWSCU Ex		90032587 90032485		1,935.88 4,329.42
		INLAND EMPIRE UTILIT	IES AGENCY\$		6,265.30
ACH	HARRINGTON INDUSTRI Filter	AL PLASTICS	012M0603		3,558.75
		HARRINGTON INDUSTRIAL	L PLASTICS\$		3,558.75
ACH	HOME DEPOT CREDIT S Diamond Braid Polyp		5614769		24.76
		HOME DEPOT CREDIT SE	RVICES \$		24.76
ACH	FAIRBANKS SCALES IN 9/30/22 Service Tri	C ple Platform Truck Sc	1612781		1,925.00
		FAIRBANKS SCALES INC	\$		1,925.00
ACH	BERNELL HYDRAULICS Hose Compact Spiral	,O-Ring,Crimp	0440790-IN	- -	1,079.87
		BERNELL HYDRAULICS	\$		1,079.87
ACH	AEROTEK INC Hernandez,A W/E 9/2 Trunick,S W/E 9/24/ Hernandez,A W/E 10/ Trunick,S W/E 9/24/	22 24 Hours 1/22 40 Hours	EV00082865-A EV00082865-B EV00085173-A EV00085173-B		955.68 955.68 1,592.80 1,572.89
		AEROTEK INC	\$		5,077.05
ACH	RDO EQUIPMENT COMPA Filters	NY	P8884635		426.45
		RDO EQUIPMENT COMPAN	У \$		426.45
ACH	RESOURCE MACHINERY Trommel Screens	& ENGINEERI	3183		23,155.27
		RESOURCE MACHINERY &	ENGINEERI\$		23,155.27
ACH	BEJAC CORPORATION Rpr Loader-Rear Wig	per	W09579	-	1,038.41
		BEJAC CORPORATION	\$		1,038.41

	: ZFIR TREASURER Inland Empire Region /01/2022 ~ 12/31/2022 Treasurer Report	al Composting	Page 6 Date 01/06/2023
Check	Payee / Description		Amount
ACH	EGGLETON TRUCKING INC 9/26/22 Compost Hauling EGGLETON TRUCKING IN	4643.01 C \$	720.72 720.72
ACH	VIRAMONTES EXPRESS INC 9/27/22-10/3/22 Compost Hauling VIRAMONTES EXPRESS I		6,892.20 6,892.20
ACH	STAPLES CONTRACT & COMMERCIAL Black Ink STAPLES CONTRACT & C	3520134056 OMMERCIAL \$	184.83 184.83
ACH	AGRICULTURAL SOIL PRODUCTS LLC 10/3-10/6/22 587.22 Cyds Bio Filter Medi AGRICULTURAL SOIL PR		12,918.84 12,918.84
ACH	HOLLADAY AG SERVICES INC 10/4/22 101 Loads Spreading Services-Dom HOLLADAY AG SERVICES		19,487.36 19,487.36
ACH	Inland Empire Utilities Agency June 2022 O&M Charges-IEUA Interco Billi June 2022 O&M Charges-IEUA Interco Billi June 2022 O&M Charges-IEUA Interco Billi June 2022 L&B Charges-IEUA Interco Billi June 2022 O&M Charges-IEUA Interco Billi May 2022 L&B Charges-IEUA Interco Billi	SAP0622-RCAO& SAP0522-RCAO& SAP0622-RCAL& SAP0622-RCAO&	49,135.29 24,627.50 289,450.95 8,442.37
	Inland Empire Utilit	ies Agency\$	635,377.57
ACH	CITY RENTALS INC 14 Gals Propane 14.1 Gals Propane Air Compressor Repair 9/19/22-9/21/22 Submersible Pump Rental 15 Propane Gas 7/8/22 Air Hammer Rental 6/20/22-7/11/22 Air Compressor Rental Gas Refill f/Rental 8/1/22-8/2/22 Scissorlift Rental	97196 96657 W2407 98083 97001 96577 94984B 97885 97096	65.02 65.48 1,867.24 124.20 69.66 139.80 1,676.70 107.28 355.00
	CITY RENTALS INC	\$	4,470.38
ACH	PATTON SALES CORP CRS Rounds, Electrode Sticks Flats-See CM 4398490 Credit f/Flats-See Inv 4398478 Tubing PATTON SALES CORP	4467614 4398478 4398490 4485927	841.05 90.94 90.94 632.71 1,473.76
ACH	AEROTEK INC Hernandez, A W/E 10/08/22 24 Hours Trunick, S W/E 10/08/22 39.5 Hours	EV00087497-A EV00087497-B	955.68 1,572.89

Report For 10	: ZFIR TREASURER Inland Empire Region /01/2022 ~ 12/31/2022 Treasurer Report	nal Composting	Page 7 Date 01/06/2023
Check	Payee / Description		Amount
	AEROTEK INC	\$	2,528.57
ACH	AUTOZONE PARTS INC Motorcrafts,Oil Filter	5623971014	151.24
	AUTOZONE PARTS INC	\$	151.24
ACH	AEROTEK INC Parker,J W/E 12/25/21 24 Hours	OC5275020	955.68
	AEROTEK INC	\$	955.68
ACH	RDO EQUIPMENT COMPANY Bolts, Nuts, Lock Washers Bushing, Washer Turbocharger	P9020035 P9019935 P8884335	25.04 27.10 3,092.50
	RDO EQUIPMENT COMPA	NY \$	3,144.64
ACH	CARRIER CORPORATION Replace Condensor Coil	90212146	16,975.00
	CARRIER CORPORATION	\$	16,975.00
ACH	DOWNS ENERGY 2,008.70 Gals Red Dyed Diesel Fuel	0306163-IN	10,380.24
	DOWNS ENERGY	\$	10,380.24
ACH	TRICO CORPORATION 8/17/22-9/6/22 Oil Analysis 6/22/22 Oil Analysis 8/9/22-8/10/22 Oil Analysis 7/4/22-8/23/22 Oil Analysis	P63805 P63806 P63811 P63810	315.00 25.00 140.00 294.00
	TRICO CORPORATION	\$	774.00
ACH	BEJAC CORPORATION Power Wheel Loader L566	E00020	611,481.25
	BEJAC CORPORATION	\$	611,481.25
ACH	EGGLETON TRUCKING INC 10/4/22 Compost Hauling-Winchester 10/10-10/12/22 Compost Hauling-Domenigo 10/10/22 Compost Hauling-Winchester 10/7/22 Compost Hauling-Domenigon 10/14/22 Compost Hauling-Marvo	4637 on 4657 4659 4636 4658	1,188.75 6,133.95 408.93 1,188.75 2,862.51
	EGGLETON TRUCKING I	INC \$	11,782.89
ACH	VIRAMONTES EXPRESS INC 9/29/22-10/7/22 Compost Hauling	127316	5,960.00
	VIRAMONTES EXPRESS	INC \$	5,960.00
ACH	STAPLES CONTRACT & COMMERCIAL Paper Shipping Address Labels	3521089526	14.00

Report For 10	: ZFIR TREASURER /01/2022 ~ 12/31/202	Inland Empire Region 2 Treasurer Report	al Composting	Page 8 Date 01/06/2023
Check	Payee / Description			Amount
	Rectangle Paper		3521089525	60.01
		STAPLES CONTRACT & C	OMMERCIAL \$	74.01
ACH	INLAND EMPIRE WINDU Natural Color Sheet Additional Freight	S	041617 01 041784 02	3,426.45 26.14
		INLAND EMPIRE WINDUS	TRIAL CO \$	3,452.59
ACH	LIBERTY LANDSCAPING 10/22 Monthly Maint		111538	919.00
		LIBERTY LANDSCAPING	INC \$	919.00
ACH	NETFILE INC 10/11/22-10/10/23 A	nnl Subscription Form	ı 8271	500.00
		NETFILE INC	\$	500.00
ACH	INLAND EMPIRE UTILI 7/22 NRW Charges	TIES AGENCY	90032337	1,966.84
		INLAND EMPIRE UTILIT	TIES AGENCY\$	1,966.84
ACH	CITY RENTALS INC 9/8-9/26/22 Boomlif	t Rental	97844	2,305.00
		CITY RENTALS INC	\$	2,305.00
ACH	SOUTHWEST ALARM SER Feb 22 Monitoring S		076057	462.00
		SOUTHWEST ALARM SERV	TICE \$	462.00
ACH	TRICO CORPORATION 8/10-8/30/22 Oil An	alysis	P63812	182.00
		TRICO CORPORATION	\$	182.00
ACH	INLAND EMPIRE UTILI 9/2022 Bldg Lease F 9/22 NRW Charges		90032705 90032742	7,416.31 1,877.26
		INLAND EMPIRE UTILIT	TIES AGENCY\$	9,293.57
ACH	HAAKER EQUIPMENT CC Filters,Brooms	MPANY	C1A1VD	1,589.71
		HAAKER EQUIPMENT COM	MPANY \$	1,589.71
ACH	Credit f/7.5 Amp Xl Wds Slnt, Grinder Si	gnetic Hooks, Armor A	1253869 n 9015523	508.48 213.35- 597.78 521.92
		HOME DEPOT CREDIT SI	ERVICES \$	1,414.83

Report For 10	: ZFIR_TREASURER	nland Empire Regiona Treasurer Report	ıl Compost	ing Pa Da	ge 9 te 01/06/202
Check	Payee / Description				Amoun
ACH	GRAINGER INC Lockout Stations Flagging Tape, Replacer Adhesive Kit, Flap Whee Valves	ment Sensor,Batteri el,Fiber Disc	949359153 946635649 946503766 949359154	1 2	274.40 3,425.42 391.01 281.06
	GH	RAINGER INC		\$	4,371.89
ACH	BERNELL HYDRAULICS John Deere Cylinder Re	epair	0440871-I	N	3,765.87
	ВІ	ERNELL HYDRAULICS		\$	3,765.87
ACH	CHAMPION FIRE SYSTEMS Fire Sprinklers	INC	64646	_	2,550.98
	CI	HAMPION FIRE SYSTEMS	S INC	\$	2,550.98
ACH	RDO EQUIPMENT COMPANY Cab Filter Skid Steer Loader, Broof Fuel Caps Air Filters, Oil Filter Bolt	om,Dirt Bucket	P8981035 E1155635 P9088435 P9075835 P9177635		18.64 74,052.28 137.23 348.30 46.76
	RI	DO EQUIPMENT COMPANY	ζ	\$	74,603.21
ACH	BEJAC CORPORATION Paint Hose Repair Kit		C02413 C02434	_	350.37 873.29
		EJAC CORPORATION		\$	1,223.66
ACH	EGGLETON TRUCKING INC 10/17-10/18/22 Compos 10/18/22 Compost Haul 10/17-10/18/22 Compos	t Hauling-Nuevo ing-Brea	4697 4695.01 4696	_	1,465.44 372.81 2,862.51
	E	GGLETON TRUCKING INC	C	\$	4,700.76
ACH	VIRAMONTES EXPRESS IN 10/10/22-10/17/22 Com 10/11/22-10/18/22 Com 10/18-10/25/22 Compos	post Hauling post Hauling	127427 127390 127462	_	7,618.74 23,336.52 20,381.44
	V	IRAMONTES EXPRESS II	AC	\$	51,336.70
ACH	INLAND EMPIRE WINDUST Natural Color Sheets	RIAL CO	041617 02	2 -	19,182.19
	I	NLAND EMPIRE WINDUS	TRIAL CO	\$	19,182.19
ACH	HOLLADAY AG SERVICES 10/16/22 56 Loads Spr		494	-	10,725.84
	Н	OLLADAY AG SERVICES	INC	\$	10,725.84
ACH	PARAGON SPRAY FOAM IN Install Spray Foam In	C sulation	364		3,587.00

	: ZFIR TREASURER /01/2022 ~ 12/31/2022		al Composting	Page Date	10 01/06/2023
Check	Payee / Description				Amount
		PARAGON SPRAY FOAM I	NC \$		3,587.00
ACH	SOLAR STAR CALIFORN 9/2022 Solar 12811 S		E02M0612-5959		20,595.45
		SOLAR STAR CALIFORNIA	A VI LLC \$		20,595.45
ACH		ISTRICTS Inspection,Health,Sa Inspection,Health,Sa			204.00 101.00
		COUNTY SANITATION DI	STRICTS \$		305.00
ACH	AEROTEK INC Trunick,S W/E 10/22, Morales Jr,C W/E 7/2 Hernandez,A W/E 10/2	16/22 24 Hours	EV00092193-B EV00058978 EV00092193-A		1,592.80 955.68 1,592.80
		AEROTEK INC	\$		4,141.28
ACH	DAVID WHEELER'S PES' 10/22 Pest Control	I CONTROL I	63759		31.00
		DAVID WHEELER'S PEST	CONTROL I\$		31.00
ACH	BEJAC CORPORATION Late Fee for Inv CO Late Fee for Inv WO Late Fee for Inv CO Late Fee for Inv CO Late Fee for Inv R3 Late Fee for Inv WO	5486 5044 9250 9026	C00072 LATE F C05486 LATE F W05044 LATE F C09250 LATE F R39026 LATE F W05409 LATE F		245.62 1.00 179.44 14.21 147.88 57.75
		BEJAC CORPORATION	\$		645.90
ACH	STAPLES CONTRACT & Cork Enclosed Bulle		3492681151		507.61
		STAPLES CONTRACT & C	OMMERCIAL \$		507.61
ACH	RADAR ENVIRONMENTAL 10/22 Monthly Site		1856		52.50
		RADAR ENVIRONMENTAL	INC \$		52.50
ACH	AGRICULTURAL SOIL P 10/24-10/28/22 588.	RODUCTS LLC 21 Cyds Bio Filter Me	13909		12,940.62
		AGRICULTURAL SOIL PR	ODUCTS LLC\$		12,940.62
ACH	HAAKER EQUIPMENT CO Pressure Switch, Con	MPANY troller, Oil/Fuel Fil	W72321		5,578.76
		HAAKER EQUIPMENT COM	IPANY \$		5,578.76
ACH	PALM AUTO DETAIL IN 10/22 Carwash Svcs	C f/Agency Fleet Vehicl	. 221089-1		620.00

Report For 10	: ZFIR TREASURER Inland Empire Regional Composting /01/2022 ~ 12/31/2022 Treasurer Report	Page Date	11 01/06/2023
Check	Payee / Description		Amount
	PALM AUTO DETAIL INC \$		620.00
ACH	AEROTEK INC Trunick,S W/E 10/15/22 36 Hours Hernandez,A W/E 10/15/22 24 Hours EV00089809-F		1,298.96 955.68
	AEROTEK INC \$		2,254.64
ACH	AON RISK INSURANCE SERVICES WE 10/20/22-10/20/23 Excess Liability Cover 870000060600 10/20/21-10/20/22 General Liability 870000060588)3 38 	16,682.81 29,312.00
	AON RISK INSURANCE SERVICES WE\$		45,994.81
ACH	RDO EQUIPMENT COMPANY Rpr Loader-F/Veh 0624-Air Conditoning Di W8620035 Repair Loader 1402-Control Valve W8659935 Cylinder P8617135		4,564.70 17,722.40 1,468.17
	RDO EQUIPMENT COMPANY \$		23,755.27
ACH	DAVID WHEELER'S PEST CONTROL I 9/22 Monthly Pest Control 63225		31.00
	DAVID WHEELER'S PEST CONTROL I\$		31.00
ACH	DOWNS ENERGY 2,200.10 Gals Dyed Diesel Fuel 0307343-IN Diesel Exhaust Fluid DEF 55Gal 0306654-IN 1,828.20 Gals Red Dyed Diesel Fuel-Inv 0 305512C-CM		9,541.23 531.94 8,590.93-
	DOWNS ENERGY \$		1,482.24
ACH	VIRAMONTES EXPRESS INC 10/27-11/2 Compost Hauling 127521		6,967.22
	VIRAMONTES EXPRESS INC \$		6,967.22
ACH	HOLLADAY AG SERVICES INC 11/1/22 99 Loads Spreading Services-Marv 503		18,774.16
	HOLLADAY AG SERVICES INC \$		18,774.16
ACH	INLAND EMPIRE UTILITIES AGENCY 7/22-9/22 1Q22 Strength Charges 90032886	-a -	3,043.55
	INLAND EMPIRE UTILITIES AGENCY\$		3,043.55
ACH	SOUTHWEST ALARM SERVICE 10/2022 Monitoring Security System 078360 11/2022 Monitoring Security System 078641		462.00 462.00
	SOUTHWEST ALARM SERVICE \$		924.00
ACH	INDUSTRIAL SUPPLY CO Flanges, Bolts, Screws, Nuts 7369	_	271.30
	INDUSTRIAL SUPPLY CO \$		271.30

	: ZFIR TREASURER /01/2022 ~ 12/31/202	Inland Empire Regiona 2 Treasurer Report	ar compositing	Page Date	12 01/06/202
Check	Payee / Description				Amoun
ACH	RDO EQUIPMENT COMPA Diagnose Problem fo Pump Bobcat Skidsteer-Di Rpr Loader-A/C Comp Rpr Loader-Replaced Rpr Loader-Replaced	r Cat Skid Steer agnose Problem-VQUI40 ressor 644J Bell Crank	W8747735 W8726635 W8715835		1,253.58 113.29 1,222.10 2,155.72 4,559.67 10,674.25
ACH	DAVID WHEELER'S PES				
ACII	10/24/22-Refill Rat		63987		928.00
		DAVID WHEELER'S PEST	CONTROL I\$		928.00
ACH	BEJAC CORPORATION Maintenance Loader	2606	C02459		12,918.83
		BEJAC CORPORATION	\$		12,918.83
ACH	VIRAMONTES EXPRESS 10/28/22-11/7/22 Co 10/25/22-10/27/22 C	mpost Hauling	127555 127473		6,823.71 8,500.46
		VIRAMONTES EXPRESS I	NC \$		15,324.17
ACH	CP GENERATOR INC Sweeper Warranty-3 T Plug	Yrs	89578 89657		301.70 204.73
		CP GENERATOR INC	\$		506.43
ACH	11/1/22-11/4/22 473	PRODUCTS LLC 85.37 Yards of Bio Fi .70 Cyds Bio Filter M 50.31 Cyds Bio Filter	13947		15,078.14 10,421.40 14,306.82
		AGRICULTURAL SOIL PR	ODUCTS LLC\$		39,806.36
ACH	AEROTEK INC Trunick,S W/E 10/29 Hernandez,A W/E 10/	9/22 40 Hours 29/22 37.85 Hours	EV00094149-B EV00094149-A		1,592.80 1,507.19
		AEROTEK INC	\$		3,099.99
ACH	RDO EQUIPMENT COMPA SkidSteer Engine Di Rpr Loader-Miscell	agnosis-VQUI0420	W8664335 W8767835		404.00 987.50
		RDO EQUIPMENT COMPAN	Y \$		1,391.50
ACH	ALTA FOODCRAFT Coffee, Sweetener, Su	ıgar,Cocoa,Tea	12250891		304.21
		ALTA FOODCRAFT	\$		304.21
ACH	TRICO CORPORATION 8/4/22-8/17/22 Oil 8/22/22-10/22/22 Oil	Analysis Il Analysis	P64136 P64142		385.00 322.00

: ZFIR TREASURER /01/2022 ~ 12/31/2023	Inland Empire Region 2 Treasurer Report	al Composting	Page 13 Date 01/06/202
Payee / Description			Amoun
8/9/22 Oil Analysis	_	P64141 P64140 P64137	105.00 56.00 105.00
	TRICO CORPORATION	\$	973.00
		85546	1,204.31
	PRIORITY BUILDING SE	RVICES LLC\$	1,204.31
		214607	1,050.56
	MODULAR BUILDING CON	CEPTS INC \$	1,050.56
		112376	919.00
	LIBERTY LANDSCAPING	INC \$	919.00
IBS INLAND VALLEY 4D Battery Probe Batteries LIT	2960	150030631 1015155	562.08 171.97
	IBS INLAND VALLEY	\$	734.05
July 2022 O&M Charg	es-IEUA Inter-Co Bill	. SAP0722-RCAO& . SAP0722-RCAL&	863.18 257,587.52
	Inland Empire Utilit	ies Agency\$	258,450.70
		3016	38,774.65
	MIKE BUBALO CONSTRUC	TION CO IN\$	38,774.65
		90032807	7,416.31
	INLAND EMPIRE UTILIT	TIES AGENCY\$	7,416.31
9/13-10/12/22 Copie 9/27-10/26/22 Copie 7/13-8/12/22 Copier 6/27-7/26/22 Copier 8/27-9/26/22 Copier	er Ovrg,Mnt-C454e er Ovrg,Mnt-C454e ovrg,Mnt-C454e ovrg,Mnt-C454e ovrg,Mnt-C454e	9008912990 9008937360 9008787874 9008751034 9008874358 9008620764	17.77 10.93 19.93 2.28 5.42 2.49
	KONICA MINOLTA BUSI	NESS SOLUTI\$	58.78
U S BANK *4246044555725724 1	.1/22 Credit Card Chgs	s 5572 5724 11/	2,880.5
		\$	2,880.5
	Payee / Description 8/9/22-9/12/22 Oil 8/9/22 Oil Analysis 9/30/22 Oil Analysis 9/30/22 Oil Analysis 9/30/22 Oil Analysis PRIORITY BUILDING S: 10/22 RCA Janitoria MODULAR BUILDING CO: 11/22 Trailer/Step/s LIBERTY LANDSCAPING 11/22 Monthly Maint IBS INLAND VALLEY 4D Battery Probe Batteries LIT Inland Empire Utili July 2022 O&M Charg July 2022 L&B Charg MIKE BUBALO CONSTRU Women's Bathroom Sh INLAND EMPIRE UTILI 10/2022 Bldg Lease KONICA MINOLTA BUSI 9/13-10/12/22 Copier 9/27-10/26/22 Copier 6/27-7/26/22 Copier 8/27-9/26/22 Copier 8/27-9/26/22 Copier 8/27-9/26/22 Copier 4/27-5/26/22 Copier 4	Payee / Description 8/9/22-9/12/22 Oil Analysis 8/9/22 Oil Analysis 9/30/22 Oil Analysis TRICO CORPORATION PRIORITY BUILDING SERVICES LLC 10/22 RCA Janitorial Services PRIORITY BUILDING CONCEPTS INC 11/22 Trailer/Step/Ramp Rental MODULAR BUILDING CONCEPTS INC 11/22 Monthly Maintenance LIBERTY LANDSCAPING INC 11/22 Monthly Maintenance LIBERTY LANDSCAPING INC 11/22 Monthly Maintenance LIBERTY LANDSCAPING INC 11/22 Monthly Maintenance IBS INLAND VALLEY 4D Battery Probe Batteries LIT 2960 IBS INLAND VALLEY 4D Eattery Inland Empire Utilities Agency July 2022 O&M Charges-IEUA Inter-Co Bill July 2022 L&B Charges-IEUA Inter-Co Bill July 2022 L&B Charges-IEUA Inter-Co Bill Inland Empire Utilit MIKE BUBALO CONSTRUCTION CO IN Women's Bathroom Shower Converison MIKE BUBALO CONSTRUCTION CO IN Women's Bathroom Shower Converison MIKE BUBALO CONSTRUCTION CO IN WOMEN'S BATHROOM SHOWER CONVERISON MIKE BUBALO CONSTRUCTION CO IN WOMEN'S BATHROOM SHOWER CONVERISON MIKE BUBALO CONSTRUCTION CO IN WOMEN'S BATHROOM SHOWER CONVERISON MIKE BUBALO CONSTRUCTION CO IN WOMEN'S BATHROOM SHOWER CONVERISON MIKE BUBALO CONSTRUCTION CO IN WOMEN'S BATHROOM SHOWER CONVERNMENT CASSAE 9/27-10/26/22 Copier Ovrg, Mnt-C454e 9/27-10/26/22 Copier Ovrg, Mnt-C454e 8/27-9/26/22 Copier Ovrg, Mnt-C454e	Payee Description

			3 0 11		7.4
Report For 10	: ZFIR TREASURER /01/2022 ~ 12/31/2022	Inland Empire Regiona 2 Treasurer Report	al Composting	Page Date	01/06/2023
Check	Payee / Description				Amoun
	10/2022 Solar 12811	Sixth St	E02M0612-6139		18,438.89
		SOLAR STAR CALIFORNIA	A VI LLC \$		18,438.89
ACH	GRAINGER INC Gloves,Mask Rsprtrs	Ear Muffs/Vending Ma	9497273533		990.14
		GRAINGER INC	\$		990.14
ACH	MCMASTER-CARR SUPPLY Solenoid On/Off Valv	Y CO ve,Plastic Tubing	88409671		465.69
		MCMASTER-CARR SUPPLY	CO \$		465.69
ACH	AEROTEK INC Acosta,D W/E 11/5/22 Hernandez,A W/E 11/9 Trunick,S W/E 11/17	5/22 40 Hours	EV00096848-C EV00096848-A EV00096848-B		1,274.24 1,592.80 318.56
		AEROTEK INC	\$		3,185.60
ACH	RDO EQUIPMENT COMPAI Rpr Loader-Hose Leal Rpr Loader-Replace I Oil Lines Clamps, Bushings, Screen	k Engine	W8854335 W8778135 P9464835 P9454535		2,413.10 52,158.31 885.98 86.82
		RDO EQUIPMENT COMPAN	Y \$		55,544.21
ACH	DOWNS ENERGY 2,002.1 Gals Dyed D Diesel Exhaust Fluid	iesel Fuel d DEF 55Gal	0308249-IN 0307848-IN		8,594.27 555.41
		DOWNS ENERGY	\$		9,149.68
ACH	AUTOZONE PARTS INC Windshield Washer F	luid	5623243241		38.73
		AUTOZONE PARTS INC	\$		38.73
ACH	VIRAMONTES EXPRESS 10/28/22-11/10/22 C 11/9/22-11/17/22 Co	ompost Hauling	127603 127619		6,400.80 11,134.09
		VIRAMONTES EXPRESS I	NC \$		17,534.89
ACH	BELZONA COATING SER Immersion Epoxy Coa		1032		12,459.29
		BELZONA COATING SERV	TICES \$		12,459.29
ACH	CP GENERATOR INC Warranty-4 Yrs		89737		323.25
		CP GENERATOR INC	\$		323.25
ACH	ATEK FLUIDALL LLC 660 Gallon Heated P	rump	637948		14,227.38

Penort	: ZFIR TREASURER	Inland Empire Regiona	1 Composting	Page	15
For 10,	/01/2022 ~ 12/31/2022			Date	01/06/202
Check	Payee / Description				Amoun
		ATEK FLUIDALL LLC	\$		14,227.38
ACH	Inland Empire Utilit August 2022 O&M Char August 2022 L&B Char	ties Agency rges-IEUA Inter-Co Bi rges-IEUA Inter-Co Bi	SAP0822-RCAO& SAP0822-RCAL&	:	20,781.25
		Inland Empire Utiliti	es Agency\$		358,783.51
ACH	GRAINGER INC Full Face Respirator Faston 6VDC Batterie Antislip Tape		9504723538 9528726889 9528726897		1,878.75 34.08 151.31
		GRAINGER INC	\$		2,064.14
ACH	BERNELL HYDRAULICS Parflex,Brass Nipple	es	0443931-IN		1,042.24
		BERNELL HYDRAULICS	\$		1,042.24
ACH	KONICA MINOLTA BUSII 5/27-6/26/21 Copier 6/27-7/26/21 Copier 5/27-6/26/22 Copier 2/27-3/26/21 Copier	Ovrg,Mnt-C454e Ovrg,Mnt-C454e Ovrg,Mnt-C454e	9007857812 9007932087 9008685458 9007628401		7.90 10.23 4.54 4.23
		KONICA MINOLTA BUSINE	ESS SOLUTI\$		26.90
ACH	MCMASTER-CARR SUPPLY Distilled Water-100		88866947		40.73
		MCMASTER-CARR SUPPLY	co \$		40.73
ACH	AEROTEK INC Hernandez,A W/E 11/1 Acosta,D W/E 11/12/2	12/22 32 Hours 22 32 Hours	EV00099184-A EV00099184-B		1,274.24
		AEROTEK INC	\$		2,548.48
ACH	RDO EQUIPMENT COMPA Straps Credit F/Inv P94648		P9520435 P9465335		143.46 55.01
		RDO EQUIPMENT COMPANY	¥ \$		88.45
ACH	ALTA FOODCRAFT Coffee,Splenda,Tea,	Cocoa	12255094		163.37
		ALTA FOODCRAFT	\$		163.37
ACH	DAVID WHEELER'S PES 11/15/22-Refill Rat		64447		928.00
		DAVID WHEELER'S PEST	CONTROL I\$		928.00
ACH	BIG SKY ELECTRIC IN 12 Kv Switchgear In		22-035-01.1		7,228.00
		BIG SKY ELECTRIC INC	\$		7,228.00

Report For 10	: ZFIR TREASURER Inla /01/2022 ~ 12/31/2022 Tr	nd Empire Regiona easurer Report	al Composting	Page 16 Date 01/06/2023
Check	Payee / Description			Amount
ACH	BEJAC CORPORATION Pipe Sockets, Sleeves	C CORDORATION	C13763	349.48 349.48
	BEJA	C CORPORATION	ې 	349.40
ACH	R & S INDUSTRIAL FIELD S Repair Conveyor Belt	ERVICE	3527	7,505.26
	R &	S INDUSTRIAL FIE	LD SERVICE\$	7,505.26
ACH	FRONTIER PERFORMANCE LUB Silver 70 NLGI #1 Grease		LBA2045481	3,594.20
	FRON	TIER PERFORMANCE	LUBRICANT\$	3,594.20
ACH	INLAND EMPIRE WINDUSTRIA Nipples, Couplings	r co	043217 01	541.12
	INLA	ND EMPIRE WINDUST	TRIAL CO \$	541.12
ACH	THE GATE GUY Employee Entrance Gate S	ervice	385	195.00
	THE	GATE GUY	\$	195.00
ACH	AGRICULTURAL SOIL PRODUC 11/7-11/11/22 563.09 Yds 11/14-11/18/22 564.44 Cy	Biofilter Media	13961 13975	12,387.98 12,417.68
	AGRI	CULTURAL SOIL PRO	ODUCTS LLC\$	24,805.66
ACH	BIG ASS FANS Wired Standard Control, C	eiling Fan Kit,M	10149694	24,061.56
	BIG	ASS FANS	\$	24,061.56
ACH	Inland Empire Utilities June 2022 O&M Charges-IE	Agency TUA Interco Billi	SAP0622-RCAO&	49,135.29
	Inla	nd Empire Utilit	ies Agency\$	49,135.29
ACH	INLAND EMPIRE UTILITIES 10/22 NRW Charges	AGENCY	90033008	1,787.58
	INL	ND EMPIRE UTILIT	IES AGENCY\$	1,787.58
ACH	BERNELL HYDRAULICS MPxFP Street, Parflex, Cou Airman Compressor, Tubing Swivel Loks, Hose, Ties, Sv	1	0444063-IN 0444337-IN 0444436-IN	250.50 75.04 442.74
	BER	TELL HYDRAULICS	\$	768.28
ACH	KONICA MINOLTA BUSINESS 7/27-8/26/22 Copier Ovro 10/13-11/12/22 Copier Ovro 6/1-6/30/21 Copier Ovro 12/1-12/31/20 Copier Ovro	g,Mnt-C454e vrg,Mnt-C454e Mnt-C452	9008813768 9008972656 9007872654 9007409040	5.01 22.65 118.71 92.44

Report For 10	: ZFIR TREASURER /01/2022 ~ 12/31/202	Inland Empire Region 2 Treasurer Report	al Composting	Page 17 Date 01/06/2023
Check	Payee / Description	1		Amount
	5/30-6/12/21 Copier	Ovrg,Mnt-C454e	9007827041	16.86
		KONICA MINOLTA BUSIN	ESS SOLUTI\$	255.67
ACH	AEROTEK INC Acosta,D W/E 11/19/ Hernandez,A W/E 11/	/22 32 Hours /19/22 40 Hours	EV00101407-B EV00101407-A	1,274.24 1,592.80
		AEROTEK INC	\$	2,867.04
ACH	DOWNS ENERGY 2,200.1 Gals Dyed I 611.40 Gals Diesel	Diesel Fuel Exhaust Fluid DEFL	0309253-IN 0308841-IN	7,130.04 2,047.50
		DOWNS ENERGY	\$	9,177.54
ACH	VIRAMONTES EXPRESS 11/17/22-11/22/22 (INC Compost Hauling	127654	4,471.74
		VIRAMONTES EXPRESS I	NC \$	4,471.74
ACH	AGRICULTURAL SOIL I 12/2/22 259.94 Yds	PRODUCTS LLC Biofilter Media	14028	5,718.68
		AGRICULTURAL SOIL PR	ODUCTS LLC\$	5,718.68
ACH	GRAINGER INC Threaded Plugs,Insu Battery Protector, Ear Plugs Credit	ılating/Elec Tape Cooated Gloves	9528726905 9522182196 9519390752	709.30 408.08 61.10-
		GRAINGER INC	\$	1,056.28
ACH	FAIRBANKS SCALES IN Rpr Triple Platform	NC n Truck Scale,Rplc Loa	1617939	4,738.59
		FAIRBANKS SCALES INC	\$	4,738.59
ACH	PALM AUTO DETAIL II 11/22 Carwash Svcs	NC f/Agency Fleet Vehicl	. 221189-1	740.00
		PALM AUTO DETAIL INC	\$	740.00
ACH	BS&B PRESSURE SAFE PSI N2 Switch Asser	TY MANAGEMEN mblies, Tank Fill Valv	7 INV11248	2,343.57
		BS&B PRESSURE SAFETY	MANAGEMEN\$	2,343.57
ACH	AGRICULTURAL SOIL 1 11/21/22-11/23/22 3 11/28-11/30/22 380	PRODUCTS LLC 357.59 Yds Bio Filter .06 Yds Biofilter Medi	13998 14018	7,866.98 8,361.32
		AGRICULTURAL SOIL PF	RODUCTS LLC\$	16,228.30
ACH	SOUTHWEST ALARM SE 12/2022 Monitoring	RVICE Security System	078923	462.00
		SOUTHWEST ALARM SERV	/ICE \$	462.00

Report For 10	: ZFIR TREASURER /01/2022 ~ 12/31/202	Inland Empire Region 2 Treasurer Report	al Composting	Page 1 Date 01/0	
Check	Payee / Description				Amount
ACH	BERNELL HYDRAULICS Air Brake Tube	BERNELL HYDRAULICS	0444812-IN \$		71.48 71.48
ACH	AEROTEK INC Hernandez,A W/E 11/2 Acosta,D W/E 11/26/2	26/22 24 Hours 22 24 Hours AEROTEK INC	EV00103567-A EV00103567-B		55.68 55.68
ACH	TRICO CORPORATION 10/12/22-11/7/22 Oi 9/30/22 Oil Analysi 10/07/22 Oil Analys 9/12/22-10/12/22 Oi 10/17/22-11/3/22 Oi	l Analysis s is l Analysis	P64413 P64414 P64419 P64417 P64418	3 1 1 3	15.00 25.00 05.00 40.00 15.00
ACH	IBS INLAND VALLEY Probe Batteries LIT	2060 IBS INLAND VALLEY	1015289		15.91 15.91
ACH	ALLIANCE SOURCE TES 2022 4th Quarter Fl		INV5896		90.00
ACH	COUNTY SANITATION D 10/2022 Constructio	ISTRICTS n Inspection,Health,S COUNTY SANITATION DI			01.00
ACH	KONICA MINOLTA BUSI 10/27-11/26/22 Copi	NESS SOLUTI er Ovrg,Mnt-C454e KONICA MINOLTA BUSIN			13.65 13.65
ACH	TRICO CORPORATION 10/10/22-11/7/22 Oi	l Analysis TRICO CORPORATION	P64416		24.00
ACH	PRIORITY BUILDING S 11/22 Janitorial Se		85971 ERVICES LLC\$		346.23 346.23
ACH	VIRAMONTES EXPRESS 11/22/22-11/28/22 C		127746 INC \$)59.94)59.94
ACH	MODULAR BUILDING CO 12/22 Trailer/Step/		214902)50.56)50.56

Report For 10	: ZFIR TREASURER Inland Empire Regiona /01/2022 ~ 12/31/2022 Treasurer Report	l Composting	Page 19 Date 01/06/2023
Check	Payee / Description		Amount
n CIII	I TDEDTY I ANDCOADING TNO		
ACH	LIBERTY LANDSCAPING INC 12/2022 Landscaping Services	113080	919.00
	LIBERTY LANDSCAPING I	NC \$	919.00
ACH	AGRICULTURAL SOIL PRODUCTS LLC 12/6-12/9 582.41 Yds Bio Filter Media	14037	13,354.88
	AGRICULTURAL SOIL PRO	DUCTS LLCS	13,354.88
ACH	HOLLADAY AG SERVICES INC 11/29/22 70 Loads Spreading Services-Hol	519	13,418.16
	HOLLADAY AG SERVICES		13,418.16
	HOLLADAI AG SERVICES	INC 5	
ACH	AEROTEK INC Hernandez,A W/E 12/10/22 40 Hours	EV00108065-A	1,592.80
	Acosta,D W/E 12/10/22 32 Hours	EV00108065-B	1,274.24
	Acosta,D W/E 12/3/22 32 Hours	EV00105852-B	
	Hernandez, A W/E 12/3/22 40 Hours	EV00105852-A	1,592.80
	AEROTEK INC	\$	5,734.08
ACH	RDO EQUIPMENT COMPANY		
	12/6-12/7/22 Loader Rental, Diesel Fuel Rpr Loader-See CM W7403A35	R3197135 W7403435	3,218.15 3,243.98
	CM f/ Inv W7403435	W7403A35	3,243.98-
	Credit F/Harness/Restocking Fee-Inv P383	P4528335	1,459.96-
	CM f/ Inv P8884335 Switch	P8886235 P9790935	3,092.50- 53.93
	Cab Filter	P9791035	18.64
	Battery Door, Bracket	P9791135	649.30
	Repair Loader-Steering Valve, High Voltag Door Glass R&R F/Loader 544J	W8876835 W8920235	7,521.15 896.73
	New Windshield F/Loader 644J	W8928335	1,005.10
	RDO EQUIPMENT COMPAN	<i>r</i> \$	8,810.54
3.077			
ACH	DAVID WHEELER'S PEST CONTROL I 11/22 Pest Control	64205	31.00
	12/14/22-Refill Rat Boxes	64920	928.00
	12/14/22 Spider Treatment Qtrly	64762	190.00
	DAVID WHEELER'S PEST	CONTROL I\$	1,149.00
ACH	EGGLETON TRUCKING INC		
	11/21-11/25/22 Compost Hauling-Escondido	4869	1,814.40
	11/8-11/11/22 Compost Hauling-Marvo 11/16-11/18/22 Compost Hauling-Escondido	4795 4841	3,594.78 1,814.40
	12/6/22 Compost Hauling-Winchester	4939	779.82
	12/8-12/9/22 Compost Hauling-Thermal	4938	2,814.24
	12/8/22 Compost Hauling-San Diego 12/6/22 Compost Hauling-Escondido	4937 4936	703.56 590.40
	11/14/22 Compost Hauling-Fullerton	4842	364.14
	11/15/22 Compost Hauling-La Habra	4843	364.14
	11/14-11/16/22 Compost Hauling-Marvo 11/15-11/18/22 Compost Hauling-Nuevo	4844 4845	3,195.36 1,073.52
	11/16/22 Compost Hauling-Riverside	4846	252.00
10			

	: ZFIR TREASURER Inland Empire Regiona /01/2022 ~ 12/31/2022 Treasurer Report	l Composting	Page 20 Date 01/06/2023
Check	Payee / Description		Amount
	11/14-11/16/22 Compost Hauling-Wincheste 11/21-11/22/22 Compost Hauling-Marvo	4847 4870	798.84 1,597.68
	EGGLETON TRUCKING INC	\$	19,757.28
ACH		125006 126937	2,034.32 22,003.75
	VIRAMONTES EXPRESS IN	IC \$	24,038.07
ACH	YORKE ENGINEERING LLC 8/22-9/22 Air Quality, Environmental, Safe	31163R	2,129.38
	YORKE ENGINEERING LLC	\$	2,129.38
ACH	INLAND EMPIRE WINDUSTRIAL CO Inbound Freight f/Inv 043217 01	043217 02	20.02
	INLAND EMPIRE WINDUST	TRIAL CO \$	20.02
ACH	U S BANK *4246044555725724 12/22 Credit Card Chgs	5572 5724 12/	9,370.51
	U S BANK	\$	9,370.51
ACH	Inland Empire Utilities Agency Sept 2022 L&B Charges-IEUA Inter-Co Bill	SAP0922-RCAL&	310,436.39
Inland Empire Utilities Agency\$			310,436.39
7			

Grand Total Payment Amount: \$ 3,634,590.61

Report For 10	: ZFIR TREASURER Inland Empire Regional Composting /01/2022 ~ 12/31/2022 Treasurer Report	Page 1 Date 01/06/2023
Check Payee / Description		
Wire	STATE BOARD OF EQUALIZATION 7/1/22-9/30/22 State Sales/Use Tax-3nd Q 101-112048 09 STATE BOARD OF EQUALIZATION \$	336.00 336.00

Grand Total Payment Amount: \$ 336.00

ACTION ITEM 2A



Date: May 01, 2023

To: Honorable Board of Directors

From: Javier Chagoyen-Lazaro

Treasurer

Subject: Adoption of IERCA Budget for Fiscal Year 2023/24

RECOMMENDATION

It is recommended that the Board of Directors;

1. Adopt the Inland Empire Regional Composting Authority (IERCA) budget for fiscal year 2023/24;

N #882

- 2. Increase the tipping fee from \$59.00 to \$62.50 per wet ton; and
- 3. Approve a capital call of \$1.5 million to be shared equally by the Inland Empire Utilities Agency (IEUA) and Los Angeles County Sanitation Districts (LACSD) to support capital improvement project costs and meet the minimum reserve balance, as needed.

BACKGROUND

Pursuant to the Inland Empire Regional Composting Authority Joint Powers Agreement (JPA), an annual operating and capital budget is to be presented and adopted by the JPA Board prior to June 30 each year. The proposed FY 2023/24 budget is based on the following key assumptions:

Revenues

- Increased the tipping fee from \$59.00 to \$62.50 per wet ton,
- Maintain the estimated biosolids receipts of 148,500 tons, and
- \$1.5 million capital call to support the proposed capital improvement plan (CIP).

O&M Expenses

- Operating expenses increased due to:
 - o Utilities Increase costs per kWh and expected usage in FY 23/24
 - Professional Fees and Services Increase in cost related to all contracted services, such as transportation costs
 - Leases and Rentals Increase in cost related to all leases and equipment rentals, such as RP4 Storage Facility lease and support equipment rentals
- Maintain staffing at 25 full time equivalent (FTE) positions

Adoption of Budget for Fiscal Year 2023/24 May 1, 2023 Page 2 of 4

Capital Improvement Plan (CIP)

The proposed FY 2023/24 capital improvement plan of \$1.5 million is funded by capital contributions. A summary of the CIP is shown below in Table 1.

Table 1: FY 2023/24 Proposed Capital Improvement Plan

		Projected	Proposed
	Actual	Actual	Budget
Amount (\$ in Thousands)	FY 2021/22	FY 2022/23	FY 2023/24
Replacement & Rehabilitation (R&R)	\$1,268	\$1,600	\$1,500
Capital Expansion	0	0	0
Total	\$1,268	\$1,600	\$1,500

The proposed FY 2023/24 CIP of \$1.5 million includes the replacement of augers for hopper #2, expansion of IERCF lunchroom, and improvement of compost facility tent storage cover. Capital replacement and rehabilitation (R&R) continues to be the emphasis of the proposed CIP.

FY 2023/24 Budget Summary

The following section summarizes the proposed FY 2023/24 budget for total revenues, expenses, and capital expenditures.

FY 2023/24 total revenues of \$11.5 million, as shown in Table 2 below, are \$0.4 million higher than the FY 2022/23 projected actual mainly due to the increase in the tipping fee.

Table 2: FY 2023/24 Revenues

REVENUES	Amount (\$ in Thousands)	Assumptions	
Tipping Fees	\$9,281	Based on 148,500 wet tons per year at a rate of \$62.50/ton	
Contributed Capital	1,500	Capital call equally shared by IEUA and LACSD to support capital process improvements	
Compost Sales/ Organics Waste Recycling/Compost Deliveries	640	100% sales of compost products compost delivery service and green waste recycling.	
Biosolids Administration Fees	16	Tipping fee surcharge paid by third party biosolids suppliers.	
Interest Income & Other Revenues	59	Assumes 1.75% annual interest rate.	
Total Revenues	\$11,496		

Total operating expenses of \$10.0 million proposed for FY 2023/24 are \$0.9 million higher than FY 2022/23 projected actual of \$9.1 million. The key driver for the increase is employment costs related to cost-of-living adjustment, merit increases, and higher pension and health benefit costs and anticipated increases in electricity rates from Southern California Edison. No change in the

Adoption of Budget for Fiscal Year 2023/24 May 1, 2023 Page 3 of 4

authorized staffing level of 25 full time equivalent (FTE) position is proposed. A summary of the FY 2023/24 operating expenses is reported in Table 3.

Table 3: FY 2022/23 Expenses

OPERATING EXPENSES	Amount (\$ in Thousands)	Assumptions
Employment	\$4,733	Maintain 25 FTE operation support provided by IEUA/ LACSD.
Utilities	1,456	Includes power purchases from the grid, solar renewable energy, and disposal service.
Professional Services	1,609	Includes compost transport and contracted services.
Materials & Supplies	1,145	Includes facility maintenance supplies, fuel, and biofilter media replacement reserve.
Office & Admin/Insurance	797	Includes software license fees, memberships, insurance, and office supplies.
Other Expenses	234	Includes leases/rental and financial expenses, operating fees (Non-Reclaimable Wastewater charges, permits and licenses.)
Total Expenses	\$9,974	

Major capital includes the compost facility tent storage cover replacement and operation building improvements. A capital replacement contingency project of \$375,000 is also proposed to support unforeseen expenditures. Schedule C provides a detailed listing of the proposed CIP.

Table 4: FY 2023/24 Capital Improvement Plan

CAPITAL PROJECTS	Amount (\$ in Thousands)	Project Description
Compost Facility Tent Storage Cover Replacement	\$800	Compost facility tent storage cover with an OEM twenty-year warranty
Capital Replacement	375	For minor construction projects and unforeseen capital expenditures.
Operations Building Expansion	200	Expansion of IERCF lunchroom to extend larger eating area with more tables and chairs.
Hopper #2 Auger Replacement	125	Replacement of new auger screws to maintain equipment.
Total Capital Improvement Plan	\$1,500	•

Adoption of Budget for Fiscal Year 2023/24 May 1, 2023 Page 4 of 4

Fund Balance

Based on the proposed budget, the total ending fund balance is estimated to be \$5.80 million at the end of FY 2023/24; a \$0.03 million increase from the FY 2022/23 projected actual ending fund balance of \$5.77 million.

Designation of Fund Balance

Maintaining an adequate fund balance is essential in ensuring the JPA's ability to support day-to-day operations and near term operating and capital requirements. Table 5 below summarizes the proposed designation for the estimated fund balance of \$5.80 million at the end of FY 2023/24, along with the intended funding sources. The projected ending reserves meet the minimum required level as defined in the Board adopted Reserve Policy.

Table 5: FY 2023/24 Fund Balance

Fund Balance Category	Description	Estimated Ending Balance as of 6/30/2024 Amount (\$ in Thousands)	Funding Source
Operating Contingency	Equal to three months of operating expenses to address unforeseen events	\$2,494	Tipping
Bio-Filter Replacement	Replacement of one sector per year	350	fees
Commercial Insurance	Self-insurance program	250	
Capital/Replacement/ Rehabilitation	Projected R&R costs over the next 5 years averages about \$4.70 per wet ton	2,702	Capital Call and Tipping Fees
Total		\$5,796	

PRIOR BOARD ACTION

The Board adopted the FY 2022/23 budget on June 6, 2022.

IMPACT ON BUDGET

None.

Attachments:

Attachment A – 2023/24 IERCA Budget Summary (Schedule A)

Attachment B – 2023/24 IERCA Budget Details (Schedule B)

Attachment C – 2023/24 IERCA Budget Project Lists (Schedule C)

Attachment D – 2023/24 IERCA Budget Presentation

Rate Per Ton Rate Per Per Per Per Per Per Per Per Per Pe					PROPOSED	PROJECTED	AMENDED	ADOPTED	ACTUAL	ACTUAL	ACTUAL	_
Revenues	2027/28	2026/27	2025/26	2024/25	2023/24	2022/23	2022/23	2022/23	2021/22	2020/21	2019/20	
Revenues	\$72.00	\$70.00	\$68.00	\$65.50	\$62.50	\$59.00	\$59.00	\$59.00	\$58.00	\$57.00	\$56.00	Rate Per Ton
Contributed Capital S	148,500	148,500	148,500	148,500	148,500	148,500	148,500	148,500	154,196	150,217	147,606	Actual/Projected Tonnage
Biscolids Recycling (Tipping Fees) (8,331,673) (8,06,466) (9,012,280) (8,76,500) (8,76,500) (8,809,342) (9,281,250) (9,76,750) (10,098,000) (10,395,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16,000) (16												Revenues
Biosolids Revycling Admin Fees	(\$500,000)	(\$500,000)	(\$500,000)	(\$500,000)	(\$1,500,000)	(\$1,600,000)	(\$2,000,000)	(\$2,000,000)	(\$1,000,000)	(\$500,000)	\$0	Contributed Capital
Compost Delivery Sys (22,575) (192,752) (349,890) (250,000) (250,000) (225,000) (325,000) (334,750) (344,783) (344,783) (345,000) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,680) (344,6	(10,692,000)	(10,395,000)	(10,098,000)	(9,726,750)	(9,281,250)	(8,809,343)	(8,761,500)	(8,761,500)	(9,012,280)	(8,606,406)	(8,331,673)	Biosolids Recycling (Tipping Fees)
Compost Sales (327,832) (389,680) (380,563) (460,000) (460,000) (391,000) (390,000) (400,000) (412,000) (423,60) Interest Income (62,576 (11,928) (7,569) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) (30,000) ((17,484)	(16,974)	(16,480)	(16,000)	(16,000)	(18,000)	(20,000)	(20,000)	(16,955)	(19,002)	(14,325)	Biosolids Recycling Admin Fees
Interest Income (62,576) (11,928) (7,659) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35	(355,136)	(344,793)	(334,750)	(325,000)	(250,000)	(242,600)	(250,000)	(250,000)	(349,890)	(192,752)		Compost Delivery Svs
Proceeds from Sale of Assets (\$8,977) 11,507 29,511 (3,987) (3,987) (3,987) (4,107) (4,220) (4,237) (4,237) (4,487) (14,887) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,246) (51,	(437,091)	(424,360)	(412,000)	(400,000)	(390,000)	(391,000)	(460,000)	(460,000)	(380,563)	(398,680)	(372,832)	Compost Sales
Color Non Operating Revenues (57,246) (3,691) (18,859) (25,255) (25,255) (7,600) (20,000) (20,000) (20,000) (20,000) (21,218)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(7,659)	(11,928)	(62,576)	Interest Income
Total Revenues Available for Expenses (\$9,123,379) (\$9,720,952) (\$10,756,695) (\$11,555,742) (\$11,555,742) (\$11,07530) (\$11,496,357) (\$11,026,980) (\$11,421,187) (\$11,741,832)	(4,622)	(4,487)	(4,357)	(4,230)	(4,107)	(3,987)	(3,987)	(3,987)	29,511	11,507	(58,977)	Proceeds from Sale of Assets
Total Revenues Available for Expenses (\$9,123,379 (\$9,720,952 (\$10,756,695 (\$11,555,742 (\$11,555,742 (\$11,07,530 (\$11,496,357 (\$11,026,980 (\$11,421,187 (\$11,741,832 (\$11,741,832 \$1,205,988 \$4,205,388 \$4,135,598 \$3,569,542 \$4,594,900 \$4,594,900 \$4,135,410 \$4,732,700 \$4,874,700 \$5,020,900 \$5,171,500 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000	(21,855)	(21,218)	(20,600)	(20,000)	(20,000)	(7,600)	(25,255)	(25,255)	(18,859)	(3,691)	(57,246)	Other Non Operating Revenues
Labor \$4,205,388 \$4,135,598 \$3,569,542 \$4,594,900 \$4,594,900 \$4,135,410 \$4,732,700 \$5,876,000 \$5,171,500 Office & Administration \$37,520 \$29,447 \$39,058 \$5,270 \$5,270 \$40,030 \$47,500 \$5,200 \$53,766 \$55,790 Professional Fees & Services \$1,382,599 \$1,042,121 \$1,260,664 \$1,149,890 \$1,533,936 \$1,379,034 \$1,561,100 \$1,661,268 \$1,711,107 \$1,762,438 Professional Fees & Services \$1,382,599 \$1,042,121 \$1,260,664 \$1,149,890 \$40,500 \$73,704 \$47,500 \$51,100 \$55,263 \$55,271 \$2,683 \$1,087,677 \$1,055,598 \$1,121,165 \$1,078,708 \$975,697 \$1,145,030 \$1,244,446 \$1,281,780 \$1,320,234 \$1,481,481 \$1,081,481,481,481,481,481,481,481,481,481,4	(\$12,063,188)		(\$11,421,187)	(\$11,026,980)	(\$11,496,357)		(\$11,555,742)	(\$11,555,742)	(\$10,756,695)		(\$9,123,379)	
Labor \$4,205,388 \$4,135,598 \$3,569,542 \$4,594,900 \$4,594,900 \$4,135,410 \$4,732,700 \$4,874,700 \$5,020,900 \$5,171,500 Office & Administration \$37,520 \$29,447 \$39,058 \$52,070 \$52,070 \$40,030 \$47,500 \$52,200 \$53,766 \$55,790 Professional Fees & Services \$1,382,599 \$1,042,12 \$1,260,664 \$1,149,890 \$1,533,936 \$1,379,034 \$1,561,100 \$1,661,268 \$1,711,107 \$1,762,438 Professional Fees - Contract Labor LACSD \$105,063 \$73,372 \$88,083 \$40,500 \$40,500 \$73,704 \$47,500 \$51,100 \$55,633 \$54,212 \$40,000 \$104,103 \$10,000 \$194,103 \$10,000 \$194,103 \$10,000 \$250,000 \$250,000 \$250,000 \$250,000 \$1,000,000 \$104,000 \$194,103 \$10,000 \$194,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,103 \$10,000 \$104,1												
Office & Administration 37,520 29,447 39,058 52,070 52,070 40,030 47,500 52,200 53,766 55,379 Professional Fees - Contract Labor LACSD \$105,063 573,372 \$88,083 \$40,500 \$40,500 \$73,704 47,500 \$51,100 \$52,633 \$54,212 Materials & Supplies/O&M Projects 994,681 1,087,677 1,055,598 1,121,165 1,078,708 975,697 1,145,030 1,244,446 1,281,780 1,320,234 Materials - Bio Filter Media Replacement 100,000 194,103 - 250,000 250,000 - 350,000 1,244,446 1,281,780 1,320,234 Materials - Bio Filter Media Replacement 100,000 194,103 - 250,000 250,000 - 350,000 - 350,000 1 1,000 834,300 859,329 Operating Fees 77,7554 74,944 95,404 90,743 90,743 71,413 94,527 95,527 98,393 101,344 Utilities 158,257 106,694 142,416 117,700 123,818 117,627 140,000 151,000 155,000 1,669,404 142,416 117,700 123,818 117,627 140,000 151,000 155,000 13,800 86,000 Financial Expenses/Non Operating Expenses 88,937 6,323 4,077 300 300 300 250 309 318 328 338 Total Expenses 88,735,614 \$8,667,766 \$7,963,683 \$9,285,188 \$9,632,895 \$9,061,142 9,974,682 \$10,958,993 \$10,927,223 \$11,605,009 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 142,465 \$1,204 1												•
Professional Fees & Services 1,382,259 1,204,212 1,260,664 1,149,890 1,533,936 1,379,034 1,561,100 1,661,268 1,711,107 1,762,438 Professional Fees - Contract Labor LACSD \$105,063 573,372 \$88,083 \$40,500 \$40,500 \$73,704 47,500 \$51,100 \$52,633 \$54,212 Materials & Supplies/OMM Projects 994,681 1,087,677 1,055,598 1,121,165 1,078,708 975,679 1,145,030 1,244,446 1,281,780 1,320,234 Materials - Bio Filter Media Replacement 100,000 194,103 - 250,000 250,000 - 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1 350,000 1	\$5,326,600											
Professional Fees - Contract Labor LACSD \$105,063 \$73,372 \$88,083 \$40,500 \$40,500 \$73,704 47,500 \$51,100 \$52,633 \$54,212 Materials & Supplies/O&M Projects 994,681 1,087,677 1,055,598 1,121,165 1,078,708 975,697 1,145,030 1,244,446 1,281,780 1,320,234 Materials - Bio Filter Media Replacement 100,000 194,103 - 250,000 250,000 250,000 350,000 - 350,000 - 350,000 1nsurance 406,254 621,799 602,031 686,050 686,050 786,050 750,000 810,000 834,300 859,329 Operating Fees 77,554 74,494 95,404 90,743 90,743 71,413 94,527 95,527 98,593 101,344 Utilities 1,182,701 1,134,048 1,106,810 1,181,870 1,181,870 1,231,926 1,456,016 1,668,233 1,718,280 1,759,828 Leases & Rentals 158,257 106,694 142,416 117,700 123,818 117,627 140,000 151,200 155,736 160,408 Financial Expenses/Non Operating Expenses 85,937 6,323 4,077 300 300 250 309 318 328 338 Total Expenses \$8,735,614 \$8,667,766 \$7,963,683 \$9,285,188 \$9,632,895 \$9,061,142 9,974,682 \$10,958,993 \$10,927,223 \$11,605,009 \$ Capital Projects Capital Replacement Project \$838,895 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,600,000 1,500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$\$ Net Profit/(Loss) \$(\$794,694) \$255,716 \$1,524,777 \$(\$4,446) \$(\$457,998) \$446,388 \$21,675 \$(\$432,013) \$(\$6,036) \$(\$363,177) \$ Reserves Beginning Reserve Balance \$4,341,984 \$3,547,290 \$3,803,006 \$4,201,306 \$5,327,782 \$5,327,782 \$5,774,170 \$5,795,845 \$5,363,832 \$5,357,797	57,040											
Materials & Supplies/O&M Projects 994,681 1,087,677 1,055,598 1,121,165 1,078,708 975,697 1,145,030 1,244,446 1,281,780 1,320,234 Materials - Bio Filter Media Replacement 100,000 194,103 - 250,000 250,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - 350,000 - - 350,000 - - - - - - - - - - - -	1,815,312											Professional Fees & Services
Materials - Bio Filter Media Replacement 100,000 194,103 - 250,000 250,000 250,000 - 350,000 - 350,000 Insurance 406,254 621,799 602,031 686,050 686,050 786,050 750,000 810,000 834,300 859,329 Operating Fees 77,554 74,949 95,404 90,743 90,743 71,413 94,527 95,527 98,393 101,344 Utilities 1,182,701 1,134,048 1,106,810 1,181,870 1,181,870 1,456,016 1,658,233 1,718,280 1,769,828 Leases & Rentals 158,257 106,694 142,416 117,700 123,818 117,627 140,000 151,200 155,736 160,408 Financial Expenses/Non Operating Expenses 85,937 6,323 4,077 300 300 250 309 318 328 338 Total Expenses \$8,735,614 \$8,667,766 \$7,963,683 \$9,285,188 \$9,632,895 \$9,061,142 9,974,682 \$10,900	\$55,839				· ·	1 1						Professional Fees - Contract Labor LACSD
Insurance 406,254 621,799 602,031 686,050 686,050 786,050 750,000 810,000 834,300 859,329 Operating Fees 77,554 74,494 95,404 90,743 90,743 71,413 94,527 95,527 98,393 101,344 Utilities 1,182,701 1,134,048 1,106,810 1,181,870 1,181,870 1,231,926 1,456,016 1,668,233 1,718,280 1,769,828 Leases & Rentals 158,257 106,694 142,416 117,700 123,818 117,627 140,000 151,200 155,736 160,408 Financial Expenses/Non Operating Expenses 85,937 6,323 4,077 300 300 250 309 318 328 338 Total Expenses \$8,735,614 \$8,667,766 \$7,963,683 \$9,285,188 \$9,632,895 \$9,061,142 9,974,682 \$10,958,993 \$10,927,223 \$11,605,009 Capital Projects Capital Projects Capital Replacement Project \$838,895 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,600,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,00	1,359,840	1,320,234	1,281,780	1,244,446	1,145,030	975,697	1,078,708	1,121,165	1,055,598	1,087,677	994,681	Materials & Supplies/O&M Projects
Operating Fees 77,554 74,494 95,404 90,743 90,743 71,413 94,527 95,527 98,393 101,344 Utilities 1,182,701 1,134,048 1,106,810 1,181,870 1,181,870 1,231,926 1,456,016 1,668,233 1,718,280 1,769,828 Leases & Rentals 158,257 106,694 142,416 117,700 123,818 117,627 140,000 151,200 155,736 160,408 Financial Expenses/Non Operating Expenses 85,937 6,323 4,077 300 300 250 309 318 328 338 Total Expenses \$8,735,614 \$8,667,766 \$7,963,683 \$9,285,188 \$9,632,895 \$9,061,142 9,974,682 \$10,958,993 \$11,605,009 Capital Projects \$838,895 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,600,000 \$500,000 \$500,000 \$500,000 Total Capital Projects \$1,182,459 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,6	-	,	-	,	-	250,000	,		-	,		Materials - Bio Filter Media Replacement
Utilities 1,182,701 1,134,048 1,106,810 1,181,870 1,181,870 1,231,926 1,456,016 1,668,233 1,718,280 1,769,828 Leases & Rentals 158,257 106,694 142,416 117,700 123,818 117,627 140,000 151,200 155,736 160,408 Financial Expenses/Non Operating Expenses 85,937 6,323 4,077 300 300 250 309 318 328 338	885,109	859,329	834,300	810,000	750,000	786,050	686,050	686,050	602,031	621,799	406,254	Insurance
Leases & Rentals 158,257 106,694 142,416 117,700 123,818 117,627 140,000 151,200 155,736 160,408 Financial Expenses/Non Operating Expenses 85,937 6,323 4,077 300 300 250 309 318 328 338 Total Expenses \$8,735,614 \$8,667,766 \$7,963,683 \$9,285,188 \$9,632,895 \$9,061,142 9,974,682 \$10,958,993 \$10,927,223 \$11,605,009 Capital Projects Capital Replacement Project \$838,895 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,600,000 \$500,000 \$500,000 \$500,000 Capital Expansion Projects 343,565 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	104,385	101,344	98,393	95,527	94,527	71,413	90,743	90,743	95,404	74,494	77,554	Operating Fees
Financial Expenses/Non Operating Expenses 85,937 6,323 4,077 300 300 250 309 318 328 338 Total Expenses \$8,735,614 \$8,667,766 \$7,963,683 \$9,285,188 \$9,632,895 \$9,061,142 9,974,682 \$10,958,993 \$10,927,223 \$11,605,009 Capital Projects Capital Replacement Project \$838,895 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,600,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$	1,822,923	1,769,828	1,718,280	1,668,233	1,456,016	1,231,926	1,181,870	1,181,870	1,106,810	1,134,048	1,182,701	Utilities
Total Expenses \$8,735,614 \$8,667,766 \$7,963,683 \$9,285,188 \$9,632,895 \$9,061,142 9,974,682 \$10,958,993 \$10,927,223 \$11,605,009 Capital Projects Capital Replacement Project \$838,895 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,600,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$5	165,220	160,408	155,736	151,200	140,000	117,627	123,818	117,700	142,416	106,694	158,257	Leases & Rentals
Capital Projects Capital Replacement Project \$838,895 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,600,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$50	348	338	328	318	309	250	300	300	4,077	6,323	85,937	Financial Expenses/Non Operating Expenses
Capital Replacement Project \$838,895 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,600,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000	\$11,592,616	\$11,605,009	\$10,927,223	\$10,958,993	9,974,682	\$9,061,142	\$9,632,895	\$9,285,188	\$7,963,683	\$8,667,766	\$8,735,614	Total Expenses
Capital Replacement Project \$838,895 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,600,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000												
Capital Expansion Projects 343,565 Total Capital Projects \$1,182,459 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,600,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,0		4				4	4	4	4	4	4	
Total Capital Projects \$1,182,459 \$797,470 \$1,268,235 \$2,275,000 \$2,380,845 \$1,600,000 1,500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,	\$500,000	\$500,000	\$500,000	\$500,000	1,500,000	\$1,600,000	\$2,380,845	\$2,275,000	\$1,268,235	\$797,470		
Net Profit/(Loss) (\$794,694) \$255,716 \$1,524,777 (\$4,446) (\$457,998) \$446,388 \$21,675 (\$432,013) (\$6,036) (\$363,177) Reserves Beginning Reserve Balance \$4,341,984 \$3,547,290 \$3,803,006 \$4,201,306 \$5,327,782 \$5,327,782 \$5,774,170 5,795,845 \$5,363,832 \$5,357,797	4-00 000	4========	4===	4=== ===	-	-	-	-	-	-		
Reserves Beginning Reserve Balance \$4,341,984 \$3,547,290 \$3,803,006 \$4,201,306 \$5,327,782 \$5,327,782 5,774,170 5,795,845 \$5,363,832 \$5,357,797	\$500,000	\$500,000	\$500,000	\$500,000	1,500,000	\$1,600,000	\$2,380,845	\$2,275,000	\$1,268,235	\$797,470	\$1,182,459	Total Capital Projects
Reserves Beginning Reserve Balance \$4,341,984 \$3,547,290 \$3,803,006 \$4,201,306 \$5,327,782 \$5,327,782 5,774,170 5,795,845 \$5,363,832 \$5,357,797	(\$29,428)	(\$363 177)	(\$6.036)	(\$432.013)	\$21 675	\$446 388	(\$457 998)	(\$4.446)	\$1 524 777	\$255 716	(\$794 694)	Net Profit/(Loss)
Beginning Reserve Balance \$4,341,984 \$3,547,290 \$3,803,006 \$4,201,306 \$5,327,782 \$5,327,782 5,774,170 5,795,845 \$5,363,832 \$5,357,797	(423) 120)	(4000)2111	(\$0,000)	(+102)020)	+21,010	\$1.10,000	(4.07)550)	(4.,1.0)	+1,02 1,777	4200). 20	(415.1,65.1	1.001.1.01.1.4 (2.000)
												Reserves
	\$4,994,619	\$5,357,797	\$5,363,832	5,795,845	5,774,170	\$5,327,782	\$5,327,782	\$4,201,306	\$3,803,006	\$3,547,290	\$4,341,984	Beginning Reserve Balance
Ending Reserve Balance \$3,547,290 \$3,803,006 \$5,327,782 \$4,196,860 \$4,869,784 \$5,774,170 5,795,845 \$5,363,832 \$5,357,797 \$4,994,619	\$4,965,191	\$4,994,619	\$5,357,797	\$5,363,832	5,795,845	\$5,774,170	\$4,869,784	\$4,196,860	\$5,327,782	\$3,803,006	\$3,547,290	Ending Reserve Balance
Operating Contingency (3mths Expenses) \$2,158,904 \$2,118,416 \$1,990,921 \$2,258,797 \$2,345,724 \$2,202,785 2,493,671 \$2,652,248 \$2,731,806 \$2,813,752	\$2,898,154				2,493,671							Operating Contingency (3mths Expenses)
Replacement Reserve - BioFilter 250,000 250,000 250,000 350,000 350,000 350,000 350,000 350,000 350,000 350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	250,000	250,000	250,000	Replacement Reserve - BioFilter
Commercial Insurance 250,000 250,000 250,000 250,000 250,000 250,000 250,000 250,000 250,000 250,000 250,000	250,000									,		Commercial Insurance
Capital Replacement & Construction 888,386 1,184,590 2,836,861 1,338,063 1,924,060 2,971,385 2,702,174 2,111,584 2,025,991 1,580,867	1,467,037											
Total Reserve Balance \$3,547,290 \$3,803,006 \$5,327,782 \$4,196,860 \$4,869,784 \$5,774,170 \$5,795,845 \$5,363,832 \$5,357,797 \$4,994,619	\$4,965,191	\$4,994,619	\$5,357,797	\$5,363,832	\$5,795,845	\$5,774,170	\$4,869,784	\$4,196,860	\$5,327,782	\$3,803,006	\$3,547,290	Total Reserve Balance

			ACTUAL	ACTUAL	ACTUAL	ADOPTED	AMENDED	PROJECTED	PROPOSED					
Cost Center	Cost Element		2019/20	2020/21	2021/22	2022/23	2022/23	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
			,											
Tonage/Rate														
ronage/nate	Tons		147,606	150,217	154,196	148.500	148,500	148,500	148,500	148,500	148.500	148,500	148,500	148.500
	O&M Cost per ton	Ś		\$ 57.70	•	\$ 62.53	,		\$ 67.17	•	-,	•	•	-,
	Biofilter Media Replacement Reserve	Ś	1.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -
	Capital Expansion Cost per Ton	Ś		\$ -	\$ -	Š -	Š -	, \$ -	\$ -	· \$ -	\$ -	, \$ -	, \$ -	\$ -
	Capital Replacement Cost per Ton	Ś		\$ 5.31	T	\$ 15.32	\$ 16.03	\$ 10.77	\$ 10.10	\$ 3.37	\$ 3.37	\$ 3.37	\$ 3.37	\$ 3.37
	Total Cost Per Ton	\$		\$ 63.01		\$ 77.85		•						<u> </u>
	Member Contributions	\$	-	\$ 3.33	\$ 6.49	\$ 13.47	\$ 13.47	\$ 10.77	\$ 10.10	\$ 3.37	\$ 3.37	\$ 3.37	\$ 3.37	\$ 3.37
	CIP Funded by Reserves	Ś	8.01	\$ 1.98	\$ 1.74	\$ 1.85	\$ 2.56	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Rate Per Ton	\$		\$ 57.70	•	\$ 62.53		•	\$ 67.17	\$ 73.80	\$ 73.58	\$ 78.15	\$ 78.06	\$ 82.76
	Adopted Rate Per Ton	\$	56.00	\$ 57.00	\$ 58.00	\$ 59.00	\$ 59.00	\$ 59.00	\$ 62.50	\$ 65.50	\$ 68.00	\$ 70.00	\$ 72.00	\$ 74.00
Revenues														
200112	406000 Compost Delivery Svs		(\$225,750)	(\$192,752)	(\$349,890)	(\$250,000)	(\$250,000)	(\$242,600)	(\$250,000)	(\$325,000)	(\$334,750)	(\$344,793)	(\$355,136)	(\$365,790)
200112	406200 Compost Sales		(372,832)	(398,680)	(380,563)	(460,000)	(460,000)	(391,000)	(390,000)	(400,000)	(412,000)	(424,360)	(437,091)	(450,204)
	Service Charges		(598,582)	(591,432)	(730,453)	(710,000)	(710,000)	(633,600)	(640,000)	(725,000)	(746,750)	(769,153)	(792,227)	(815,994)
200112	404010 Biosolids Recycling (Tipping Fees)		(8,331,673)	(8,606,406)	(9,012,280)	(8,761,500)	(8,761,500)	(8,809,343)	(9,281,250)	(9,726,750)	(10,098,000)	(10,395,000)	(10,692,000)	(10,989,000)
200112	409920 Biosolids Recycling Admin Fees		(14,325)	(19,002)	(16,955)	(20,000)	(20,000)	(18,000)	(16,000)	(16,000)	(16,480)	(16,974)	(17,484)	(18,008)
	Sales		(8,345,998)	(8,625,407)	(9,029,235)	(8,781,500)	(8,781,500)	(8,827,343)	(9,297,250)	(9,742,750)	(10,114,480)	(10,411,974)	(10,709,484)	(11,007,008)
211112	412030 Energy/Cap Rebates					-	-	-	-	-	-	-	-	_
	Other Revenues					-	-	-	-	-	-	-	-	-
	Operating Revenues		\$8,944,580)	(\$9,216,839)	(\$9,759,687)	(\$9,491,500)	(\$9,491,500)	(\$9,460,943)	(9,937,250)	(\$10,467,750)	(\$10,861,230)	(\$11,181,127)	(\$11,501,711)	(\$11,823,002)
211112	480110 Interest Income		(\$62,576)	(11,928)	(\$7,659)	(\$35,000)	(\$35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
	483010 Contributed Capital		(302,370)	(500,000)	(1,000,000)	(2,000,000)	(2,000,000)	(1,600,000)	(1,500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
	493110 Proceeds from Investments		(58,977)	11,507	29,511	(3,987)	(3,987)	(3,987)	(4,107)	(4,230)	(4,357)	(4,487)	(4,622)	(4,761)
	499010 Other Non Operating Revenues		(57,246)	(3,691)	(18,859)	(25,255)	(25,255)	(7,600)	(20,000)	(20,000)	(20,600)	(21,218)	(21,855)	(22,510)
	Non Operating Revenues		(\$178,799)	(\$504,113)	(\$997,007)	(\$2,064,242)	(\$2,064,242)	(\$1,646,587)	(1,559,107)	(\$559,230)	(\$559,957)	(\$560,705)	(\$561,477)	(\$562,271)
			1, .,,	(, , , , , , , , , , , , , , , , , , ,	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(, 2,00,000)	(, = 55,551)	(, = 00): 00)	(, = 0=, = 1	(, , , , , , , , , , , ,
	TOTAL REVENUES		\$9,123,379)	(\$9,720,952)	(\$10,756,695)	(\$11,555,742)	(\$11,555,742)	(\$11,107,530)	(\$11,496,357)	(\$11,026,980)	(\$11,421,187)	(\$11,741,832)	(\$12,063,188)	(\$12,385,273)

•	ACTUAL	ACTUAL	ACTUAL	ADOPTED	AMENDED	PROJECTED	PROPOSED					
Cost Center Cost Element	2019/20	2020/21	2021/22	2022/23	2022/23	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Expenses	'	,	,									
Office & Administration												
211112 511220 Travel Costs - Mileage Reimbursement	\$44	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
211112 511330 Safety Awards		-	1,851	500	500	500	500	500	515	530	546	563
211112 512010 Office Supplies-General	6,006	9,418	5,644	8,240	8,240	7,531	8,000	9,000	9,270	9,548	9,835	10,130
211112 512210 Forms, Printing and Copying costs	609	709	277	4,000	4,000	1,931	2,000	2,000	2,060	2,122	2,185	2,251
211112 512350 Postage and Delivery Charges	2,731	2,896	2,374	2,575	2,575	2,318	3,000	3,000	3,090	3,183	3,278	3,377
211112 512520 Computer Software & License Fees	5,097	-	1,789	16,000	16,000	2,000	10,000	10,000	10,300	10,609	10,927	11,255
211112 513010 Meeting Expenses	688	575	2,416	2,000	2,000	2,000	1,500	1,500	1,545	1,591	1,639	1,688
211112 514010 Memberships - Agency Wide	12,200	11,450	10,750	12,000	12,000	10,800	13,000	15,000	15,450	15,914	16,391	16,883
211112 514210 Registration-DMV, Title, Permit, Applic			-	515	515	2,890	1,000	1,500	1,545	1,591	1,639	1,688
211112 515030 Contributions-Sponsorships	750	750	750	1,000	1,000	750	1,000	1,500	1,545	1,591	1,639	1,688
211112 519110 Inventory-Count Adjustment	2,315	2,009	(35)	3,090	3,090	2,318	2,000	2,500	2,575	2,652	2,732	2,814
211112 519130 Inventory-Freight/Price	7,347	2,026	9,786	4,120	4,120	6,500	4,000	4,000	4,120	4,244	4,371	4,502
211112 519160-Price Adjustment Inventory	(873)	(1,594)	217	(3,000)	(3,000)	(500)	-	-	-	-	-	-
211112 519150 FrgtExpln Inv/Nonl			303	-	-	(37)						
211112 519530 Fines & Penalties			(410)	-	-	-	-	-	-	-	-	-
211112 519590 GI/IR Expense Clearing	606	1,207	3,348	1,030	1,030	1,030	1,500	1,700	1,751	1,804	1,858	1,913
Office & Administration Expenses	\$37,520	\$29,447	\$39,058	\$52,070	\$52,070	\$40,030	\$47,500	\$52,200	\$53,766	\$55,379	\$57,040	\$58,752
Materials & Supplies												
211112 512110 Operating Supplies - General	\$8,991	\$378	\$13,962	\$0	\$0	\$800	\$0	\$0	\$0	\$0	\$0	\$0
211112 512140 Uniform / Throw Rugs	31,755	32,629	33,377	37,080	37,080	33,372	40,000	44,000	45,320	46,680	48,080	49,522
211112 512170 Operations & Maintenance Supplies	590,251	797,405	627,657	700,000	657,543	591,788	700,000	750,000	772,500	795,675	819,545	844,132
211112 512410 Fuel	126,459	123,954	202,334	170,980	170,980	163,144	200,000	225,000	231,750	238,703	245,864	253,239
211112 512450 Fleet Parts & Supplies	2,403		89	-	-	-	-	-	-	-	-	-
211112 512610 Equipment - Small Tools/Equip. <\$1000	1,093	-	-	1,540	1,540	1,540	-	-	-	-	-	-
211112 512660 Equipment - Small Tools/Equip.< \$2000	1,030	-	-	515	515	515	530	546	563	580	597	615
211112 512710 Equipment Maintenance & Supplies	220,555	133,013	177,059	175,000	175,000	157,500	200,000	220,000	226,600	233,398	240,400	247,612
211112 512910 Other Materials & Supplies	12,144	298	-	36,050	36,050	27,038	4,500	4,900	5,047	5,198	5,354	5,515
211112 512920 Biofilter Media Replacement	100,000	194,103	-	250,000	250,000	250,000	0	350,000	0	350,000	0	350,000
211112 512950 Promotional & Giveaway Items			1,120	<u> </u>			<u> </u>		<u> </u>			
Materials & Supplies	\$1,094,681	\$1,281,780	\$1,055,598	\$1,371,165	\$1,328,708	\$1,225,697	\$1,145,030	\$1,594,446	\$1,281,780	\$1,670,234	\$1,359,840	\$1,750,635
Insurance	4406.05	4004 700	4500.05	4650.055	4650.000	4750.000	4750.055	4040.005	4024.25	4050 005	4005 400	4044.665
211112 517010 Insurance Premiums - Liability	\$406,254	\$621,799	\$602,031	\$650,000	\$650,000	\$750,000	\$750,000	\$810,000	\$834,300	\$859,329	\$885,109	\$911,662
211112 517210 Insurance Premiums - Casualty		****	-	36,050	36,050	36,050	0	0	0	0	0	0
Insurance	\$406,254	\$621,799	\$602,031	\$686,050	\$686,050	\$786,050	\$750,000	\$810,000	\$834,300	\$859,329	\$885,109	\$911,662

	_	ACTUAL	ACTUAL	ACTUAL	ADOPTED	AMENDED	PROJECTED	PROPOSED					
Cost Center	Cost Element	2019/20	2020/21	2021/22	2022/23	2022/23	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Professional F	ees & Services				Į.								
211112	520110 External Audit Services	\$4,310	\$4,400	\$4,935	\$4,500	\$4,500	\$4,050	\$4,500	\$4,860	\$5,006	\$5,156	\$5,311	\$5,470
	520210 Legal Fees - General	7,860	8,670	19,920	20,000	25,000	20,000	22,000	20,000	20,600	21,218	21,855	22,510
211112	520980 Professional Services - Other	243,088	269,909	228,594	249,375	270,156	243,141	250,000	250,000	257,500	265,225	273,182	281,377
211112	521015 Contract Labor IEUA (211112-701009-21	4,205,388	4,135,598	3,569,542	4,594,900	4,594,900	4,135,410	4,732,700	4,874,700	5,020,900	5,171,500	5,326,600	5,486,400
211112	521010 Contract Labor - LACSD	104,474	62,963	69,445	33,000	33,000	66,204	45,000	48,600	50,058	51,560	53,107	54,700
212112	521018 Contract Labor-LACSD	178	10,409	18,638	7,500	7,500	7,500	2,500	2,500	2,575	2,652	2,732	2,814
211112	521050 Contract Materials	62	3,304	3,505	-	-	(500)	-	-	-	-	-	-
211112	521080 Other Contractual Services	1,086,246	849,873	963,744	824,000	1,182,265	1,064,039	1,200,000	1,296,000	1,334,880	1,374,926	1,416,174	1,458,659
211112	521110 Outside Svc's-Lndscaping/Weed/Pest Cn	6,590	16,838	9,217	12,360	12,360	13,000	45,000	48,000	49,440	50,923	52,451	54,024
211112	521120 Outside Services - Security	15,257	21,113	10,694	15,450	15,450	15,450	17,000	18,360	18,911	19,478	20,062	20,664
211112	521130 Outside Services - Janitorial	13,801	14,685	16,613	15,450	15,450	13,905	17,000	18,360	18,911	19,478	20,062	20,664
211112	521220 Laboratory Services - Outside	5,044	3,477	301	7,725	7,725	5,000	4,500	4,500	4,635	4,774	4,917	5,065
211112	521410 Computer Systems Maintenance		11,943	3,143	1,030	1,030	950	1,100	1,188	1,224	1,260	1,298	1,337
	Prof. fees & Services	\$5,692,710	\$5,413,181	\$4,918,289	\$5,785,290	\$6,169,336	\$5,588,148	\$6,341,300	\$6,587,068	\$6,784,640	\$6,988,150	\$7,197,751	\$7,413,684
Operating Fee	<u>es</u>												
211112	519310 Operating Permits, Licenses & Fees	\$16,734	\$17,785	\$20,286	\$22,660	\$22,660	\$20,394	\$21,000	\$22,000	\$22,660	\$23,340	\$24,040	\$24,761
211112	540110 Wastewater-Volumetric Fees	8,462	7,455	9,006	10,815	10,815	8,500	11,680	11,680	12,030	12,391	12,763	13,146
211112	540210 Strength Charges-BOD/COD	8,957	7,448	8,637	8,755	8,755	8,755	9,455	9,455	9,739	10,031	10,332	10,642
211112	540211 Strength Charges-BOD/COD Imbalance	1,184	1,904	3,345	2,060	2,060	1,854	2,224	2,224	2,291	2,359	2,430	2,503
211112	540220 Strength Charges-TSS	8,102	5,993	6,013	9,785	9,785	6,000	10,567	10,567	10,884	11,211	11,547	11,893
211112	540221 Wste - TSS Imbal		1,042	7,756	-	-	-	0	0	0	0	0	0
211112	540223 Strength Charges-TSS Discrepancy Charge	3,944	1,877	4,329	5,768	5,768	3,100	6,229	6,229	6,416	6,608	6,807	7,011
211112	540320 Monthly Capacity Charge-Regional			-	-	-	(5,000)	0	0	0	0	0	0
211112	540330 Capital Improv Proj (CIP) Fees	30,171	30,990	36,031	30,900	30,900	27,810	33,372	33,372	34,373	35,404	36,466	37,560
	Operating Fees	\$77,554	\$74,494	\$95,404	\$90,743	\$90,743	\$71,413	\$94,527	\$95,527	\$98,393	\$101,344	\$104,385	\$107,516
<u>Utilities</u>													
211112	545110 Electricity	\$948,915	\$894,172	\$911,226	\$928,030	\$928,030	\$1,001,169	\$1,200,000	\$1,400,000	\$1,442,000	\$1,485,260	\$1,529,818	\$1,575,712
211112	545220 Solar Power	206,120	211,820	168,255	225,000	225,000	202,500	224,400	234,090	241,113	248,346	255,796	263,470
	545310 Cell Phone Accessories			-	206	206	206	250	270	278	286	295	304
211112	545311 Cell Phone Expenses	6,906	6,764	6,155	7,725	7,725	6,566	8,343	9,010	9,280	9,559	9,845	10,141
211112	545320 Telephone	1,962	146	183	309	309	185	775	837	862	888	915	942
211112	545360 Disposal Service	11,643	16,555	16,774	15,450	15,450	16,665	16,686	18,020	18,561	19,117	19,691	20,282
211112	545370 Water	7,156	4,592	4,217	5,150	5,150	4,635	5,562	6,006	6,186	6,372	6,563	6,760
	Utilities	\$1,182,701	\$1,134,048	\$1,106,810	\$1,181,870	\$1,181,870	\$1,231,926	\$1,456,016	\$1,668,233	\$1,718,280	\$1,769,828	\$1,822,923	\$1,877,611
Leases / Renta	 -												
	512730 Equipment Rental (Non Lease)	\$71,744	\$11,890	\$37,463	\$25,000	\$31,118	\$29,562	\$35,000	\$37,800	\$38,934	\$40,102	\$41,305	\$42,544
	547110 Building / Trailer Leases	86,513	86,962	107,679	92,700	92,700	88,065	105,000	113,400	116,802	120,306	123,915	127,633
211112	547220 Equipment Lease/Rental - Operations & M		7,842	(2,726)	-	-	-	-	-	-	-	-	
	Lease/Rentals	158,257	106,694	142,416	117,700	123,818	117,627	140,000	151,200	155,736	160,408	165,220	170,177
	Operating Evponsos	\$8,649,677	8,661,444	7,959,606	9,284,888	9,632,595	9,060,892	9,974,373	\$10,958,674	\$10,926,895	\$11,604,672	\$11,592,268	\$12,290,037
	Operating Expenses	70,043,077	0,001,444	7,555,006	3,204,088	3,032,395	3,000,692	3,374,373	310,330,074	310,320,095	311,004,072	311,332,208	312,230,037

	ACTUAL	ACTUAL	ACTUAL	ADOPTED	AMENDED	PROJECTED	PROPOSED					
Cost Center Cost Element	2019/20	2020/21	2021/22	2022/23	2022/23	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Financial Expenses												
211112 551010 Bank Service Charges / Fees	\$0	\$86	\$271	\$300	\$300	\$250	\$309	\$318	\$328	\$338	\$348	\$358
211112 580050 Bad Debt Expense	3,728	3,987	3,806	-	-	=	-	-	-	-	-	-
Financial Expenses	\$3,728	\$4,073	\$4,077	\$300	\$300	\$250	\$309	\$318	\$328	\$338	\$348	\$358
Other Non-Operating Expenses												
211112 580090 Non-Operating Other Expenses	\$82,209	\$2,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expenses	\$82,209	\$2,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<u> </u>												
Non-Operating Expenses	\$85,937	\$6,323	\$4,077	\$300	\$300	\$250	\$309	\$318	\$328	\$338	\$348	\$358
Capital Projects												
Capital Replacement Projects	\$838,895	\$797,470	\$1,268,235	\$2,275,000	\$2,380,845	\$1,600,000	\$1,500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Capital Expansion Projects	343,565	-	-	-	-	-	-	-	-	-	-	
Capital Projects	\$1,182,459	\$797,470	\$1,268,235	\$2,275,000	\$2,380,845	\$1,600,000	\$1,500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
TOTAL EXPENSES	\$9,918,073	\$9,465,236	\$9,231,918	\$11,560,188	\$12,013,740	\$10,661,142	\$11,474,682	\$11,458,993	\$11,427,223	\$12,105,009	\$12,092,616	\$12,790,395
Net Profit/(Loss)	(\$794,694)	\$255,716	\$1,524,777	(\$4,446)	(\$457,998)	\$446,388	\$21,675	(\$432,013)	(\$6,036)	(\$363,177)	(\$29,428)	(\$405,122)

Inland Empire Regional Composting Authority Schedule C - Projects

	•	ACTUAL	ACTUAL	ACTUAL	ADOPTED	AMENDED	PROJECTED	PROPOSED				
Project No.	Project Title	2019/20	2020/21	2021/22	2022/23	2022/23	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Capital Projects	-			-	-	-						
Capital Replace												
RA19001	IERCF Pugmill Improvements	43,407		(52,075)	-	-	-	-	-	-	-	-
RA19002	IERCF Trommel Screen Improvements	75,893	43,046	-	-	-	-	-	-	-	-	-
RA19003	IERCF Front End Loader Replacement	101,019		-	-	-	-	-	-	-	-	-
RA20003	IERCF Belt Conveyor Improvements			-	-	-	-	-	-	-	-	-
RA20004	IERCF Misc Fan Improvements			-	-	-	-	-	-	-	-	-
RA20005	RCA Capital Replacement	193,563	132,099	224,602	500,000	599,220	-	-	-	-	-	-
RA20006	IERCF Exterior Paint	153,750		-	-	-	-	-	-	-	-	-
RA20007	Compost Storage Conveyor	1,310	(1,310)	27,269	-	-	-	-	-	-	-	-
RA20008	Glulam Repair Roof	3,636	305,449	-	-	-	-	-	-	-	-	-
RA21001	IERCF Fire Sprinkler Improvements			-	-	-	-	-	-	-	-	-
RA21002	Front End Loader Replacement			994,964	-	-	-	-	-	-	-	-
RA22001	IERCF Column Repair			73,475	-	6,625	-	-	-	-	-	-
RA23001	IERCF Inner Roof Lining Repair			-	-	-	-	-	-	-	-	-
RA23002	IERCF South MCC HVAC Upgrade			-	175,000	175,000	181,000	-	-	-	-	-
RA23003	IERCF Active Hopper Replacement			-	200,000	200,000	-	-	-	-	-	-
RA23004	IERCF Front End Loader Replacement			-	1,200,000	1,200,000	1,220,000	-	-	-	-	-
RA23005	IERCF Fire Sprinkler Upgrades			-	200,000	200,000	-	-	-	-	-	-
RA23006	RCA Capital Replacement			-	-	-	199,000	-	-	-	-	-
RA24001	IERCF Corrosion Replacement			-	-	-	-	-	-	-	-	-
RA25001	IERCF Compost Storage Facility Tent Cover			-	-	-	-	-	-	-	-	-
RA26001	IERCF Projects AMP			-	-	-	-	-	-	-	-	-
RA24xx1	IERCF Operations Building Improvements							200,000	-	-	-	-
RA24xx2	IERCF Compost Facility Tent Storage Cover Repla							800,000	-	-	-	-
RA24xx3	RCA Capital Replacement							375,000	500,000	500,000	500,000	500,000
RA24xx4	IERCF Amendment Hopper #2 Auger Replacemei							125,000	-	-	-	
	Total Capital Replacement Projects	\$838,895	\$797,470	\$1,268,235	\$2,275,000	\$2,380,845	\$1,600,000	\$1,500,000	\$500,000	\$500,000	\$500,000	\$500,000
Capital Expansion	on											
RA15001	IERCF Baghouse Improvements	343,532			-	-	-	-	-	-	-	
	Total Capital Expansion Projects	\$343,565	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Total Capital Projects	\$1,182,459	\$797,470	\$1,268,235	\$2,275,000	\$2,380,845	\$1,600,000	\$1,500,000	\$500,000	\$500,000	\$500,000	\$500,000
	Total Projects	\$1,182,459	\$797,470	\$1,268,235	\$2,275,000	\$2,380,845	\$1,600,000	\$1,500,000	\$500,000	\$500,000	\$500,000	\$500,000



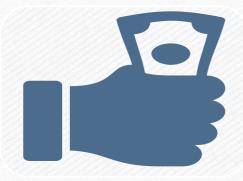
FY 2023/24 Proposed Budget



Key Assumptions



\$62.50 per wet Ton
- Tipping Fees
(5.9% increase)



\$1.5 Million Capital Call



25 FTE Staffing Level Maintained



Timely Upkeep of Assets to Support Level of Service



Key Assumptions – Tipping Fee



\$62.50 per wet Ton – Tipping Fees (5.9% increase)

Increase in O&M Cost:

- Utilities Increase cost per kWh and usage in FY 23/24
- Professional Fees and Services Increase in cost related to all contracted services, such as transportation costs
- Leases and Rentals Increase in cost related to all leases and equipment rentals, such as RP4 Storage Facility lease and support equipment rentals



FY 2023/24 Proposed Budget

(\$ in thousand)	FY 2022/23 Projected Actual	FY 2023/24 Proposed Budget	Increase/ (Decrease)
Tipping fee per wet ton	\$59.00	\$62.50	\$3.50
Wet tons	148,500	148,500	0
Operating Revenues	\$9,461	\$9,937	\$476
Operating Expenses	9,061	9,974	913
Net Operating Increase/(Decrease)	\$400	(\$37)	(\$437)
Other Funding Sources ¹	\$1,646	\$1,559	(\$87)
Other Uses of Funds ²	1,600	1,500	(100)
Net Non-Operating Increase/(Decrease)	\$46	\$59	(\$187)
Total Net Change	\$446	\$22	(\$624)

¹ Includes proposed capital call, interest income, and other non-operating revenues

² Includes planned capital project costs



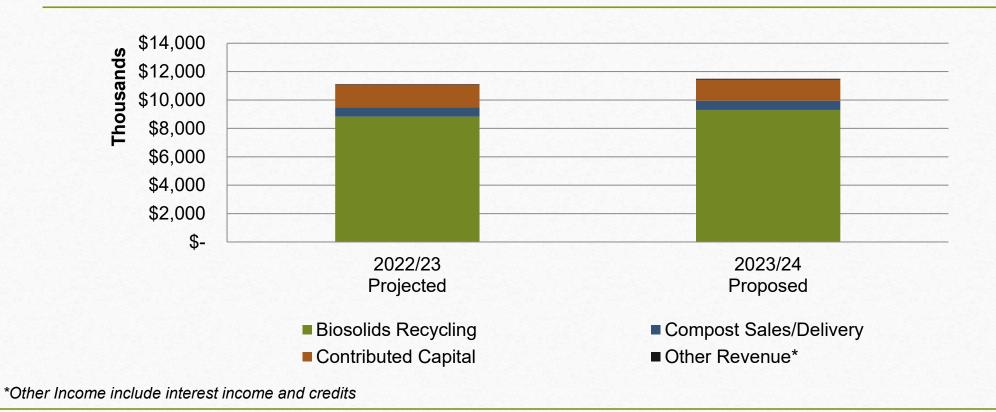
Capital Improvement Plan

Project Description (\$ in thousand)	FY 2022/23 Projected Budget	FY 2023/24 Proposed Budget	Increase/ (Decrease)
Front End Loader Replacement	\$1,220	-	(\$1,220)
Compost Facility Tent Storage Cover Replacement	-	\$800	800
Capital Replacement & Rehabilitation (R&R)	199	375	176
Operations Building Improvements	-	200	200
Other Major Projects	181	125	(56)
Total Capital Improvement Plan	\$1,600	\$1,500	(\$100)



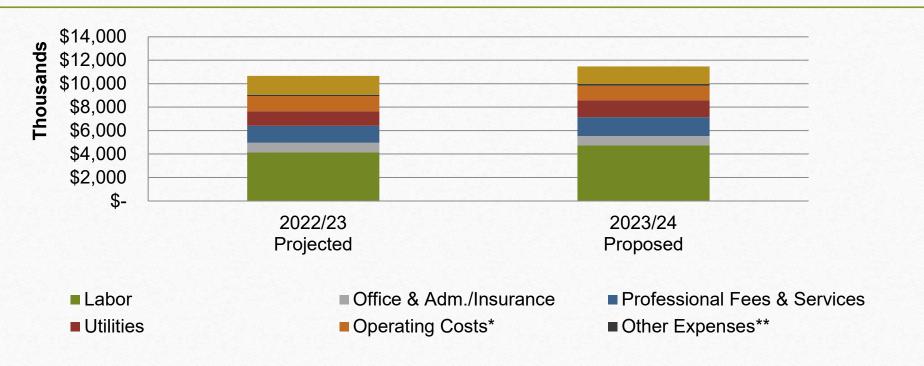
Revenues

Increase due to tipping fee





ExpensesIncrease due to increase in Operating Costs



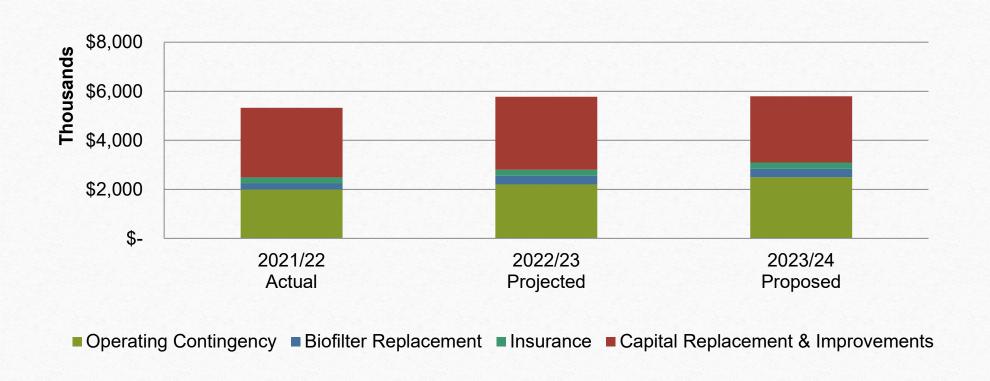
*Operating costs include operating fees, biofilter replacement, materials & supplies

**Other expenses include lease & rentals, financial expenses



Fund Balance

Meets Reserve Policy Minimum Reserve Levels







ACTION 1TEM 2B



Date: May 1, 2023

To: Honorable Board of Directors

From: Jeff Ziegenbein

Project Manager

Mike Sullivan

Assistant Project Manager

Subject: Annual Management Plan

RECOMMENDATION

It is recommended that the Board of Directors approve the Fiscal Year 2023/24 Annual Management Plan.

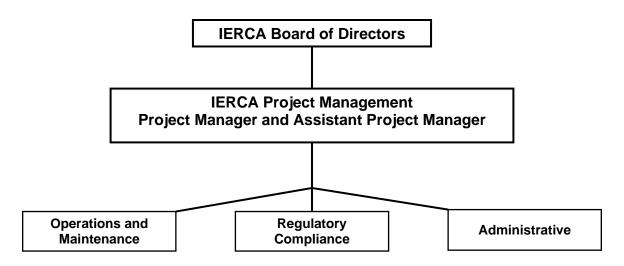
BACKGROUND

The Joint Powers Agreement (JPA) between the Inland Empire Utilities Agency (IEUA) and the Los Angeles County Sanitation Districts (LACSD) requires the development of an Annual Management Plan for the Inland Empire Regional Composting Facility (IERCF). The Plan is to be submitted for Board approval by June of each year. The Project Manager and Assistant Project Manager are responsible for development and implementation of the plan.

The key focus areas of the Annual Management Plan are:

- Maintaining a safe work environment
- Maximizing facility throughput
- Maintaining 100% regulatory compliance
- Maintaining optimal staffing
- Expanding compost markets and selling all compost at optimum pricing

Fiscal Year 2023/24 Annual Management Plan For the Inland Empire Regional Composting Facility



- No lost-time or recordable accidents
- · Complete all safety training
- Maintain maximum throughput
- Maintain optimal biofilter performance
- Effectively maintain facility assets using reliability centered maintenance strategies
- Complete all capital projects in an effective manner

- Comply with conditions of the AQMD permit and emissions requirements
- Comply with State of California approved Odor Impact Minimization Plan
- Comply with San Bernardino County health permit requirements
- Meet EPA Part 503 and CIWMB Title 14 composting regulations and submit necessary reports
- Meet all Cal/OSHA requirements

- Monitor all safety and industrial hygiene policies and procedures.
- Sell all compost produced and maximize product value
- Administer all budget and financial transactions
- Complete JPA required financial documents
- Market excess biosolids capacity
- Promote compost use through education and outreach programs

Throughput

The IERCF team will continue to focus on maintaining maximum throughput at the composting facility. IERCF's operating permit through the South Coast Air Quality Management District allows a maximum of 17,715 tons per month of biosolids and amendments to be accepted at the facility. The project is expected to meet or exceed budget projections of 148,500 tons of biosolids for the fiscal year. IERCF is currently receiving 200 tons each week from Orange County Sanitation Districts. The project team will continue to monitor regional biosolids recycling rates and look for opportunities to market IERCF capacity at best value to other biosolids generators. The diversified supply of biosolids will enable the team to ensure that the IERCF remains at maximum throughput.

Compliance

The IERCF team will ensure that the facility remains in compliance with all applicable rules and conditions. The facility has met all permit conditions and completed all regulator inspections without any compliance issues or areas of concern. The compost produced meets EPA standards for Class A Exceptional Quality which is verified through operational documentation and monthly testing at a nationally certified laboratory.

Staffing

Table 1: IERCF Staffing

Title	23/24
Mgr. of Regional Compost Authority	1
Administrative Assistant	2
Compost Sales Representative	1
Compost Facility Supervisors	2
Compost Operators	8
Compost Workers	3
Maintenance	8
IERCF Total	25

In addition to the IERCF staff, LACSD staff may work part time in several key areas including, but not limited to, safety and industrial hygiene, regulatory compliance, operations, and management support. IEUA staff provides support in key areas including finance, engineering, human resources, technical support, maintenance, and information technologies.

The IERCF sales team will continue to focus on the expansion of compost sales into the agricultural sector. The agricultural market sector currently represents approximately 35% of the IERCF sales and has the potential to purchase and use all of the compost produced at the IERCF. To boost agricultural markets and to develop metrics to quantify environmental benefits, the sales team is exploring the establishment of a local farm project. The project would include an agreement with a local university to monitor and report key parameters such as water savings, carbon sequestration, yield and soil health.

The Project Manager is authorized to enter into pricing agreements based on market conditions. A tiered pricing system was initiated offering incentives to customers to purchase larger volumes of compost in exchange for pricing discounts. The system successfully increased sales and several new and existing customers have purchased volumes that qualified them for these discounts. Additionally, some customers qualify for further pricing incentives in exchange for high-volume commitments. All prices are listed as will called at the IERCF and do not include transportation. Transportation is often provided by the customers, but in the event that IERCA provides the transportation service, a line item is typically added to the sales invoice detailing the reimbursable hauling charges. Compost prices are shown in table 2.

Table 2: IERCF Tiered Pricing Structure

Tier	CYDs/Month	Premium (CYD)
1	<499	\$5.00
2	500-999	\$4.00
3	≥1,000	\$3.50

The management team will continue to evaluate market conditions and adjust prices accordingly. The compost storage facility will continue to be used to buffer market and weather fluctuations.

PRIOR BOARD ACTION

The Fiscal Year 2022/23 Annual Management Plan was approved by the Board of Directors on June 06, 2022.

IMPACT ON BUDGET

None

ACTION ITEM 2C



Date: May 1, 2023

To: Honorable Board of Directors

From: Javier Chagoyen-Lazaro

Treasurer

Subject: Adoption of the Inland Empire Regional Composting Authority's

N, #882

Investment Policy for Fiscal Year (FY) 2023/24

RECOMMENDATION

It is recommended that the Board of Directors adopt Resolution No. 2023-5-1 approving the Authority's Investment Policy for FY 2023/24

BACKGROUND

The Investment Policy (Policy) establishes procedures and guidelines by which temporarily idle funds can be managed in a prudent and fiscally sound manner. The Policy encompasses those funds over which the Inland Empire Regional Composting Authority (IERCA) exercises fiscal control, stipulates allowable and unallowable investment alternatives, and establishes parameters for selecting broker/dealers and financial institutions with which the IERCA may do business. The Policy also prioritizes the IERCA's public funds management objectives of safety, liquidity, and yield.

The Policy also mandates a review and approval by the Board be done annually, or whenever there are significant changes. The Policy was last updated and approved on June 6, 2022.

The IERCA Policy is based on the Inland Empire Utilities Agency Investment Policy, which is reviewed annually by the Agency's financial advisor, PFM Asset Management LLC (PFM). PFM's review focuses on four key policy elements: compliance, comprehensiveness, balance, and clarity. Overall, PFM found the Policy to be comprehensive, well written and in compliance with the California Government Code (CGC) Section 53600.

The Authority's Policy continues to emphasize the primary objectives of the investment activities of safety, liquidity, and return on investments, listed in order of priority.

The Policy remains unchanged from the prior year. Attached for your consideration is a copy of the proposed IERCA Investment Policy for FY 2023/24.

Adoption of the IERCA Investment Policy May 1, 2023 Page 2 of 2

PRIOR BOARD ACTION

On June 6, 2022, the Board of Directors adopted Resolution No. 2022-6-1 approving the Inland Empire Regional Composting Authority FY 2022/23 Investment Policy.

IMPACT ON BUDGET

There is no impact on the Authority's FY 2023/24 budget.

Attachments: Attachment A- Resolution No. 2023-5-1 Exhibit A – Investment Policy

RESOLUTION NO. 2023-5-1

RESOLUTION OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY, ADOPTING AN ANNUAL UPDATE OF THE AUTHORITY'S INVESTMENT POLICY FOR PUBLIC FUNDS

WHEREAS, the Inland Empire Regional Composting Authority (IERCA) cash management system is designated to monitor and forecast expenditures and revenues accurately, thus enabling the IERCA to invest funds to the fullest extent possible; and

WHEREAS, the IERCA operates its cash investments pursuant to the "prudent person rule" under California Government Code Section 53600.3; and

WHEREAS, the Board of Directors of the IERCA adopted Resolution No. 2023-5-1 on May 1, 2023, a "Statement of Investment Policy" was rendered to the Board of Directors on an annual basis; and

WHEREAS, the investment policy for public funds has been reviewed and revised in accordance with Government Code Section 53646 (a)(2), on an annual basis or whenever there are recommended changes, whichever occurs first.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Directors that:

- Section 1. The revisions to the Inland Empire Regional Composting Authority Investment Policy dated May 1, 2023 will be adopted for FY 2023/24.
- Section 2. This resolution shall take effect from and after its date of adoption.
- Section 3: Upon adoption of this resolution, Resolution No. 2022-6-1 is hereby rescinded in its entirety.

ADOPTED AND APPROVED this 1st day of May 2023.

ATTEST:	Jon Blickenstaff Chairperson
Paul Hofer Vice Chairperson	

Page 3 of 3
STATE OF CALIFORNIA) (SS) COUNTY OF (SAN BERNARDINO)
I,, Board Member of the Inland Empire Regional Composting Authority, DO HEREBY CERTIFY that the foregoing Resolution being No. 2023-5-1 was duly and adopted by the Board of Directors of the Inland Empire Regional Composting Authority at its meeting held on the 1 st day of May 2023 by the following vote: Authority by the following vote:
AYES:
NOES:
ABSTAIN:
ABSENT:
Paul Hofer
Vice Chairperson



FY 2023/2024 INVESTMENT POLICY

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY FY 2023/2024 INVESTMENT POLICY

TABLE OF CONTENTS

SECTION		PAGE NO.
1.0	Policy	1
2.0	Scope	1
3.0	Prudence	1
4.0	Objectives	2
5.0	Delegation of Authority	2
6.0	Ethics and Conflicts of Interest	3
7.0	Authorized Financial Institutions and Dealers	3
8.0	Authorized and Suitable Investments	3
9.0	Authorized Investments for Bond Funds	7
10.0	Safekeeping and Custody	7
11.0	Diversification	7
12.0	Trading of Securities	7
13.0	Maximum Maturities	8
14.0	Portfolio Maturity Limitation	8
15.0	Monitoring Credit Ratings	8
16.0	Reporting	8
17.0	Internal Controls	9
18.0	Performance Standards	9
19.0	Policy Review	9
20.0	State Law	9
21.0	Investment Policy Adoption	10
Appendix 1	- Glossary of Cash Management Terms	11

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY INVESTMENT POLICY

1.0 POLICY

WHEREAS; The Legislature of the State of California has declared that the deposit and investment of public funds by local officials and local agencies is an issue of statewide concern (California Government Code (CGC) § 53600.6 and 53630.1 (CGC § 53600.6 and § 53630.1);

WHEREAS; the legislative body of a local agency may invest surplus monies, not required for the immediate necessities of the local agency, in accordance with the provisions of CGC §5922 and CGC §53601 et seq.; and

WHEREAS; the Treasurer of the Inland Empire Regional Composting Authority (IERCA) shall annually prepare and submit a statement of investment policy and such policy, and any changes thereto, shall be considered by the legislative body at a public meeting (CGC §53646[a]).

NOW, THEREFORE, BE IT RESOLVED that the policy of IERCA is to invest funds in a manner which will provide: (i) the maximum security; (ii) the funds necessary to meet the daily cash flow demands of the IERCA; and (iii) the highest investment return while conforming to all statutes governing the investment of IERCA funds within the constraints of this Investment Policy.

2.0 SCOPE

This Investment Policy applies to all surplus monies of IERCA.

Pooling of funds

Except for cash in certain restricted and special funds, IERCA will consolidate cash and reserve balances from all funds to maximize investments earnings and to increase efficiencies regarding investment pricing, safekeeping and administration. Investment income will be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

3.0 PRUDENCE

The standard of prudence to be used by designated investment signatories shall be the "prudent investor" standard (CGC §53600.3) and shall be applied in the context of managing an overall portfolio. Investments shall be made with care, skill, prudence, and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of IERCA, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to

safeguard the principal and maintain the liquidity needs of the authority.

Designated investment signatories, acting in accordance with written procedures, this investment policy, and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

4.0 OBJECTIVES

As specified in CGC §53600.5, when investing, reinvesting, purchasing, acquiring, exchanging, selling, and managing public funds; the primary objectives, in priority order, of the investment activities shall be:

- **A.** Safety: Safety of principal is the foremost objective of the investment program. Investments made by IERCA shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required to prevent any potential loss on any individual security or depository from exceeding the income generated from the remainder of the portfolio.
- **B.** *Liquidity:* The investment portfolio will remain sufficiently liquid to enable IERCA to meet all operating requirements which might be reasonably anticipated.
- C. Return on Investments (Yield): The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, considering the investment risk constraints and the cash flow characteristics of the portfolio. Return on investment is of secondary importance compared to the safety and liquidity objectives described above. The core of investments is limited to relatively low-risk securities in anticipation of earning a fair return relative to the risk being assumed.

5.0 DELEGATION OF AUTHORITY

Authority to manage the investment program is derived from CGC §53600, et seq. Management's responsibility for the investment program is hereby delegated for a one-year period by the legislative body, to the Treasurer who shall thereafter assume full responsibility for those transactions until the delegation of authority is revoked by the Board of Directors. Subject to review, the Board of Directors may renew the delegation of the authority each year. The Treasurer shall establish written procedures for the operation of the investment program consistent with this Investment Policy. Procedures should include reference to: safekeeping, wire transfer agreements, collateral/depository agreements and banking services contracts, as appropriate. Such procedures shall include explicit delegation of authority to persons/positions responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this Investment Policy and the procedures established by the Treasurer and Administration. The Treasurer shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinates.

6.0 ETHICS AND CONFLICTS OF INTEREST

Officers and employees involved in the placement of investments shall refrain from personal business activity that could conflict with the proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

7.0 AUTHORIZED FINANCIAL INSTITUTIONS AND DEALERS

The Treasurer shall maintain a list of approved and authorized financial institutions and brokers/dealers, selected on the basis of credit worthiness, financial strength, experience, and capitalization.

In selecting the *financial institutions* for the deposit or investment of IERCA funds, the Treasurer's consideration shall include the depository's latest equity/asset ratio data and continue to monitor the financial institutions' credit characteristics and financial history throughout the period during which IERCA funds are deposited or invested.

The minimum qualifications for IERCA approved depository/financial institutions include: (i) that they must be at least three (3) years old; have total assets in excess of ten (\$10) billion dollars; a core capital/asset ratio of 5 percent or better; or (ii) have total assets in excess of five hundred million dollars (\$500,000,000); and a core capital/asset ratio of 6 percent or better.

For the services of banks, savings banks, and savings and loan associations, depository agreements shall be prepared by the Treasurer and authorized representatives of the respective financial institutions for consideration and execution by the Treasurer.

For broker/dealer services utilized to invest in government securities and other investments, the Treasurer is designated to select only brokers/dealers who are licensed and in good standing with the California Department of Securities (CDS), the Securities and Exchange Commission (SEC), the Financial Industry Regulatory Authority (FINRA), or other applicable self-regulatory organizations. A periodic review of authorized brokers/dealers is essential to serve IERCA's investment needs.

In order to improve quality services, expertise, and credit worthiness, the Treasurer may, on a selective basis, revise the approved list of brokers/dealers to update qualified brokers/dealers under the requirements of this Investment Policy.

The Treasurer shall maintain a list of approved brokers/dealers and submit the list to the Board of Directors as part of the periodic Investment Policy review process, or more frequently as requested by the Board.

8.0 AUTHORIZED AND SUITABLE INVESTMENTS

IERCA's investments are governed by Government Code. Within the investments permitted by

the Government Code, IERCA seeks to further restrict eligible investments to the investments listed below. In the event an apparent discrepancy is found between this Investment Policy and the Government Code, the more restrictive parameters will take precedence. Percentage holding limits listed in this section apply at the date an investment is purchased. Credit ratings, as shown, specify the minimum credit rating category required at the point of purchase.

- **A**. United States Treasury notes, bonds, bills, or certificates of indebtedness, or those for which the full faith and credit of the United States are pledged for the payment of principal and interest.
- **B.** Federal agency or United States government-sponsored enterprise obligations, participations, or other instruments, including those issued by or fully guaranteed as to principal and interest by federal agencies or United States government-sponsored enterprises.
- C. State Municipal Securities Registered treasury notes or bonds issued by any of the 50 United States, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled or operated by a state or by a department, board, agency, or authority of any of the 50 states. Securities eligible for investment under this paragraph shall be rated in a rating category of "A" or its equivalent or better by a Nationally Recognized Statistical Rating Organization (NRSRO). Short-term municipal securities eligible for investment shall be rated at or above the following credit agencies investment grade ratings; Sp-1 by Standard & Poor's, F-1 by Fitch, and MIG-1 by Moody's. These ratings for short term municipal securities signify the issuer's strong capacity to pay principal and interest.
- D. California Local Agency Municipal Securities Bonds, notes, warrants or other evidence of indebtedness of a local agency or municipality located within the State of California, including debt securities issued by the IERCA. Securities eligible for investment under this paragraph shall be rated in a rating category of "A" or its equivalent or better by a NRSRO.
- E. Bank deposits, including demand deposit accounts, savings account, and market rate accounts, time deposits, and certificates of deposit in financial institutions located in California. Bank deposits are required to be collateralized as specified under Government Code § 53630 et. seq. Agreements allowing for the waiver of the collateral requirement for that amount of deposit covered by the Federal Deposit Insurance Corporation may be implemented provided the remainder of the deposit is secured by collateral as required by the Government Code.
- F. Negotiable Certificates of Deposit. Negotiable certificates of deposit (NCD) issued by a nationally or state-chartered bank, a savings association or a federal association (as defined by Section 5102 of the Financial Code), a state or federal credit union, or by a federally licensed or state-licensed branch of a foreign bank. Purchases are limited to securities rated in a rating category of "A" (long-term) and/or "A-1" (short-term) or their equivalents or better by a NRSRO. NCD for which the full amount of the principal and the interest may be accrued during the maximum term of each certificate is insured by

federal deposit insurance are exempt from the rating requirements. A maximum of 30 percent of the portfolio may be invested in Negotiable Certificates of Deposit. The maximum investment maturity will be restricted to five years.

- G. Placement Service Deposits (PSD). Funds may be placed with a private sector entity that assists in the placement of deposit with eligible financial institutions located in the United States (CGC § 53601.8). The full amount of the principal and the interest that may be accrued during the maximum term of each PSD shall at all times be insured by federal deposit insurance. The maximum portfolio exposure to Placement Service Deposits is limited to 30 percent. The maximum investment maturity will be restricted to five years.
- **H.** Commercial paper of "prime" quality of the highest ranking or of the highest letter and number rating as provided for by a NRSRO. The entity that issues the commercial paper shall meet all of the following conditions in either paragraph (1) or paragraph (2):
 - (1) The entity meets the following criteria:
 - (a) Is organized and operating in the United States as a general corporation;
 - (b) Has total assets in excess of five hundred million dollars (\$500,000,000);
 - (c) Has debt other than commercial paper, if any, that is rated in rating of "A" or its equivalent or better by a NRSRO.
 - (2) The entity meets the following criteria:
 - (a) Is organized within the United States as a special purpose corporation, trust, or limited liability company;
 - (b) Has program wide credit enhancements including, but not limited to, over collateralization, letters of credit, or surety bond;
 - (c) Has commercial paper that is rated in a rating category of "A-1" or its equivalent or better by a NRSRO.

Eligible commercial paper shall have a maximum maturity of 270 days or less. Local agencies, other than counties or a city county, may invest no more than 25 percent of their moneys in eligible commercial paper.

- Local Agency Investment Fund (LAIF) investment pool is a voluntary program created by statute as an investment alternative for California's local governments and special districts and is under the administration of the State Governor of California. All securities purchased by LAIF are under the authority of Government Code § 16429 and § 16480.4. As part of the Pooled Money Investment Account (PMIA), LAIF has oversight by the Pooled Money Investment Board (PMIB), and an in-house Investment Committee. LAIF also has oversight by the Local Agency Investment Advisory Board and is audited by the Bureau of State Audits on an annual basis. Investment in California LAIF cannot exceed the maximum deposit per agency limit as set by the Local Agency Investment Fund.
- J. Local Government Investment Pools (LGIP). Shares of beneficial interest issued by a joint powers authority organized pursuant to Government Code § 6509.7. To be eligible for

purchase, the pool must meet the requirements of CGC § 53601(p).

Whenever the IERCA has any funds invested in a LGIP, the Treasurer shall maintain on file a copy of the pools' current information statement to be reviewed on a periodic basis. Investment in LGIPs cannot exceed the maximum deposit limit as set by each LGIP.

- K. Money Market Funds Investing solely in U.S. treasury securities and U.S. Government Agency securities, and repurchase agreements relating to the above obligations. To be eligible, these Money Market Funds must have met either of the following criteria: (A) Attained the highest ranking or the highest letter and numerical rating provided by not less than two NRSROs. (B) Retained an investment advisor with not less than five years' experience and registered or exempt from registration with the SEC, with assets under management in excess of five hundred million dollars (\$500,000,000).
- L. Repurchase Agreements IERCA may invest in repurchase agreements with banks and dealers with which IERCA has entered into a master repurchase agreement which specifies terms and conditions of repurchase agreements.

Transactions shall be limited to the primary dealers and banking institutions rated in a rating category of "A" or its equivalent or better by a NRSRO, or with a financially stable banking institution which the IERCA has a substantial banking relationship. The maturity of repurchase agreements shall not exceed 90 days. The market value of securities used as collateral for repurchase agreements shall be monitored daily by the Treasurer and will not be allowed to fall below 102 percent of the value of the repurchase agreement plus the value of collateral in excess of the value of the repurchase agreement. To conform with the Federal Bankruptcy Code which provides for the liquidation of securities held as collateral for repurchase agreements, the only securities acceptable as collateral shall be securities that are direct obligations of, or that are fully guaranteed as to principal and interest by the United States or any agency of the United States.

M. Medium Term Notes (MTN): MTNs defined as all corporate and depository institution debt securities with a maximum remaining maturity of five years or less, issued by corporations organized and operating within the United States or by depository institutions licensed by the United States or any state and operating within the United States. Purchases in this category shall not exceed 30 percent of the portfolio and must be rated in a rating category of "A" or its equivalent or better by a NRSRO.

Ineligible Investments: Investments not described herein, including but not limited to, reverse repurchase agreements and common stocks are prohibited from use in this portfolio. This Investment Policy further specifically disallows investments in inverse floaters, range notes, or interest-only strips that are derived from a pool of mortgages, or any security that could result in zero interest accrual if held to maturity. IEUA may invest in securities issued by, or backed by, the United States government that could result in zero- or negative-interest accrual if held to maturity, in the event of, and for the duration of, a period of negative market interest rates. IEUA may hold these instruments until their maturity dates.

9.0 AUTHORIZED INVESTMENTS FOR BOND PROCEEDS

Bond proceeds shall be invested in the securities permitted pursuant to Board approved bond documents. If the bond documents are silent as to the permitted investments, bond proceeds will be invested in the securities permitted by this policy. Notwithstanding the other provisions of this Investment Policy, the dollar portfolio, percentage, and term limitations listed elsewhere in the Investment Policy do not apply to bond proceeds. In addition to the securities listed in Section 8.0 above, bond proceeds may be invested in a structured investment product if approved by the Treasurer.

10.0 SAFEKEEPING AND CUSTODY

As required by CGC §53601 all security transactions entered by IERCA shall be conducted on Delivery versus Payment basis. Delivery versus Payment or DVP basis means all securities purchased or acquired shall be delivered to IERCA by book entry, physical delivery, or third-party custodial agreement. Investments in the state pool, local government investment pools, or money market funds are undeliverable, and therefore, not subject to the delivery or third-party safe keeping requirements.

11.0 DIVERSIFICATION

The Board of Directors recognize that investment risks can result from issuer defaults, market price changes, or various technical complications leading to temporary illiquidity. Portfolio diversification is employed to minimize these risks. Investment signatories are expected to display prudence in the selection and/or approval of securities, to minimize the risks present in the investment portfolio. No individual investment transaction shall be undertaken which jeopardizes the total capital position of the overall portfolio. To promote diversification, no more than 5- percent of the portfolio may be invested in the securities of any one issuer, regardless of security type; except for U.S. Treasuries, federal agencies, and pooled investments such as LAIF, federal agencies, money market funds, and local government investment pools.

The Board of Directors acknowledges that from time to time certain situations may arise during which strict adherence to an inflexible investment policy may be overly restrictive. On a case by case basis, the Board of Directors may consider any pertinent information of such situations and may, by minute action, modify or waive, within the constraints of CGC §53601 et seq., any of the provisions and/or restrictions of this Investment Policy.

The Treasurer shall periodically establish diversification guidelines, within the context of this policy, and strategies to control any risks of default, market price changes, and illiquidity.

12.0 TRADING OF SECURITIES

A trade is the movement from one security to another and may be done for a variety of reasons, such as to increase yield, lengthen or shorten maturities, to take a profit, or to increase investment quality. The purchase and sale transaction and the sale transaction must each be recorded separately and any losses or gains on the sale must be recorded.

The Treasurer may obtain competitive bids from at least two brokers or financial institutions on all purchases of investment instruments based on investment analysis recommended by staff in adhering to the Investment Policy guidelines. Competitive bids can be also obtained by any communication channels when necessary.

13.0 MAXIMUM MATURITIES

Where no maturity limit is stated for an investment under Section 8.0, no investment shall be made in any security that at the time of the investment, has a remaining term to maturity in excess of five years unless the Board of Directors has granted express authority to make that investment either specifically or as part of a previous investment program no less than three (3) months prior to the investment. Any investment currently held at the time the investment policy is adopted which does not meet the new policy guidelines will be held until maturity and shall be exempt from the current policy. At the time of the investment's maturity or liquidation such funds shall be reinvested only as provided in the most current policy.

14.0 PORTFOLIO MATURITY LIMITATION

The weighted average maturity of the entire portfolio shall not exceed three (3) years.

15.0 MONITORING CREDIT RATINGS

The Treasurer shall monitor the ratings of all investments in their portfolios on a continuous basis. If an existing investment's rating drops below the minimum allowed for new investments made pursuant to this policy, the Treasurer shall make a written recommendation to the Board as to whether this security should be held or sold prior to maturity.

16.0 REPORTING

The Treasurer shall submit to each member of the Board of Directors a quarterly investment report. This report will include the elements of the quarterly report as recommended by CGC §53646, to include:

- a. Type of investment
- b. Name of institution
- c. Date of maturity
- d. Amount of deposit or cost of the security and the par value
- e. Current market value of all securities

- f. Rate of interest/earnings (yield)
- g. A monthly list of transactions

CGC §53646(b) (2), (3) recommends that the investment report must include a statement that (i) all investment actions executed since the last investment report have been made in full compliance with the Investment Policy or a Board of Directors' minute action (wavier) and, that (ii) IERCA will meet its expenditure obligations for the next six months. The Treasurer shall maintain a complete and timely record of all investment transactions in support of the above statement.

17.0 INTERNAL CONTROLS

The Treasurer is responsible for establishing and maintaining a control structure designed to ensure that the assets of the IERCA are protected from loss, theft or misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived and (2) the valuation and benefits require estimates and judgments by management.

An annual independent review by an external auditor to assure compliance with policies and procedures will be performed as part of the IERCA's annual audit.

18.0 PERFORMANCE STANDARDS

The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and the cash flow needs. To determine whether market yields are being achieved, the Treasurer shall identify comparable benchmarks to the portfolio investment duration, (e.g. go-day US Treasury Bill, 6-month US Treasury Bill, average LAIF yield rate). This comparative analysis is included in investment report presented to the Board of Directors on a quarterly basis.

19.0 POLICY REVIEW

This investment policy shall be reviewed regularly to ensure its consistency with the overall objectives of preservation of principal, liquidity, and return and its relevance to current law and financial and economic trends. The Board shall be responsible for maintaining guidance over this investment policy to ensure that IERCA can adapt readily to changing market conditions and approve any modification to the investment policy prior to implementation.

20.0 STATE LAW

The legislated authority of the IERCA's investments is covered in Sections 53601, 53607, 53635, 53638, 53646, 53652, and 53653 of the Government Code. It is the policy of the IERCA to comply with the State laws governing its investments.

21.0 INVESTMENT POLICY ADOPTION

The Investment Policy shall be adopted by resolution of the Board of Directors of IERCA. Moreover, the Policy shall be reviewed whenever there are recommended changes or annually, whichever occurs first, and modifications must be approved by the Board of Directors

Directors.	,
ADOPTED AND APPROVED:	
Name:	
Title:	
Date:	

APPENDIX 1: GLOSSARY OF CASH MANAGEMENT TERMS

BOND PROCEEDS:

The money paid to the issuer by the purchaser or underwriter of a new issue of municipal securities. These moneys are used to finance the project or purpose for which the securities were issued and to pay certain costs of issuance as may be provided in the bond contract.

BROKER:

A broker acts as an intermediary between a buyer and seller for a commission and does not trade for his/her own risk and account or inventory.

CERTIFICATE OF DEPOSIT (CD):

A time deposit with a specific maturity evidenced by a certificate.

CERTIFICATE OF DEPOSIT ACCOUNT REGISTRY SYSTEM (CDARS):

A private CD placement service that allows local agencies to purchase more than \$250,000 in CDs from a single financial institution (must be a participating institution of CDARS) while still maintaining FDIC insurance coverage. CDARS is currently the only entity providing this service. CDARS facilitates the trading of deposits between the California institution and other participating institutions in amounts that are less than \$250,000 each, so that FDIC coverage is maintained.

COLLATERAL:

Securities, evidence of deposit or other property, which a borrower pledges to secure repayment of a loan. Also refers to securities pledged by a bank to secure deposits of public monies.

COMMERCIAL PAPER:

A short-term, unsecured, promissory note with a fixed maturity of no more than 270 days. By statute, these issues are exempt from registration with the U.S. Securities and Exchange Commission.

CREDIT RISK:

The risk to an investor that an issuer will default in the payment of interest and/or principal on a security and a loss will result.

CUSTODIAN:

A bank or other financial institution that keeps custody of stock certificates and other assets.

DEALER:

A dealer, as opposed to a broker, acts as a principal in all transaction, buying and selling for his own risk and account or inventory.

DELIVERY OF SECURITIES:

There are two methods of delivery of securities: *Delivery versus Payment* and *Delivery versus Receipt*. Delivery versus payment is delivery of securities with an exchange of money for the securities. Delivery versus receipt is delivery of securities with an exchange of signed receipt for the securities.

DIVERSIFICATION:

Dividing investment funds among a variety of securities offering independent returns.

DURATION:

A measure of the timing of the cash flows to be received from a given-fixed income security. This calculation is based on three variables: term to maturity, coupon rate, and yield to maturity. The duration of a security is a useful indicator of its price volatility for given changes in interest rates.

FEDERAL DEPOSIT INSURANCE CORPORATION (FDIC):

A federal agency that insures bank deposits.

FINANCIAL INDUSTRY REGULATORY AUTHORITY (FINRA):

The Financial Industry Regulatory Authority (FINRA) is the largest independent regulator for all securities firms doing business in the United States. All told, FINRA oversees over 4,200 brokerage firms, about 162,000 branch offices and approximately 634,000 registered securities representatives.

INTEREST ONLY STRIPS:

The interest portion of a Treasury note or bond that has been stripped of its principal component through the commercial book-entry system.

INTEREST RATE RISK:

The risk of gain or loss in market values of securities due to changes in interest-rate levels. For example, rising interest rates will cause the market value of portfolio securities to decline.

INVERSE FLOATER:

Fixed income instruments whose coupon or interest rate is periodically reset according to a short-term rate index such as LIBOR, or prime rate. Unlike the traditional floating rate instrument, however, the inverse floater's rate is set equal to a fixed rate minus the short-term rate index.

INVESTMENT POLICY:

A clear and concise statement of the objectives and parameters formulated by an investor or investment manager for a portfolio of investment securities.

INVESTMENT PORTFOLIO:

A collection of securities held by a bank, individual, institution, or government agency for investment purposes.

LIQUIDITY:

The measure of an asset's ability to be converted easily and rapidly into cash with minimum risk on principal.

LOCAL AGENCY INVESTMENT FUND (LAIF):

An investment pool managed by the California State Treasurer. Local government units, with consent of the governing body of that agency, may voluntarily deposit surplus funds for the purpose of investment. Interest earned is distributed by the State Controller to the participating governmental agencies on a quarterly basis.

MARKET VALUE:

The price at which a security is currently being sold in the market. See FAIR VALUE.

MASTER REPURCHASE AGREEMENT:

A written contract covering all future transactions between the parties to repurchase agreements and reverse repurchase agreements that establish each party's rights in the transactions. A master agreement will often specify, among other things, the right of the buyer-lender to liquidate the underlying securities in the event of default by the seller-borrower.

MATURITY:

The date that the principal or stated value of a debt instrument becomes due and payable.

MEDIUM-TERM NOTES (MTNs):

Corporate notes, having any or all the features of corporate bonds and ranging in maturity from nine months out to thirty years. The difference between corporate bonds and MTNs is that corporate bonds are underwritten.

NATIONALLY RECOGNIZED STATISTICAL RATING ORGANIZATION (NRSRO):

A rating organization designated by the SEC as being nationally recognized, such as Moody's Investor Service, Inc. (Moody's), Standard & Poor's (S&P), and Fitch Ratings (Fitch).

NEGOTIABLE CERTIFICATES OF DEPOSIT:

Time deposits issued by Federal Deposit Insurance Corporation (FDIC) insured banks and are underwritten by the Financial Industry Regulatory Authority (FINRA) registered Broker/Dealers. Also known as "DTC Eligible CDs" or "Brokered Deposits", this type of deposit is offered to investors by issuing institutions looking to raise liquidity and funding through the wholesale and institutional markets.

PAR VALUE:

The amount of principal that must be paid at maturity. Also referred to as the face amount of a bond, normally quoted in increments of \$1,000 per bond.

PRIMARY DEALER:

A group of government securities dealers who submit daily reports of market activity and positions and monthly financial statements to the Federal Reserve Bank of New York and are subject to its informal oversight. Primary dealers include Securities and Exchange Commission (SEC)-registered securities broker/dealers, banks and a few unregulated firms.

PRINCIPAL:

The face or par value of a debt instrument or the amount of capital invested in a given security.

PRUDENT INVESTMENT STANDARD:

The way a prudent person of discretion and intelligence would be expected to manage the investment program in seeking a reasonable income and preservation of capital.

RATE OF RETURN:

- The yield which can be attained on a security based on its purchase price or its current market price.
- Income earned on an investment, expressed as a percentage of the cost of the investment.

REPURCHASE AGREEMENT (RP OR REPO):

A holder of securities (e.g. investment dealer) sells these securities to an investor (e.g. the IERCA) with an agreement to repurchase them at a fixed date. The security "buyer" (e.g. the IERCA) in effect lends the "seller" money for the period of the agreement, and the terms of the agreement are structured to compensate the "buyer" for this. Dealers use RP extensively to finance their positions. Exception: When the Fed is said to be doing RP, it is lending money that is increasing bank reserves.

REVERSE REPURCHASE AGREEMENT (REVERSE REPO):

A counter party (e.g. investment dealer) buys the securities from the holder of securities (e.g. the IERCA) with an agreement to sell them back at a fixed date. The counter party in effect lends the seller (e.g. the IERCA) money for the period of the agreement with terms of the agreement structured to compensate buyer.

SAFEKEEPING:

A service banks offer to clients for a fee, where physical securities are held in the bank's vault for protection and book-entry securities are on record with the Federal Reserve Bank or Depository Trust Company in the bank's name for the benefit of the client. As agent for the client, the safekeeping bank settles securities transactions, collects coupon payments, and redeems securities at maturity or, if called, on the call date.

SECURITIES:

Investment instruments such as notes, bonds, stocks, money market instruments and other instruments of indebtedness of equity.

WEIGHTED AVERAGE MATURITY (WAM):

The average maturity of all the securities that comprise a portfolio, typically expressed in days of years.

YIELD:

The annual rate of return on an investment expressed as a percentage of the investment. Income yield is obtained by dividing the current dollar income by the current market price for the security.

ACTION ITEM 2D



Date: May 1, 2023

To: Honorable Board of Directors

From: Javier Chagoyen-Lazaro

Treasurer

Subject: Annual Financial Report for the Fiscal Year Ended June 30, 2022

RECOMMENDATION

It is recommended that the Board of Directors:

- 1. Approve the Inland Empire Regional Composting Authority (IERCA/Authority) Annual Financial Report for the Fiscal Year ended June 30, 2022, as presented; and
- 2. Direct staff to distribute the report, as appropriate, to the various federal, state and local agencies, financial institutions, and other interested parties.

BACKGROUND

The Authority's Annual Financial Report for the fiscal year ended June 30, 2022 was prepared in conformity with generally accepted accounting principles in the United States of America (GAAP), as set forth by the Governmental Accounting Standards Board (GASB). As required by state law, Clifton Larson Allen, LLP (CLA), the Authority's independent audit firm, performed the annual financial audit. A review was also conducted by Internal Audit department of the Inland Empire Utilities Agency. A copy of both reports are attached.

Audit Findings

CLA issued an unmodified ("clean") opinion indicating the financial statements are presented fairly and free of material misstatements. CLA also identified a material weakness in internal controls over financial reporting. A prior period adjustment related to a restatement fiscal year 2020/21 beginning net position was recorded incorrectly, resulting in an additional adjustment in fiscal year 2021/22. The Agency concurs with the finding and the required adjustments to the financial statements have been incorporated herein. The Agency has implemented additional layers of management review to the final review process to ensure any future adjusting journals are correctly represented in the financial statements.

Annual Financial Report for the Fiscal Year Ended June 30, 2022 May 1, 2023 Page 2 of 2

FY 2021/22 Financial Highlights

Total operating revenue in FY 2021/22 of \$9.76 million reflects a \$0.54 million increase from \$9.22 million reported in the prior fiscal year. During the fiscal year, the Authority executed a capital call of \$1.0 million compared with the \$2.0 million budgeted in FY 2021/22.

Total expenses of \$11.1 million reflects a decrease of \$0.88 million compared to last fiscal year, primarily due to a decrease in operating expenses of \$0.63 million plus a decrease in non-operating expenses of \$0.25 million.

The total ending net position decreased by \$0.22 million to \$80.1 million as of June 30, 2022, of which approximately \$75.1 million has been invested in capital assets. The remaining \$5.0 million is working capital to support fund balances designated for operating contingencies, self-insurance liability costs, and capital replacement and construction investment.

PRIOR BOARD ACTION

The Board approved the IERCA Financial Statements for FY 2020/21 in February 2022.

The Board approved the IERCA Budget for FY 2021/22 in June 2022.

IMPACT ON BUDGET

None.



Annual Comprehensive Financial Report



Annual Comprehensive Financial Report Fiscal Year Ended June 30, 2022

A regional, cost effective approach to sustainable organics management.

Inland Empire Regional Composting Facility

ierca.org

12645 Sixth Street Rancho Cucamonga, CA 91739

P.O. Box 2470 Chino Hills, CA 91709

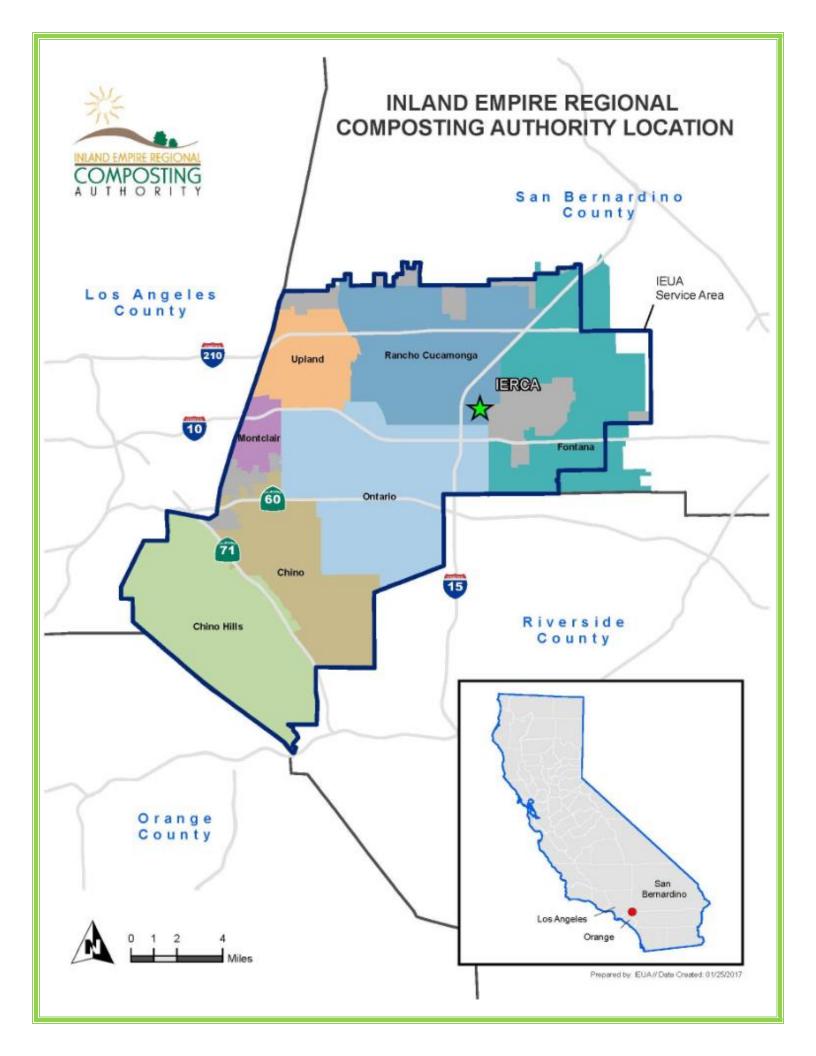
Phone: (909) 993-1500

Fax: (909) 993-1510

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY Annual Financial Report For the Fiscal Year Ended June 30, 2022

TABLE OF CONTENTS

Introductory Section	<u>Page</u>
Letter of Transmittal	I
Authority Profile	I
Major Initiatives and Accomplishments	III
Financial Information	IV
Principal Officials	VII
Organizational Chart	VIII
Financial Section	
Independent Auditors' Report	1
Management's Discussion and Analysis	5
Basic Financial Statements	10
Statement of Net Position	11
Statement of Revenues, Expenses, and Changes in Net Position	12
Statement of Cash Flows	13
Notes to the Basic Financial Statements	15





February 6, 2023

To the Chairperson of the Inland Empire Regional Composting Authority Board, Members of the Board, and Joint Powers Authority members of the Inland Empire Regional Composting Authority.

The Annual Financial Report of the Inland Empire Regional Composting Authority (IERCA or the Authority) is hereby submitted for the Fiscal Year ended June 30, 2022. State and local ordinances and statutes require the Authority to annually publish a report of its financial condition and activities, audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants.

Accounting principles generally accepted in the United States of America requires management to provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it.

Management Responsibility for Financial Information

The Finance and Accounting Department of Inland Empire Utilities Agency (IEUA) prepared this report. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the Authority's and IEUA's management. To the best of management's knowledge and belief, the enclosed information is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the Authority. Disclosures are presented to enable the reader to gain an understanding of the Authority's financial activities.

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY PROFILE

Up to the Present

The IERCA was formed February 27, 2002 as a Joint Powers Authority (JPA) to divert organic solids from landfill disposal and to recycle organic products generated from within the community. IEUA and Los Angeles County Sanitation Districts (LACSD) entered into the JPA to implement the shared goal to develop a sustainable biosolids management project.

The Authority is governed by a six-member Board, comprised of two governing board members from each JPA member agency and their respective General Manager. The Director of Finance of IEUA serves as the Treasurer of the Authority.

In March 2007, the two joint powers agencies completed construction of the Inland Empire Regional Composting Facility (IERCF). As the nation's largest indoor biosolids composting facility, it consists of 445,275 square feet. The IERCA focuses on producing top quality compost under the guidelines outlined in the US Composting Council's Seal of Testing Assurance (STA) program.

ı

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY PROFILE (continued):

<u>Up to the Present</u> (continued):

Operations at the facility began in April 2007, it reached full capacity in December 2008. At full capacity, the IERCF receives and processes over 200,000 wet tons of biosolids and wood waste from local communities and produces approximately 232,000 cubic yards (81,000 tons) of high-quality compost each year.

The facility is staffed by twenty-five full-time IEUA employees, and one part time employee from LACSD. The employees are onsite Monday through Friday, and conduct all operational activities including production, maintenance, safety and industrial hygiene training, sales, and administration.



The IERCA produces compost using the aerated static pile (ASP) composting method by mixing together organic material in large piles instead of in traditional windrows. Aeration occurs as air is pushed or pulled through the ASP. IERCF pulls air directly from the piles and sends the air to a biofilter along with air exchange through the composting building. The biofilter is 50,000 cubic yards of a special blend of wood chips that treats all of the air by removing odors and other regulated compounds before it is exhausted to the atmosphere.

IERCA Composting Facility

The entire composting process at the IERCF takes approximately 60 days. Active composting lasts approximately 22 days before the pile is moved into curing. The material is stabilized in curing for 30 to 38 days. After curing, the compost is screened and is then ready for distribution and use.

The composted product, which is marketed as SoilPro Premium Compost, has been sold as a soil conditioner which helps improve water retention resulting in better plant growth and water savings. Compost products are also proven to produce direct benefits to soils and crops in both horticulture (lawns and gardens) and agriculture (vegetables, fruits, nuts, and hay crops).

In order to produce recycled products year-round, the IERCA completed the compost storage facility in 2010 to allow compost storage during the winter season.

Additionally, the Authority entered into two separate agreements to host nearly 10,000 solar panels located on the roof of the facility which provides up to 2.5 megawatts of renewable energy. The system is paired with a shared battery storage system located at IEUA's Regional Water Recycling Plant No. 4. The entire system can provide all the energy required during peak operating hours.

MAJOR INITIATIVES and ACCOMPLISHMENTS

During the fiscal year ended June 30, 2022, the IERCF surpassed 3.2 million cubic yards of compost produced and sold from the facility. There are over 80 active customers who purchase SoilPro products for a variety of applications each year.

There were no changes to the tiered pricing system as the market has remained stable. Tiered pricing offers incentives to customers who purchase large volumes of compost in exchange for pricing discounts. The tiered compost pricing structure is shown in Table 1.

Table 1:

Tier	Cubic Yards (CYDs)/Month	Premium (Cubic Yard)
1	<499	\$5.00
2	500-999	\$4.00
3	≥1,000	\$3.50

Major Initiatives for FY 2022/23

For the coming fiscal year we will upgrade cooling system in south motor control center to protect electrical assets and complete a biofilter replenishment project and successfully pass air district-required source test to verify biofilter compliance.

Major Accomplishments for FY 2021/22

- Received two new Liebherr wheel loaders and documented improved performance and compatibility with IERCF.
- Completed the year with no recordable or lost time safety incidents.
- Completed the year with no environmental compliance violations. Met all budgeted targets.



IERCA Main Office

FINANCIAL INFORMATION

Internal Controls

The Management of the Authority is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the Authority are protected from loss, theft, or misuse, and to compile sufficient reliable information for the preparation of the Authority's financial statements in conformity with accounting principles generally accepted in the United States of America.

The internal control structure is designed to provide reasonable rather than absolute assurance the financial statements will be free from material misstatement and that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not outweigh the benefits likely to be derived; and the valuation of costs and benefits requires estimates and judgments by management.

As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material aspects.

Budgetary Controls

The Authority maintains extensive budgetary controls. The objective of these controls is to ensure compliance with legal provisions embodied in the annually appropriated budget approved by the Authority's Board of Directors. The level of budgetary control (i.e., the level at which expenditures cannot legally exceed the appropriated amount) is set at the category level (i.e., Capital and Operating) within the Authority. The Authority maintains an encumbrance accounting system as an additional method of maintaining budgetary control. Encumbered amounts lapse at year-end. However, outstanding encumbrances are generally re-appropriated as part of the following fiscal year's budget following Board approval.

Independent Audit

State statutes require an annual audit by independent certified public accountants. The Authority's Board of Directors appointed the firm of CliftonLarsonAllen LLP to perform the annual audit. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Authority for the fiscal year ended June 30, 2022 are free of any material misstatement. As part of the independent audit, reviews on a test basis were made to determine the adequacy of internal controls, and to ensure compliance with applicable laws and regulations related to all financial activities conducted by the Authority. Generally accepted auditing standards, issued by the Controller General of the United States of America, were used by the auditors in conducting the engagement. The auditor's report on the basic financial statements is included in the financial section of this report.

The independent audit concluded, based upon the audit, that there was reasonable basis for rendering an unmodified opinion that the Inland Empire Regional Composting Authority's financial statements for the year ended June 30, 2022 are fairly presented in conformity with accounting principles generally accepted in the United States of America. The independent auditor's report is presented as the first component of the financial section of this report.

FINANCIAL INFORMATION (continued):

Cash and Investment Management

The Authority has a comprehensive cash and investment program subject to California Government Code Sections 53601, 53607, 53635, 53638, 53646, 53652, and 53653. These regulations are incorporated into the Authority's (Investment Policy), which identifies the types of investments that are authorized and indicates any restrictions.

Consistent with Government Code Section 53646, the Authority annually adopts the Investment Policy that requires the IERCA to invest funds in a manner which will provide: (i) the maximum security; (ii) the funds necessary to meet the daily cash flow demands of the Authority; and (iii) the highest investment return while conforming to all statutes governing the investment of Authority funds within the constraints of the investment policy. By adoption of the policy, it is the intent of the Authority to minimize credit and market risks, while maintaining a competitive yield on its overall portfolio.

The Authority's cash management system is also designed to forecast revenues and expenses, and to invest idle funds to the fullest extent possible. During the Fiscal Year ended June 30, 2022, idle funds were invested in accordance with this policy. These investments consisted primarily of deposits in a pooled investment fund administered by the Los Angeles County Investment Officer and the Local Agency Investment Fund of the California State Treasurer's Office.

In order of priority, the Authority's objectives when investing, reinvesting, purchasing, acquiring, selling, enhancing, and managing public funds are as follows:

- 1. <u>Safety:</u> Safety of principal is the foremost objective of the investment program. Investments made by the Authority shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required to prevent any potential loss on any individual security or depository from exceeding the income generated from the remainder of the portfolio.
- 2. <u>Liquidity:</u> The investment portfolio will remain sufficiently liquid to enable the Authority to meet all operating requirements that might be reasonably anticipated.
- 3. **Return on Investments:** The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and the cash flow characteristics of the portfolio. Return on investment is of secondary importance compared to safety and liquidity objectives described above. The core investment is limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed. Securities shall not be sold prior to maturity with the following exceptions:
 - A. A security with declining credit may be sold to minimize loss of principal.
 - B. A security swap that would improve quality, yield, or target duration in the portfolio.
 - C. Liquidity needs of the portfolio that require the security to be sold.

FINANCIAL INFORMATION (continued):

<u>Cash and Investment Management</u> (continued):

All cash and investment transactions are conducted in accordance with the Authority's resolutions and Investment Policy. While management recognizes that investment risks may result from issuer defaults, market price changes or various technical complications leading to temporary liquidity, portfolio diversification is employed as a way to minimize these risks.

<u>Acknowledgements</u>

We acknowledge the thorough and professional manner in which the external auditors, CliftonLarsonAllen LLP, conducted the audit. Additionally, we would like to acknowledge the staffs from the member agencies of the Authority for their cooperation and contribution in providing the necessary information to complete this report.

Respectfully submitted,

Javier Chagoyen-Lazaro, Treasurer

Javier Chagoyen-Lazaro



IERCA Staff First Aid Safety Training

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY

Principal Officials

June 30, 2022

BOARD OF DIRECTORS

Jon Blickenstaff, Chairperson Paul Hofer, Vice-Chairperson Shivaji Deshmukh, Director Robert Ferrant, Director Margaret Finlay, Director Jasmin A. Hall, Director

OFFICERS OF THE AUTHORITY

Jeffrey Ziegenbein, *Project Manager* Mike Sullivan, *Assistant Project Manager* Javier Chagoyen-Lazaro, *Treasurer*

LEGAL COUNSEL

JC Law Firm Jean Cihigoyenetche, APC Chino Hills, California

Inland Empire Regional Composting Authority

Organizational Chart

June 30, 2022

Board Members

Los Angeles County Sanitation Districts and Inland Empire Utilities Agency

PROJECT MANAGER

Jeffrey Ziegenbein (IEUA)

ASSISTANT PROJECT MANAGER

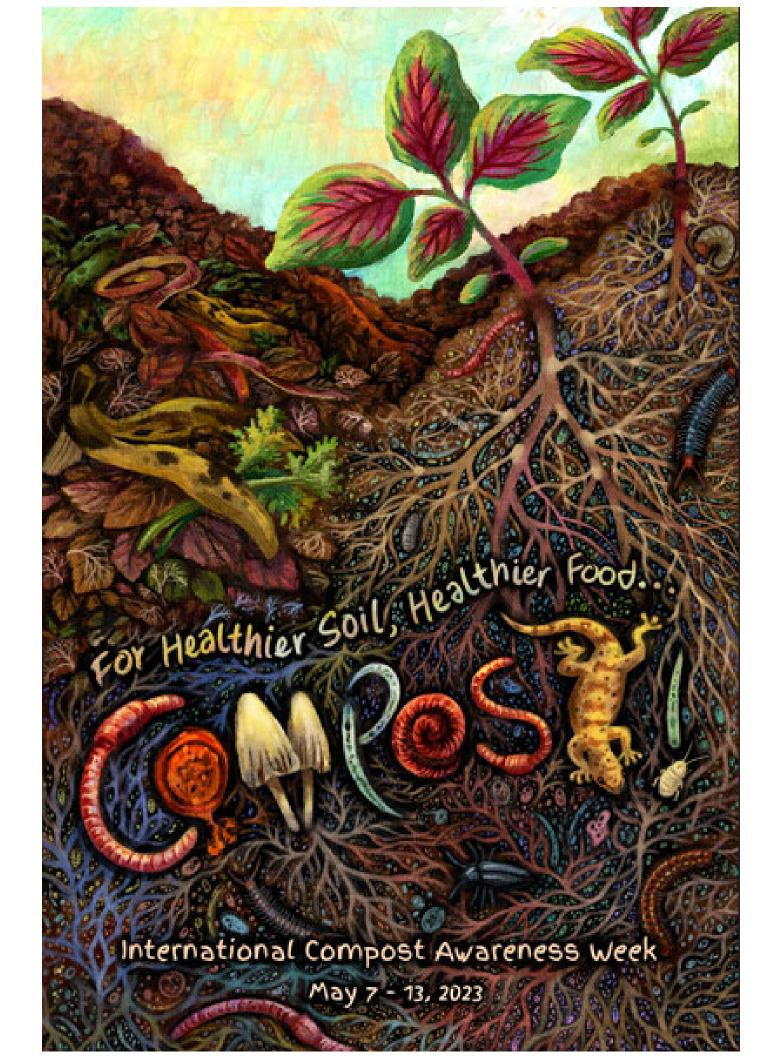
Mike Sullivan (LACSD)

SECRETARY

IERCA Board Secretary
Denise Garzaro

TREASURER

Javier Chagoyen-Lazaro





INDEPENDENT AUDITORS' REPORT

Board of Directors Inland Empire Regional Composting Authority Rancho Cucamonga, California

Report on the Audit of the Financial Statements Opinion

We have audited the accompanying financial statements of the Inland Empire Regional Composting Authority (the Authority) as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements, as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position the Authority as of June 30, 2022, and its changes in financial position and its cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Inland Empire Regional Composting Authority and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

As discussed in Note 4 to the financial statements, the Authority made a restatement to its previously reported net position. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Authority's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory section but does not include the basic financial statements and our auditors' report thereon. Our opinion on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Information

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 25, 2023, on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Irvine, California January 25, 2023



IERCA Staff Stretch & Flex Program **Participation**

Stretching Principles

- Only stretch to your level of comfort and relax fully after each stretch.
- Start with feet spread shoulder-width apart and knees slightly bent.
- Hold each stretch for 840 seconds. Move in and out of stretches slowly · Protect your back by keeping your eyes up and head forward.



























MANAGEMENT'S DISCUSSION AND ANALYSIS

The intent of the management's discussion and analysis is to provide highlights of the Authority's financial activities for the fiscal year ended June 30, 2022. Readers are encouraged to read this section in conjunction with the transmittal letter and the accompanying basic financial statements.

The Authority's Operations – an Overview

As a Joint Powers Authority, the Inland Empire Regional Composting Authority (IERCA or the Authority) owns a composting facility on approximately 22 acres of land in Rancho Cucamonga. The property is ideally situated in an industrial area adjacent to Regional Water Recycling Plant No. 4 (RP-4), a wastewater recycling treatment plant owned and operated by Inland Empire Utilities Agency (IEUA). The proximity of the facility to RP-4 provides opportunities to optimize staffing options and energy usage.



Living wall at IERCA headquarters

The 445,275-square foot composting facility is a fully enclosed biosolids processing plant that processed 154,196 tons of biosolids and 48,254 tons of wood and greenwaste into 213,406 cubic yards (74,723 tons) of high-quality compost during the fiscal year.

The facility utilizes aerated static pile composting technology to process a mixture of biosolids, greenwaste and woodwaste to generate Class 'A' Exceptional Quality compost for use in local agriculture and horticulture markets. All the facility's emissions are treated with a biofilter to meet air quality requirements. In FY 2021/22, a total of 202,450 tons of feedstock, equal to 97% permitted capacity, was received by the facility.

As of June 30, 2022, the IERCA had sold over 3.2 million cubic yards of high-quality compost to various customers in Southern California, Arizona, and Nevada and processed nearly 2.63 million tons of recycled materials.

For comparison, 3 million cubic yards of compost can:

- Fill the Roman Colosseum to the top 1 3/4 times
- Load 58,000 semi-trucks
- Increase soil health and water retention for 100,000 football fields

<u>The Authority's Operations – an Overview</u> (continued):

Throughout the last fifteen years of operation, the Inland Empire Regional Composting Facility (IERCF) has operated continuously in full compliance with applicable permits, rules and regulations, and has maintained an excellent safety record.

In the 2021/2022 fiscal year, IERCF projects improved compost quality, production efficiency and worker safety. Major projects include:

- Procurement of upgraded wheel loader to replace a unit passed its useful life. Used first loader as a pilot and secured approval to replace three more units next fiscal year.
- Secured a grant to assist in funding the new loaders
- Found a product to restore and protect structural infrastructure from corrosion and initiated application

Future Goals

Upgrade cooling system in south motor control center to protect electrical assets

Complete a biofilter replenishment project and successfully pass air district-required source test to verify biofilter compliance

Basic Financial Statements

The basic financial statements present a summary of the Authority's financial position as of June 30, 2022. The Authority uses full accrual accounting, which recognizes transactions when they occur, regardless of when cash is exchanged.

The Statement of Revenues, Expenses, and Changes in Net Position for the fiscal year ended June 30, 2022 reflects the fourteenth year of operations for the IERCF. Total operating revenues were \$9,759,688, a 6% increase from prior year of \$9,216,839, while total operating expenses were increased to \$11,139,297, or a 7% decrease compared to prior year total of \$12,019,814. The expenses included \$3,133,655 of depreciation and amortization expense on capitalized assets.

FINANCIAL HIGHLIGHTS

			Increase (Decrease)	
	FY2021/22	FY2020/21	from FY20	20/21
Current assets	\$7,262,922	\$4,866,839	2,396,083	49.23%
Capital & Intangible assets	75,116,991	76,981,959	(1,864,968)	-2.42%
Total Assets	82,379,913	81,848,798	531,115	0.65%
Current liabilities	2,242,320	1,488,134	754,186	50.68%
Total Liabilities	2,242,320	1,488,134	754,186	50.68%
Net investment in capital assets	75,116,991	76,971,474	(1,854,483)	-2.41%
Unrestricted	5,020,602	3,389,189	1,631,413	48.14%
Total net position	\$80,137,593	\$80,360,663	(\$223,070)	-0.28%
Operating revenues	\$9,759,688	\$9,216,839	542,849	5.89%
Operating expenses	(11,139,297)	(12,019,814)	880,517	-7.33%
Net operating income (loss)	(1,379,609)	(2,802,975)	1,423,366	-50.78%
Other Non-operating revenues	(39,384)	4,112	(43,496)	-1057.78%
Other Non-operating expenses	(4,077)	(6,323)	2,246	-35.52%
Net nonoperating revenues (expenses)	(43,461)	(2,211)	(41,250)	1865.67%
Net income (loss) before				
capital contributions	(1,423,070)	(2,805,186)	1,382,116	-49.27%
Contributed Capital	1,000,000	500,000	500,000	0.00%
Prior period adjustment	200,000	200,000	0	0.00%
Total change in net position	(223,070)	(2,105,186)	1,882,116	-89.40%
Total net position-beginning	80,360,663	82,465,849	(2,105,186)	-2.55%
Total net position- ending	\$80,137,593	\$80,360,663	(\$223,070)	-0.28%

Changes in Financial Conditions of the Authority

• The net increase of \$2,396,083 in Current Assets is mainly due to an increase of \$1,994,921, in Cash and Investments, an increase of \$405,536 in Customer Receivables, an increase of \$1,087 in Interest Receivable, and a decrease of \$5,461 in Inventory.

FINANCIAL HIGHLIGHTS (continued):

<u>Changes in Financial Conditions of the Authority</u> (continued):

- The decrease in Capital and Intangible assets of \$1,864,968 is primarily due to an increase of \$3,133,655 in Accumulated Depreciation and Amortization, partially offset by an increase of \$109,026 in Jobs in Progress and an increase of \$1,159,661 in Capital Assets.
- The increase of \$542,849 in Operating Revenues is due to an increase of \$403,828 in Biosolids Recycling Tipping Fee Revenue, and an increase of \$139,021 in Compost Sales.
- The \$880,517 decrease in Operating Expenses is mainly due to a decrease of \$567,451 in Labor, Burden, Overhead allocation expenses, a decrease of \$169,748 in Operations & Maintenance Supplies, a decrease of \$194,103 in Bio Filter Media, a decrease of \$17,176 in Solar Power expenses, a decrease of \$10,419 in Security Services expenses and an increase of \$78,380 in Fuel expenses.

Depreciation is the expiration of the service life of capital assets attributable to wear and tear, deterioration, and obsolescence. Depreciation expense is the cost of a capital asset prorated over the service life of the asset and each period is charged with a portion of the cost.

Amortization is the gradual reduction, redemption, or liquidation of intangible capital assets over the service life of the asset. Amortization expense is the cost of a capital intangible asset prorated over the service life of the asset and each period is charged with a portion of the cost. IERCF currently has two intangible assets, emission reduction credits and software licenses.

The accumulated contributed capital from LACSD and IEUA was \$84,864,402 equally split between the partners. Additionally, the JPA partners contributed a total of \$15,116,229 for the original property, which resulted in a total contribution of \$99,980,631. In FY 2021/22, each JPA member was charged \$58 per ton tipping fee for bio-solids deliveries. Orange County Sanitation Districts also delivered 8,478 tons of biosolids at a fee of \$60 per ton. The total net position at June 30, 2022 was \$80,137,593 compared to \$80,360,663 in FY 2020/21.

Capital & Intangible Assets

On June 30, 2022, the Authority had total capital and intangible assets of \$75,116,991, net of depreciation and amortization. Jobs in progress of \$624,223 include the cost of all design and construction work, and rehabilitation and replacement (R & R) need to maintain and improve the facility. Please refer to Note #3 to the basic financial statements for additional information regarding capital asset balances.

FINANCIAL HIGHLIGHTS (continued):

Investment Summary

The Authority's investment portfolio is administered by the IEUA staff. The investment strategy continues to take a conservative approach consistent with the Authority's approved Investment Policy.

The net interest loss for FY 2021/22 totaled \$58,243 and includes unrealized losses on investments in amount of \$65,902, offset by interest income of \$7,659. The interest income represents an average yield of 0.167%. The Authority's short-term investment fund balance for the fiscal year ended June 30, 2022 was \$4,554,050 comprised of \$2,335,893 in Sweep Investment Fund with Citizens Business Bank, \$1,223,253 in the Los Angeles County Pooled Surplus Investing Fund (LAC PSIF) and \$994,904 in the Local Agency Investment Agency Fund (LAIF). Please see Note #2 of the basic financial statements for additional information regarding investment balances.

Contacting the Authority's Financial Management

This financial report is prepared to provide the Authority's members, our citizens, customers, investors, and creditors with a general overview of the Authority's finances and to demonstrate the Authority's accountability for the revenues it receives. If you have questions about this report or need additional financial information, please contact the Inland Empire Utilities Agency, Finance and Accounting Department, P.O. Box 9020, Chino Hills, California, 91709.

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY BASIC FINANCIAL STATEMENTS OVERVIEW

Financial Statements

The following Basic Financial Statements, along with the Supplementary Notes to the Basic Financial Statements, present a summary of the Authority's financial position at June 30, 2021, and the results of operations and the cash flows of its proprietary fund type for the fiscal year then ended.

The Basic Financial Statements consist of:

- 1) Statement of Net Position the statement denotes the increase/(decrease) of net position of the Authority.
- 2) Statement of Revenues, Expenses and Changes in Net Position the statement shows all revenue and expense sources recorded for the period, and their effects on the net position of the Authority.
- 3) Statement of Cash Flows the statement reflects the Authority's financial activities and their effect on cash. It also denotes the cash position of the Authority at the end of the fiscal period.
- 4) Notes to the Basic Financial Statements.

Inland Empire Regional Composting Authority Statement of Net Position Year Ended June 30, 2022

	Totals	
		022
ASSETS		
Current assets		
Cash & Investments (Note 2) Accounts receivable Interest receivable		,129,310 ,887,162 2,067
Inventory		244,383
Total current assets	7	,262,922
Noncurrent assets		
Land	4	,285,096
Jobs in progress		624,223
Capital assets, net of accumulated depreciation	69	,435,285
Intangible assets, net of accumulated amortization		772,387
Total capital assets	75	,116,991
Total noncurrent assets	75	,116,991
Total assets	82	,379,913
LIABILITIES		
Current liabilities		
Accounts payable	2	,228,221
Accrued liabilities other		1,164
Retentions payable		12,935
Total current liabilities	2	,242,320
Total liabilities	2	,242,320
NET POSITION		
Net investment in capital assets Unrestricted		,116,991 ,020,602
Total net position	\$ 80	,137,593

The accompanying notes are an integral part of the basic financial statements

Inland Empire Regional Composting Authority Statement of Revenues, Expenses and Changes in Net Position Year Ended June 30, 2022

	Totals	
		2022
Operating revenues		
Biosolids Recycling Tipping Fees Sale of compost	\$	9,029,235 730,453
Total operating revenues		9,759,688
Operating expenses		
Operations and maintenance Administration and general Depreciation and amortization		7,287,810 717,832 3,133,655
Total operating expenses		11,139,297
Operating income (loss)		(1,379,609)
Nonoperating revenues (expenses)		
Interest income Other nonoperating revenues Other nonoperating expenses		(58,243) 18,859 (4,077)
Net nonoperating revenues (expenses)		(43,461)
Income (loss) before capital contributions		(1,423,070)
Contributed Capital		1,000,000
Change in net position		(423,070)
Prior period Adjustment		200,000
Total net position - beginning		80,360,663
Total net position - ending	\$	80,137,593

The accompanying notes are an integral part of the basic financial statements

Inland Empire Regional Composting Authority Statement of Cash Flows Year Ended June 30, 2022

	Totals
	2022
CASH FLOWS FROM OPERATING ACTIVITIES	
Cash received from customers	\$9,359,612
Cash payments to suppliers for goods and services	(3,485,501)
Cash payments for contract labor	(3,568,407)
Net cash provided (used) by operating activities	2,305,704
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Contract reimbursement from other (Other Non Op Rev)	18,859
Cash paid to others (Other Non Op Exp)	(4,077)
Net cash provided by (used for) noncapital financing activities	14,782
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Acquisition and construction of capital assets	(1,268,685)
Changes in contractor deposits/retentions	2,450
Net cash provided (used) by capital and related financing activities	
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest on investments	6,572
Change in Fair Value	(65,902)
Net cash provided (used) by investing activities	(59,330)
Net increase (decrease) in cash and cash equivalents	1,994,921
Cash and cash equivalents - beginning	3,134,389
Cash and cash equivalents - ending	\$5,129,310

The accompanying notes are an integral part of the basic financial statements

Inland Empire Regional Composting Authority Statement of Cash Flows (Continued) Year Ended June 30, 2022

	Totals 2022
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED FOR (USED BY) OPERATING ACTIVITIES Operating income (loss)	(\$1,379,609)
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities Depreciation and amortization	3,133,655
(Increase) decrease in operating assets Accounts receivable Inventory	(405,537) 5,461
Increase (decrease) in operating liabilities Accounts payable Other accrued liabilities	954,119 (2,385)
Net cash provided (used) by operating activities	\$2,305,704
RECONCILIATION OF CASH & CASH EQUIVALENTS TO THE STATEMENT OF NET POSITION	
Cash Investments	\$2,911,153 2,218,157
Total Cash and Investment at the end of the year	\$5,129,310

The accompanying notes are an integral part of the basic financial statements

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY Index of Notes to the Basic Financial Statements JUNE 30, 2022

Note 1	Reporting Entity and Summary of Significant Accounting Policies
Note 2	Cash and Investments
Note 3	Changes in Capital Assets
Note 4	Restatement of Net Position and Related Accounts24

NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2022

(1) Reporting Entity and Summary of Significant Accounting Policies:

Description of the Reporting Entity

The Inland Empire Regional Composting Authority, a Joint Powers Authority (JPA), was formed in February of 2002. The JPA consists of two partners, Inland Empire Utilities Agency (IEUA), a municipal water district in California, and Los Angeles County Sanitation Districts (LACSD), a special district organized and operating pursuant to the County Sanitation District Act, Health and Safety Code Section 4700, et seq. All capital contribution investments related to the JPA are shared equally by both partners. Beginning FY 2009/2010 the Authority implemented a cost-of-service rate (tipping fees) to support the operational costs. Tipping fees paid by each JPA partner are based on the tonnage of biosolids shipped to the facility for recycling. As defined by accounting principles generally accepted in the United States of America and the Governmental Accounting Standards Board (GASB), the financial reporting entity consists of the Authority as the primary government. The Authority has no legally separate component units that require blended or discrete presentation.

Subject to the limitations imposed by the Constitution of California, and pursuant to its charter, all powers of the Authority not defined are vested in a six-member Board of Directors. For the purposes of transacting business of the Board, a quorum shall consist of four of the six members of the Board, provided that there is a minimum of two Board members from each partner. The principal office of the Authority is established by resolution of the Board. The Authority has appointed a Secretary, a Treasurer and a Project Manager. The appointed officers come from the membership of the Authority.

The accounting policies of the Authority conform to accounting principles generally accepted in the United States of America as they relate to governmental units. The Authority applies all relevant GASB pronouncements.

Fund Accounting

The accounts of the Authority are organized on the basis of funds. All transactions are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, net position, revenues and expenses, as appropriate, the Authority's accounts for its activities in an "Enterprise Fund". An Enterprise Fund is grouped and presented in the financial statements as a "Proprietary Fund Type".

Proprietary Fund Types

A Proprietary Fund is accounted for on a cost of services or "economic resources maintenance" measurement focus. This means that all assets and all liabilities (whether current or non-current) associated with their activity are included on the statement of net position. The reported fund equity (net fund position) is segregated into net investment in capital assets, and restricted and unrestricted net position. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in total net position. When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, then unrestricted resources as needed.

(1) Reporting Entity and Summary of Significant Accounting Policies (continued):

<u>Proprietary Fund Types</u> (continued):

Enterprise Funds

An Enterprise Fund is used to account for operations: (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation and amortization) of providing goods or services to the general public on a continuing basis, be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Basis of Accounting

Basis of accounting refers to the timing when revenues and expenses are recognized in the accounts, and reported in the financial statements, regardless of the measurement focus applied. The Authority prepares its financial statements on the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when liabilities are incurred regardless of when the related cash flows take place.

Use of Estimates

The preparation of financial statements requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the financial statements, as well as the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Operating and Non-Operating Revenues and Expenses

Operating revenues relate to revenue transactions generated as a direct result of the core business in which the Authority is engaged. These transactions can be repetitive in nature within the normal business cycle. Examples include biosolids recycling, compost delivery services, compost sales and the sale of renewable energy credits. Non-operating revenues are transactions incurred infrequently, during the course of the Authority's business. These types of transaction are generally not directly related to the general business of the Authority, such as 1) interest earnings; 2) gain on sales of assets; and 3) miscellaneous other revenues.

The Authority classifies expense types based upon the goods and/or services directly related to the operations of the Authority. Typically, operating expenses include such items as operations, maintenance, and administrative costs. In contrast, non-operating expenses are not directly related to the Authority's core operations, such as interest expense and the cost of financial services.

Budgetary Policy and Control

The Authority's Board approves each year's budget submitted by the Treasurer prior to the beginning of the new fiscal year. The Authority is not required to present budget comparisons; therefore budgetary data is not presented in the accompanying financial statements.

The Authority maintains budgetary controls to ensure compliance with legal provisions embodied in the appropriated budget approved by the Board. All appropriations which are not obligated, encumbered, or expended at the end of the fiscal year lapse at year-end, except for multi-year capital appropriations. Any encumbrance and commitments needed to support ongoing projects or activities are carried forward to the following fiscal year following Board approval.

(1) Reporting Entity and Summary of Significant Accounting Policies (continued):

Cash and Investments

All investments are carried at fair value.

For financial presentation purposes, cash and cash equivalents are considered to be demand deposits and short-term highly liquid investments with an initial maturity of three months or less.

Receivables and Payables

All receivables are shown net of an allowance for uncollectible accounts. The Authority extends credit to customers in the normal course of operations. Management has evaluated the accounts and approved an allowance for uncollectible accounts of \$29,912 for the fiscal year ended at June 30, 2022. When an account is determined to be uncollectible, it is written off against the allowance following Board approval.

Capital Assets

Property, plant and equipment are stated at cost. The cost of a capital investment includes purchase, rehabilitation or construction costs, Authority labor for engineering,

construction management and administrative activities, as well as ancillary expenses necessary to make productive use of the assets. Current capitalization thresholds are reflected in the following table:

Type of Expenditure	Total Cost	Estimated Life		
Office Equipment	≥ \$5,000	> 1 Year		
Computer Equipment	≥ \$1,000	> 1 Year		
Other Equipment	≥ \$5,000	> 1 Year		
Single Year Capital Projects	≥ \$5,000	≥ 3 Years		
Multi Year Capital Projects	≥ \$15,000	≥ 1 Years		

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset useful lives are not capitalized.

Improvements are capitalized and depreciated, as applicable, over the remaining useful life of the related capital assets. Donated capital assets are recorded at acquisition value.

(1) Reporting Entity and Summary of Significant Accounting Policies (continued):

Capital Assets (continued):

Depreciation and amortization of capital assets has been provided on a straight-line basis. One-half year depreciation and amortization are recorded in the year of acquisition and disposal.

Estimated useful lives are: Ω Furniture, machinery and equipment 3 - 15 years

Improvements
 Buildings and plants
 Intangible Assets
 15 years
 5 - 50 years
 3 - 50 years

Risk Management

The Authority is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Authority secures liability, boiler, and machinery insurance to protect itself from any risk exposure, relative to its business operations. Since the Authority has no employees and the operations and management of its facility is contracted out to IEUA, worker's compensation insurance is carried by IEUA.

- The Authority maintains insurance for commercial general liability, up to \$5,000,000 per occurrence, subject to a \$10,000 deductible per occurrence
- The Authority maintains auto liability insurance up to \$1,000,000 per accident, with zero deductible.
- IERCF is included in the Districts' excess liability policy which provides coverage from \$5M to \$20M.
- Insurance for property damage has an \$75,000,000 per occurrence coverage limit, subject to a \$100,000 deductible per occurrence.

Settled claims from the risks discussed herein have not exceeded commercial insurance coverage in any of the last three fiscal years ending June 30, 2022, 2021, and 2020.

(2) Cash and Investments

Cash Deposits

The Authority's cash accounts are maintained with financial institutions that provide deposit protection for the account balance through participation in the Federal Deposit Insurance Corporation (FDIC). The California Government Code (CGC§53652 and 53667) requires banks and savings and loan associations to secure local agency deposits by placing appropriate and adequate securities as collateral with an approved trustee.

For deposits in commercial banks, the California Government Code allows the Authority to waive the preceding requirement for that portion of each deposit insured pursuant to the FDIC regulations; with the remainder of the deposit being secured by collateral (U. S. Government Securities) with a market value of at least ten percent (10%) greater than that remaining amount. The Authority has chosen to enter into these agreements.

In addition, the Authority investment policy requires financial institutions to meet other minimum criteria. Financial institutions must: (a) have been in business for at least three years; have total assets in excess of ten (\$10) billion dollars; and a core capital/asset ratio of five percent (5%) or better; or, (b) have total assets in excess of five hundred million dollars (\$500,000,000); and a core capital/asset ratio of six percent (6%) or better. State statutes and the Authority's investment policy authorize the Authority to maintain cash deposits in demand accounts, savings accounts, and in certificates of deposit.

The bank balance reflects the amount credited by a financial institution to the Authority's account as opposed to the Authority's own ledger balance for the account. The carrying value reflects the ledger balance, which includes checks written by the Authority that have not cleared the bank as of June 30, 2022. On June 30, 2022, the carrying amount of the Authority's deposits was \$574,959, and the bank balance was \$608,731. The \$33,772 difference represents the outstanding checks.

Investments

In FY 2021/2022, the Authority invested in the Los Angeles County Pooled Surplus Investment Fund (LAC PSIF), which is also managed by Los Angeles County Investment Officer. The Authority invests in the Local Agency Investment Fund (LAIF), which is an investment pool managed by the Treasurer of the State of California. The fair value of the Authority's investment in these pools are reported in the accompanying financial statements at amounts based on the Authority's pro rata share of the fair value provided by LAIF and LAC PSIF for the entire LAIF and LAC PSIF portfolio (in relation to the amortized cost of that portfolio). LAIF and LAC PSIF are authorized by California statutes to enter into investments on behalf of municipalities within California.

State statutes and the Authority's investment policy also allows the Authority to invest (short-term and long-term) in U.S. Treasury Obligations, U.S. agency issues and instrumentalities, commercial paper rated A-1 by Standard and Poor's Corporation or P-1 by Moody's Commercial Paper Records, negotiable certificate of deposit, LAIF and medium-term notes.

The custodial credit for *investments* is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The California Government Code and the Authority's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits or investments, other than as required for the California Government Code for deposits.

The investment in the repurchase agreement is uninsured with the collateral for the repurchase agreement held in the name of the bank and not in the name of the Authority.

(2) Cash and Investments (continued):

Cash and Investments

Cash and investments as of June 30, 2022 are classified in the accompanying financial statements as follows:

Statement of Net Position:

Cash & Investments \$5,129,310

Total Cash and Investments \$5,129,310

<u>Investments Authorized by the California Governmental Code and the Authority's Investment Policy</u>

The table below identifies the investment types that are authorized for the Authority by the Authority's investment policy. The table also identifies certain provisions of the Authority's investment policy that address interest rate risk, credit risk, and concentration of credit risk.

Authorized Investment Type	Maximum <u>Maturity</u>	Maximum Percentage <u>of Portfolio</u>	Maximum Investment One Issuer
U.S. Treasury Obligations	5 years	None	None
U.S. Agency Securities	5 years	None	None
State Treasury Obligations	5 years	10%	None
Local Agency Obligations	5 years	None	None
Commercial Paper	270 days	25%	10%
Negotiable/Placement Certificates of Deposits	5 years	30%	None
Repurchase Agreements	90 days	40%	None
Medium-Term Notes	5 years	30%	None
Money Market Funds	N/A	20%	10%
Local Agency Investment Fund	N/A	\$75M	None
Local Agency Investment Pools	N/A	None	None
Bank Deposits	N/A	None	None

Disclosures Relating to Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to changes in market interest rates.

(2) Cash and Investments (continued):

<u>Disclosures Relating to Interest Rate Risk</u> (continued):

Information about the sensitivity of the fair values of the Authority's investments to market interest rate fluctuations is provided by the following table that shows the distribution of the Authority's investment by maturity:

	Remaining Maturity (In Months)		
Investment Type	Fair Value 12 or Les		12 or Less
Los Angeles County Investment Pooled Investment Fund	\$	1,223,253	\$ 1,223,253
Repurchase Agreement		2,335,893	2,335,893
Local Agency Investment Fund		994,904	994,904
Total	\$	4,554,050	\$ 4,554,050

Disclosures Relating to Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented below is the minimum rating required by the Authority's investment policy, and the actual Standard and Poor's rating as of fiscal year ended June 30, 2022 for each investment type:

		Minimum	
Investment Type	 Value	Legal Rating	 Unrated
Los Angeles County Investment Pooled Investment Fund	\$ 1,223,253	N/A	\$ 1,223,253
Repurchase Agreement	2,335,893	N/A	2,335,893
Local Agency Investment Fund	 994,904	N/A	 994,904
Total	\$ 4,554,050		\$ 4,554,050

Fair Value Measurement (GASB 72)

The information below shows the Authority's investments fair value measurements (market approach) as of June 30, 2022. Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date under current market conditions.

Investments by Fair Value Level	Ju	ne 30, 2022	Lev	el 1 ^(A)	 evel 2 (B)	Ur	ncategorized
Los Angeles County Investment Pooled Investment Fund	\$	1,223,253				\$	1,223,253
Repurchase Agreement		2,335,893			2,335,893		
Local Agency Investment Fund		994,904			 _		994,904
Total	\$	4,554,050	\$	-	\$ 2,335,893	\$	2,218,157

⁽A) Level 1 - Quoted prices in active markets for identical assets

^(B) Level 2 - Quoted prices in active markets for significant other observable inputs

(3) Changes in Capital Assets

The following is a summary of capital assets, jobs in progress and intangible assets at June 30, 2022:

Capital assets	Balance at 6/30/2021	Additions	Transfers, Sales & Retirements	Balance at 6/30/2022
Capital assets, not being depreciated:				
Land	\$4,285,096	\$0	\$0	\$4,285,096
Jobs in progress	515,197	1,275,876	(1,166,850)	624,223
Total capital assets, not being depreciated	\$4,800,293	\$1,275,876	(\$1,166,850)	\$4,909,319
Capital assets, being depreciated:				
Facility	10,831,133	0	0	10,831,133
Structures & improvements	73,756,409	164,434	0	73,920,843
Operations equipment	19,821,336	995,227	0	20,816,563
Total capital assets, being depreciated	\$104,408,878	\$1,159,661	\$0	\$105,568,539
Less accumulated depreciation for:				
Facility .	(2,924,408)	(216,623)	0	(3,141,031)
Structures & improvements	(19,197,191)	(1,516,972)	0	(20,714,163)
Operations equipment	(10,902,621)	(1,375,439)		(12,278,060)
Total accumulated depreciation	(\$33,024,220)	(\$3,109,034)	\$0	(\$36,133,254)
Total capital assets, being depreciated, net	\$71,384,658	(\$1,949,373)	\$0	\$69,435,285
Intangible assets, being amortized: Capacity rights	1,037,088	0	0	1,037,088
Total intangible assets, being amortized	\$1,037,088	\$0	\$0	\$1,037,088
Less accumulated amortization for: Capacity rights	(240,080)	(24,621)	0	(264,701)
Total accumulated amortization	(\$240,080)	(\$24,621)	\$0	(\$264,701)
Total capital assets, being amortized, net	\$797,008	(\$24,621)	\$0	\$772,387
Total capital assets, net	\$76,981,959	(\$698,118)	(\$1,166,850)	\$75,116,991

In FY 2021/22, the Authority added 1,275,876 assets as Job in Progress, and increased Accumulated Depreciation and Amortization by 3,133,655.

(3) Changes in Capital Assets (continued):

Jobs in Progress

As of fiscal Year-end June 30, 2022, the Authority had two capital modification and improvement projects and sub-projects in progress.

Total Jobs in Progress	\$ 624,223
IERCF Column Repair ACTV Row 6	73,475
RCA Capital Replacement	\$ 550,748

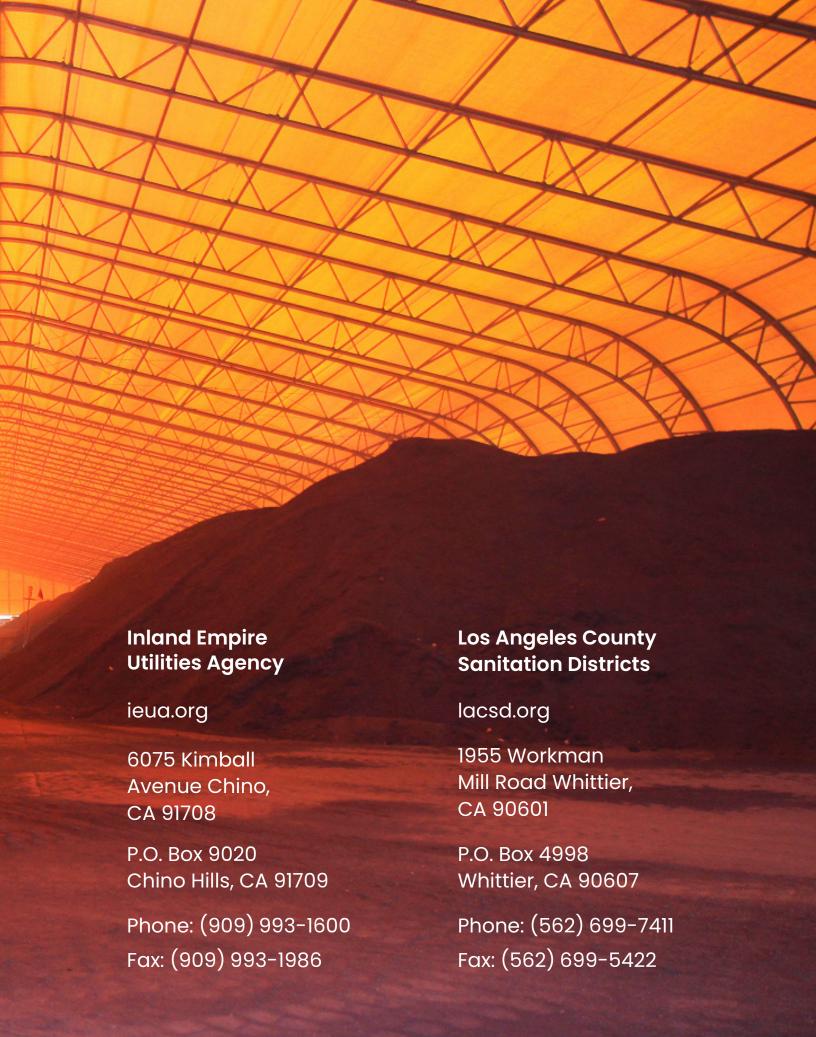
(4) Restatement of Net Position and Related Accounts

Net Position for Fiscal Year ending June 30, 2021.

The effects of the restatement of net position are as follows:

Net position as previously reported July 1, 2021	\$ 80,360,663
Reversal of prior year expense accruals	200,000
Net position as restated, July 1, 2021	80,560,663

In prior years, the Authority recognized future year expenses not yet incurred. In fiscal year 2020-21, these accruals should have been reversed but the adjustment was recorded incorrectly. Expenses were inadvertently increased, when it should have been decreased, by \$100,000, which caused net position at fiscal year ending June 30, 2021, to be overstated by \$200,000.

















@IEUAwater

Phone: (909) 993-1500

Fax: (909) 993-1510

P.O. Box 2470

Chino Hills, CA 91709

ACTION ITEM 2E



Date: May 1, 2023

To: **Honorable Board of Directors**

Jeffrey Ziegenbein 7#836 Project Manager From:

Project Manager

Subject: Recommendation to Verify Biofilter Compliance

RECOMMENDATION

It is recommended that the Board of Directors:

- 1. Authorize the Project Manager to expend up to \$300,000 to verify compliance with biofilter source test requirements; and,
- 2. Amend the IERCA Fiscal Year 2023 Budget by \$300,000; and,
- 3. Authorize the Project Manager to finalize and execute the agreement.

BACKGROUND

The Inland Empire Regional Composting Facility (IERCF) biofilter is designed to control odors and reduce volatile organic compounds (VOC) and ammonia (NH₃) emissions originating from the co-composting operation by exhausting air within the facility to the biofilter. At a minimum, the biofilter must reduce VOC and ammonia emissions from the composting facility by 80%, pursuant to the South Coast Air Quality Management District (SCAQMD) Rule 1133.2. To determine compliance, the SCAQMD requires the biofilter to undergo biennial source testing for VOC and NH₃.

On February 1-3, 2023, Alliance Source Testing conducted the emissions source test, which resulted in only 5% VOC removal, and mass emissions limits exceeding the threshold for both VOC and ammonia. After reviewing the report, the data may not be representative of the biofilters performance. There have been no changes to the operation and maintenance strategy for over 15 years. The biofilter has consistently met the required removal efficiency and mass emissions rates since 2009.

Staff conducts regular maintenance and monitoring activities to ensure the performance of the biofilter. The media was recently replenished and fluffed to further improve the environment for the bacteria to breakdown pollutants. Fluffing the media ensures even distribution of air throughout the entire 3 acres of biofilter. Additionally, introducing new media provided fresh carbon (new chunky wood) for the bacteria to thrive. The biofilter is consistently within the ammonia concentration threshold set by the SCAQMD permit and the recent smoke test demonstrated excellent air flow distribution. Overall, there are no signs of deterioration or performance concerns. In fact, field monitoring with handheld instrumentation and site observations prompted staff to believe that the biofilter is working exceptionally well exceeding the minimum requirements of the permits.

Furthermore, a third-party environmental consultant identified several errors in the source test report:

- Inconsistent sampling rates resulting in different sample volumes per location per sample
- 3 samples were received nearly at full vacuum, which suggests that improper sampling or handling of the samples had occurred
- 17 samples out of the 88 were invalid due to the method requirements for can pressure prior to analysis

These are only a few of the errors that were identified during the limited review of the test report, signaling potential concerns regarding the test and data content of the report. Additionally, data showing ammonia and methanol removal at 96% and 99%, respectively, demonstrates normal biofilter operation.

IERCA immediately secured a contract with an environmental contractor (CE Schmidt) to conduct a subsequent test with a smaller sample size of the same sample locations to validate or contradict the results. The subsequent test was conducted April 19, 2023. CE Schmidt was selected for this task as they developed the US EPA recommended surface emission isolation flux chamber area source assessment technology and is more experienced with VOC and NH₃ testing protocols under SCAQMD Rule 1133 as they aided in its development. The test results are expected to be available for review in late May 2023. There are two scenarios that may result from the outcome of the subsequent test:

- 1. The data shows that the media is performing well, confirming the initial source test was flawed. This will prompt an urgent repeat of a full source test to produce a report confirming full compliance with the permit and rules. The repeated source test may cost up to \$300,000.
- 2. The data shows that the initial source test was correct and the biofilter requires improvement. This scenario will require a detailed plan and authority from the SCAQMD. If this scenario is confirmed, a detailed plan, timeline and budget will be brought back to the IERCA Board for consideration, most likely at the regularly scheduled meeting in August 2023.

Staff have retained experienced legal counsel and has been in contact with SCAQMD. It has been determined that there are no additional intermediate steps required. The subsequent data will direct next steps. Staff recommends authorizing the Project Manager to spend up to

May 1, 2023 Page 3

\$300,000 to repeat source test activities contingent upon the data in the subsequent test confirming that the biofilter is performing as expected.

PRIOR BOARD ACTION

On June 31, 2022, The Board approved a two-year contract extension with Alliance Source Testing (AST) to provide air quality source testing from March 1, 2022, through December 31, 2024, for a not-to-exceed amount of \$101,920.

IMPACT ON BUDGET

Funds for the retest will require approval of additional funds in the amount of \$300,000.



Background



- South Coast Air Quality Management District (SCAQMD) is the local regulatory agency responsible for improving air quality in the South Coast Air Basin
- SCAQMD Rule 1133.2: Reduce emission from co-composting operations
 - Volatile Organic Compounds (VOC)
 - -Ammonia (NH3)
- Co-composting exhaust treated by biofilter

Biofilter Source Test



- Permit conditions:
 - –Minimum control efficiency: 80%Removal
 - —Monthly maximum emissions:
 - VOC = 5,052 lbs
 - NH3 = 1,584 lbs
- Test is every 2 years



Results



	VC	OC	N		
	Monthly Mass		Monthly Mass		
	Emissions Rate	Removal Efficiency	Emissions Rate	Removal Efficiency	Compliance
	lbs/month	%	lbs/month	%	
2009	4,974	87%	0	100%	/
2011	4,443	98%	561	99%	~
2013	1,154	97%	342	100%	/
2015	3,867	97%	765	98%	~
2017	815	100%	603	100%	~
2019	4,458	94%	198	100%	
2021	1,371	81%	630	99%	~
Permit Condition	<5,052	>80%	<1,584	>80%	





	VC	OC	NI		
	Monthly Mass		Monthly Mass		
	Emissions Rate	Removal Efficiency	Emissions Rate	Removal Efficiency	Compliance
	lbs/month	%	lbs/month	%	
2009	4,974	87%	0	100%	/
2011	4,443	98%	561	99%	~
2013	1,154	97%	342	100%	/
2015	3,867	97%	765	98%	/
2017	815	100%	603	100%	/
2019	4,458	94%	198	100%	
2021	1,371	81%	630	99%	/
2023	16,887	5%	3,143	96%	X
Permit Condition	<5,052	>80%	<1,584	>80%	

2023 Source Test Result Evaluation



- No changes to maintenance and operation for 15+ years
- Historically the biofilter has met performance requirements
- Staff conducts regular maintenance and monitoring activities to ensure performance
- Third-party consultant identified several errors in the test report
 - Inconsistent sample volume collected at different locations
 - -17 of 88 samples were invalid due to method requirements
 - —Ammonia and methanol destruction efficiencies ≥96%



Results may not be representative of biofilter performance

Compliance Activity



- Reported deviation with excess emissions to SCAQMD
- Submitted Source Test Report to SCAQMD
- Curtis Coleman, legal counsel, reached out to SCAQMD Enforcement and Legal to set up meeting to discuss source test results
- CE Schmidt, experts in VOC and NH3 testing protocols per Rule 1133, conducted a small-scale engineering test to validate/invalidate results on April 19, 2023.

Next Steps



Dependent on subsequent test results:

Scenario 1

• The data shows that the media is performing well confirming the initial source test was flawed. This will prompt an urgent repeat of a full source test to produce a report confirming full compliance with the permit and rules. The repeated source test may cost up to \$300,000.

Scenario 2

 The data shows that the initial source test was correct and the biofilter requires improvement. If confirmed, a detailed plan, timeline and budget will be brought back to the IERCA Board for consideration, most likely at the regularly scheduled meeting in August 2023.

Next Steps



- Retest biofilter to verify compliance
 - —Invite SCAQMD to witness the test
- Maintain open dialogue with SCAQMD
- Continue to receive legal guidance from Curtis Coleman, previous SCAQMD general counsel
- If appropriate, seek variance from SCAQMD

Recommendation



 Authorize the Project Manager to expend up to \$300,000 to verify compliance with biofilter source test requirements; and,

Amend the IERCA Fiscal Year 2023 Budget by \$300,000; and,

 Authorize the Project Manager to finalize and execute the agreement.

INFORMATION ITEM 3A



Date: May 01, 2023

To: Honorable Board of Directors

From: Jeff Ziegenbein 7#836 Project Manager

Mike Sullivan

Assistant Project Manager

Subject: Project Manager's Report

RECOMMENDATION

This is an information item for the Board to receive and file.

BACKGROUND

Operations

The Inland Empire Regional Composting Facility (IERCF) continued to maintain high throughput levels processing up to 4,500 wet tons of biosolids and amendments weekly, Monday through Friday.

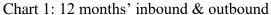
Since the last update, the IERCF staff has:

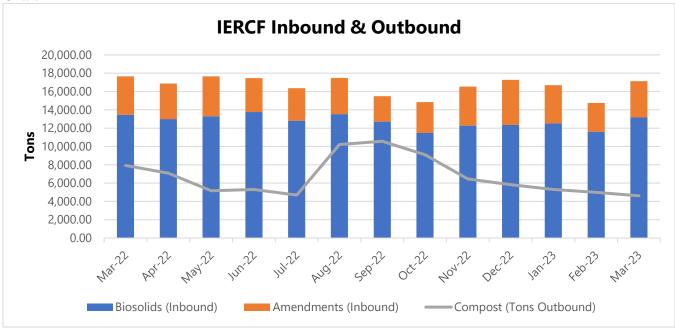
- Maintained maximum throughput, surpassing revenue targets
- Maintained compost sales volumes on pace with production volumes
- Passed over 600 days with no recordable or lost time incidents

Table 1 lists materials processed for the current fiscal year 2022/23, July 1, 2022 – March 31, 2023, the same period in the previous fiscal year 2021/2022, and since start-up in April 2007 through March 31, 2023.

Table 1: Process summary

	FY 2022/23	FY 2021/22	2007-2023
Biosolids Processed (wet tons)	112,406	114,187	2,176,680
Amendments Processed (wet tons)	34,107	36,310	802,555
Compost Sold (cubic yards)	176,375	163,387	3,388,661





Liebherr Number 4

IERCF is expecting to receive the 4th and final Liebherr loader to be delivered in April of 2023. The four units will provide all the material handling required at the facility for normal production and allow for some of the older units to be sold or traded for a grant. The new loaders, along with service agreements and warranties will reduce operations and maintenance expenses significantly while improving uptime required for the facility to maintain full operations. Actual diesel fuel consumption is reduced by 50%, compared to the John Deere units previously operated. Updates will be provided in future Project Manager reports.

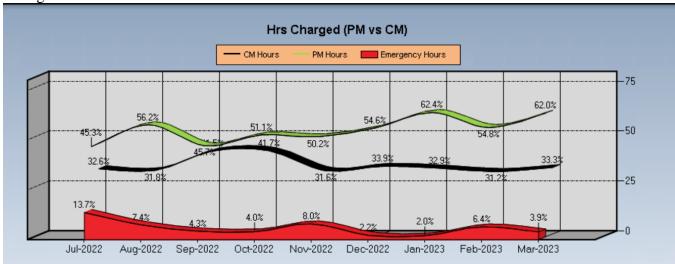


Liebherr 566

Maintenance/Asset Management

The Maintenance department continues to make progress in pursuit of continuous improvement and reliability-centered maintenance strategies. One key element is to track maintenance activities and to share the report with the team. The following are reports generated with our maintenance scheduling software called PaSTA. Daily operations/maintenance coordination meetings allow the entire team to review completed work, and to prioritize work to be completed in the future.

CM & PM Comparison – Preventative maintenance aims to prevent equipment failure and prolong the lifespan of equipment, while corrective maintenance aims to fix equipment that has failed or is no longer functioning properly. Preventative maintenance is a proactive approach that is performed on a regular basis, while corrective maintenance is a reactive approach that is performed when something has gone wrong. Maintenance staff are continually monitoring these metrics to determine base line standards for our facility and compare with industry Best Management Practices.



PM and CM compliance measures how successful the staff has been in completing preventive and corrective maintenance tasks and, in doing so, opens the door to building better processes, optimizing our maintenance schedule, reducing downtime, and using resources more efficiently. Reactive work is measured as a percentage of actual hours planned to determine amount of impact to planned schedule hours. This work is determined to be necessary and/or emergency work critical to the operations, maintenance, or safety of the assets. Reactive work directly impacts all other metrics negatively and is typically avoided when possible.

Planner Compliance – Planner compliance percentage is a measurement that allows Maintenance Staff to monitor and identify areas where improvements can be made to increase efficiency and reduce costs, while ensuring that maintenance work is carried out safely and effectively.



Planner compliance is a maintenance metric used for determining accuracy in job planning and the effectiveness of scheduled maintenance processes. Planner compliance measures the accuracy of planned work order hours completed in comparison to actual hours worked.

Schedule Compliance - Maintenance schedule compliance monitors the percentage to which maintenance activities are being performed according to a predetermined schedule. Compliance with the maintenance schedule is important because it ensures that equipment is properly maintained and in good working condition, which can help to prevent breakdowns and unplanned downtime. In addition to extending the useful life of equipment and reduce overall cost of ownership.



Schedule compliance is a maintenance metric used for determining productivity and the effectiveness of scheduled maintenance processes. Schedule compliance measures the percentage of work orders completed on or before the due date over a given period.

Project Manager's Report May 01, 2023 Page 5 of 8

Projects

In Process:

- The Maintenance Department continues to install the new refillable style auto greaser on facility
 - fans that run 24 hours. These new auto greasers are remotely mounted, allowing them to not be affected by the heat or vibration from the equipment running. Maintenance staff are monitoring the efficiency, costs, and durability of the units to determine strategies for a more widespread rollout to include other types of equipment. To date the auto greasers have performed above expectations with no maintenance, corrective, or repair issues.
- Maintenance staff have received quotes for the replacement of the underground valve on PIV #5 and will begin construction on project RA23005 within the next quarter. Staff will provide updates as they become available.
- The replacement Active Hopper RFP, project RA23003 is currently in process and staff will be reviewing the bids over the next month. Once awarded staff anticipate completion of the new hopper within the next 6 months.
- South MCC HVAC Project RA23002 has been awarded to ACCO
 Engineering and is experienced long lead times on the production of
 the new Chiller from Carrier. The arrival date has been pushed back multiple times due to supply
 chain issues but currently is set for August 2023.

The Maintenance department continues to make progress in pursuit of continuous improvement and reliability-centered maintenance strategies. One key element is to track maintenance activities and to share the report with the team. The following are reports generated with our maintenance scheduling software called PaSTA. Daily operations/maintenance coordination meetings allow the entire team to review completed work, and to prioritize work to be completed in the future.

Recruitment

IERCF is in process of completing the filling of 1 staff vacancy for Mechanic I-III and onboarding 1 Administrative Intern. After successful recruitments, individuals have accepted the position of Mechanic II and Administrative Intern, and both are currently in the onboarding process.

IERCF Outreach and Tours

IERCA sales staff participated in the USCC Compost conference in the City of Ontario in January. Multiple educational seminars were attended that promoted the science and beneficial use of different composts. The Masters Gardeners Association of San Bernardino County visited and toured the facility in February, where 25 members were guided around the property and educated on IERCA's composting processes. USCC hosted a weeklong compost operation training course (COTC) and toured the facility with 45 attendees in March.







Staff Conducting USCC Tours

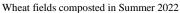
COTC Training Course Tours

Taking Q&A

Sales and Marketing Report

IERCA continues to service over 100 active customers for retail bulk sales, landscaping, turf preparation, nursery blends and agricultural use. The STA certified quality of SoilPro Compost continues to be the main selling point for IERCA and large job bids. Compost sales remain strong in the 1st quarter of 2023 going into the warmer spring months and the facility is currently sold out. Will call and contract customers continue to be consistent, which is keeping up with the production goals and maintaining facility throughput. Many large department of transportation jobs are expected to start up in April and compost demand remains high throughout the industry.







Wheat fields after the rains in 2023

Association of Compost Producers, also known as ACP, in partnership with IERCF is still actively engaged with the newly formed marketing committee with Zero Foodprint to promote and advocate for the beneficial use of compost in Agriculture. Weekly meetings are being conducted with ZFP & ACP regularly to see how we can grow professionally with their organization and participate in composters map for Cities procurement requirements. A plan has been set in place to match up farmers with grant funding as well as match them up with Composters via website mapping expected to launch early 2023. Alba tech marketing solutions has teamed up with IERCA to make updates to the facility website to better engage with end users and promote the facility overall more effectively. Website is expected to migrate and go live sometime in early April.

Table 2: Summary of monthly sales and revenue

MONTH	TOTAL YARDS 2022/2023	TOTAL YARDS 2021/2022	TOTAL REVENUE 2022/2023	TOTAL REVENUE 2021/2022
January	14,445.60	17,698.60	\$15,529.58	\$27,803.11
February	14,241.42	17,749.10	\$22,607.45	\$28,615.14
March	13,040.60	22,647.71	\$20,652.16	\$38,749.62
TOTAL	41,727.62	58,095.41	\$58,789.19	\$95,167.87
AVERAGE	13,909.21	19,365.14	\$19,596.40	\$31,722.62

Table 3: Monthly Account Receivable Aging Report for IERCA (3/31/2023)

		<u> </u>	<u> </u>			ı	
	Current	1 - 30 days	31 - 60 days	61 - 90	91 to 120	121 days	Total
				days	days	and above	
Amount	\$34,239.26	\$14,571.24	\$21,504.19	\$9,230.56	\$6,876.83	\$156,469.60	\$242,891.68
# of Invoices	33	22	9	9	4	108	185
# of Customers	31	19	8	10	5	30	60

IERCA Carry Forward Return Summary

The total return amount for the IERCA carry forward was \$14,277.93 and total amount extended was \$12,463.07.

			Exhibit 1			
		Inland Emp	ire Regional Con	posting Authority		
		Carr	ry Forward Retur	n Summary		
		F	Y 2021/22 to FY	2022/23		
Purchase Oder No.	PO Line Item	Funded Program	Approved Carry Forward Amount	Carry Forward Amount Open Dec. 31, 2022	Amount to Return	Amount to Extend
4500038858	1	RA20005	90,242.32	*		
4500038858	1	RA20005	1,753.06	25		
4500039704	2	RA20005	2,679.75	*		
4500039704	3	RA20005	3,595.00	29		
4500039704	4	RA20005	350.00	*		
4500039704	5	RA20005	600.00	58		
4500040587	1	RA22001	6,625.18	*		
4300000030	1	0&M	1,431.36	1,431.36		1,431.36
4300000065	1	0&M	625.00	625.00	625.00	
4300000065	2	0&M	7,542.50	7,542.50	7,542.50	
4500033122	5	O&M	20,781.25	*		
4500036267	1	O&M	4,686.93	4,686.93	4,686.93	
4500038438	1	O&M	1,423.50	1,423.50	1,423.50	
4500039150	5	O&M	185.00	29	2011	
4500039150	6	0&M	6,031.71	6,031.71		6,031.71
4500040180	1	O&M	5,000.00	5,000.00		5,000.00
Total			153,552.56	26,741.00	14,277.93	12,463.07

PRIOR BOARD ACTION

None.

IMPACT ON BUDGET

None.

INFORMATION ITEM 3B



Date: May 1, 2023

To: Honorable Board of Directors

From: Javier Chagoyen-Lazaro

Treasurer

Treasurer's Report of Financial Affairs for the Quarter Ended

V. #882

March 31, 2023

RECOMMENDATION

The Treasurer's Report of Financial Affairs for the quarter ended March 31, 2023, is an informational item for the Board's review.

BACKGROUND

Subject:

In accordance with State Code, Section 53646(b) (1), and the Authority's Investment Policy (Resolution No. 2022-6-1), a periodic investment report shall be submitted to members of the Board for review. This report includes in part, the investment types, investment institutions, maturity dates, investment amount, current market value, and rate of interest/earnings yield.

The Treasurer's Report of Financial Affairs for the quarter ended March 31, 2023, is hereby submitted in a format consistent with State requirements. As shown in the table below, the total cash, investments, and restricted deposits were \$5,540,770 reflecting an increase of \$1,187,606 compared to the December balance of \$4,353,164. The increase was primarily due to the timing of Biosolids payments.

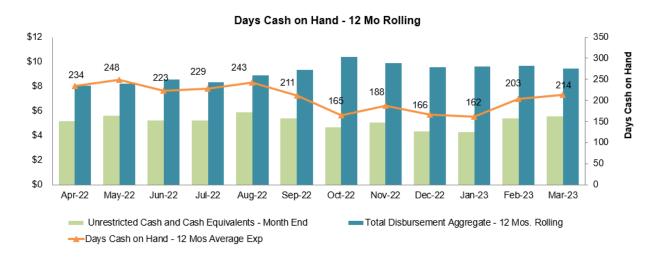
The Authority's investment portfolio average rate of return in March 2023⁽²⁾ was 1.515 percent compared to the December 2022⁽¹⁾ yield of 1.440 percent. The increase was due to higher interest rates from Los Angeles County Pooled Investment and the Local Agency Investment Fund (LAIF) accounts. Interest earnings for the quarter ended March 31, 2023 were \$15,623.

	December	March (2)	Changes from Prior Quarter
Total Cash, Investments, Restricted Deposits	\$4,353,164	\$5,540,770	\$1,187,606
Investment Portfolio Average Rate of Return	1.440%	1.515%	0.075%

- (1) Interest rates for the LA County Pooled Investment and LAIF as of November 2022
- (2) Interest rates for the LA County Pooled Investment and LAIF as of February 2023

May 1, 2023 Page 2 of 2

Cash on hand (COH) for the month ended March 31, 2023, was 214 days compared to the December 31, 2022, COH of 166 days, the increase was primarily due to higher cash balance and lower twelve-month rolling disbursements. The COH is a financial ratio used to measure cash readily available to pay expenses. Average days of cash on hand is calculated using the monthly ending balance of unrestricted cash and cash equivalents divided by disbursements associated with operating and capital expense as recorded in the Authority's cash flow.



PRIOR BOARD ACTION

None.

IMPACT ON BUDGET

The interest earned on the Authority's investment portfolio increases the Authority's reserves.

Attachment: Treasurer's Report of Financial Affairs for quarter ended March 31, 2023.

TREASURER'S REPORT OF FINANCIAL AFFAIRS

For the Quarter Ended March 31, 2023



All investment transactions have been executed in accordance with the criteria stated in the Authority's Investment Policy (Resolution No. 2022-6-1), adopted by the Inland Empire Regional Composting Authority's Board of Directors during its regular meeting held on June 6, 2022. The funds anticipated to be available during the next six-month period are expected to be sufficient to meet all foreseen expenditures during the period.

* A Joint Powers Authority

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY <u>Cash Position</u>

Unrestricted Accounts	March	December
Cash, Bank Deposits, and Bank Investment Accounts	\$552,245	\$537,747
<u>Investments</u>		
Citizens Business Bank (CBB) Repurchase (Sweep)	\$2,682,166	\$1,519,705
LA County Pooled Investment	1,287,864	1,282,509
Local Agency Investment Fund (LAIF) Total Investments	1,018,495 \$4,988,525	1,013,203 \$3,815,417
Total Unrestricted Cash and Investments Available to the Authority	\$5,540,770	\$4,353,164
Total Unrestricted Cash and Investments	\$5,540,770	\$4,353,164
Net Change from previous Quarter	\$1,187,606	1

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY <u>Cash Position</u>

Quarter Ended March 31, 2022

Unrestricted Accounts

Cash, Bank Deposits, and Bank Investment Accounts For the Quarter Ended March 31, 2023	
Demand (Checking) Accounts	\$552,245
Subtotal Demand Deposits	\$552,245
Total Cash and Bank Investment Accounts	\$552,245
<u>Investments</u>	
Citizens Business Bank (CBB) Repurchase (Sweep)	\$2,682,166
Local Agency Investment Fund (LAIF)	1,018,495
LA County Pooled Investment	1,287,864
	\$4,988,525
Total Investments	\$4,988,525
Total Cash, Investments and Restricted Deposits as of March 31, 2023	\$5,540,770
Total Unrestricted Cash and Investments as of 3/31/2023	\$5,540,770
Less: Total Unrestricted Cash and Investments as of 12/31/2022	\$4,353,164
Total Quarterly Increase (Decrease)	\$1,187,606

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY Cash Position

	Par	Principal	March	%	Market
Investments	Amount	Amount	Amortization	Yield	Value
For the Quarter Ended December 31, 2022					
Cash, Bank Deposits, and Bank Investment Accounts					
Citizens Business Bank					
Checking Account	\$552,245	\$552,245	\$552,245	N/A	\$552,245
Preferred Money Market Acct		0	0		0
Subtotal CBB	\$552,245	\$552,245	\$552,245	N/A	\$552,245
Total Unrestricted Accounts	\$552,245	\$552,245	\$552,245		\$552,245
<u>Investments</u>					
Citizens Business Bank Sweep ⁽¹⁾	\$2,682,166	\$2,682,166	\$2,682,166	0.500%	\$2,682,166
LA County Pooled Investment ⁽²⁾	\$1,287,864	\$1,287,864	\$1,287,864	3.400%	\$1,287,864
Local Agency Investment Fund	\$1,018,495	\$1,018,495	\$1,018,495	2.624%	\$1,018,495
Subtotal Investments	\$4,988,525	\$4,988,525	\$4,988,525	1.682%	\$4,988,525
Total Investments	\$4,988,525	\$4,988,525	\$4,988,525		\$4,988,525
Total Unrestricted Cash and Investments as of March 31, 2023	\$5,540,770	\$5,540,770	\$5,540,770	<u> </u>	\$5,540,770

⁽¹⁾ Citizens Business Bank Sweep rate increased from 0.25% to 0.50% on December 1, 2022.

⁽²⁾ Interest Rate information from LAIF and the LA County Pooled Investment is as of February 2023.

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY <u>Cash Position</u>

Unrestricted Accounts		
Cash, Bank Deposits, and Bank Investment Accounts	Amount Invested	 Yield
Citizens Business Bank - Sweep Account (1)	\$2,682,166	0.500%
LA County Pooled Investment ⁽²⁾	1,287,864	3.400%
Local Agency Investment Fund	1,018,495	2.624%
	\$4,988,525	1.682%
Bank Accounts		
Citizens Business Bank -Demand Account	\$552,245	N/A
	\$552,245	
Total Portfolio	\$5,540,770	
Investment Portfolio Rate of Return		1.515%
Restricted/Transitory/Other Demand Accounts	Amount Invested	 Yield
Total Other Accounts	\$0	0.000%
Total Authority Directed Deposits	\$5,540,770	
	4-,,-	

⁽¹⁾ Citizens Business Bank Sweep rate increased from 0.25% to 0.50% on December 1, 2022.

⁽²⁾ Interest Rate information from LAIF and the LA County Pooled Investment is as of February 2023.

INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY Cash Position

